



# **THE BOARD** **of** **SUPERVISORS**

## **First District**



**Gloria  
Molina**

## **Second District**



**Yvonne  
B. Burke**

## **Third District**



**Zev  
Yaroslavsky**

## **Fourth District**



**Don  
Knabe**

## **Fifth District**



**Michael D.  
Antonovich**

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[REPORT OF ACTION TAKEN IN CLOSED SESSION ON  
OCTOBER 5, 2004, BEGINS ON PAGE 144.]

**SUP. MOLINA:** GOOD MORNING. WE'RE GOING TO BEGIN THIS MORNING'S MEETING WITH AN INVOCATION THAT'S GOING TO BE LED BY PASTOR KENNETH KEENE OF THE CHRISTIAN CHURCH IN MISSION HILLS. OUR PLEDGE THIS MORNING WILL BE LED BY ROBERT CLAYTON, THE CHIEF OF VETERAN'S AFFAIRS, THE LOS ANGELES COUNTY DEPARTMENT OF MILITARY AND VETERANS AFFAIRS. IF YOU WOULD ALL PLEASE STAND.

**PASTOR KENNETH KEENE:** WILL YOU BOW WITH ME? ALMIGHTY GOD, WE GATHER HERE TODAY IN THESE HALLS OF GOVERNMENT TO BECOME, FOR THE NEXT FEW HOURS, ONE COMMUNITY. WE COME FROM DIFFERENT NEIGHBORHOODS, TOWNS AND CITIES. WE COME SEEKING SOLUTIONS TO THE CHALLENGES THAT ARISE FROM OUR DESIRE TO LIVE TOGETHER IN PEACE AND HARMONY. WE STRIVE TO EXCHANGE IDEAS AND TO BETTER UNDERSTAND THE DIVERSE CULTURE WE ARE BLESSED WITH IN THIS GREAT COUNTY OF LOS ANGELES. BUT, BEFORE WE BEGIN, WE PAUSE AND WE ASK THAT YOU BLESS AND GUIDE THE SUPERVISORS TODAY. GIVE THEM WISDOM TO SEE BEYOND THE OFFICE THEY HOLD AND SEE THE PEOPLE THEY REPRESENT. HELP THEM HEAR THE VOICES OF THE PEOPLE WHO WILL SPEAK FOR THE MANY. LET THEIR HEARTS OPEN TO THE PROMISE OF A BRIGHTER FUTURE AS THEY SHAPE IT WITH EACH





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1 VOICE AND VOTE THEY CAST. GUIDE THEM IN THE DIFFICULT  
2 DECISIONS THAT AWAIT THEM TODAY AND, WHEN THE DAY'S WORK IS  
3 DONE, GRANT THEM A MEASURE OF PEACE. MAY THIS LOS ANGELES  
4 COUNTY CONTINUE TO LEAD THE STATE, THE COUNTRY AND THE WORLD  
5 IN THE PURSUIT OF PEACE, TRANQUILITY, AND FREEDOM, BOTH NOW  
6 AND FOREVER MORE. AMEN.

7

8 **ROBERT CLAYTON:** PLEASE REMAIN STANDING, FACE THE FLAG, PLACE  
9 YOUR HAND OVER YOUR HEART AND JOIN ME IN THE PLEDGE OF  
10 ALLEGIANCE. [ PLEDGE OF ALLEGIANCE ]

11

12 **SUP. MOLINA:** MR. KEENE, WE'RE GOING TO WAIT AWHILE UNTIL MR.  
13 YAROSLAVSKY CAN JOIN US. WE'LL PROCEED WITH OUR AGENDA.

14

15 **CLERK VARONA-LUKENS:** THANK YOU, MADAM CHAIR. AND WE'LL BEGIN  
16 ON PAGE 3. ON ITEM CS-2, AS NOTED ON THE GREEN SHEET, THE  
17 COUNTY COUNSEL REQUESTS THAT THE ITEM BE TAKEN OFF CALENDAR.

18

19 **SUP. MOLINA:** OFF CALENDAR?

20

21 **CLERK VARONA-LUKENS:** YES, MADAM CHAIR.

22

23 **SUP. MOLINA:** OKAY.

24



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1 **CLERK VARONA-LUKENS:** ON PAGE 5, AGENDA FOR THE MEETING OF THE  
2 COMMUNITY DEVELOPMENT COMMISSION, ITEMS 1-D THROUGH 3-D.

3

4 **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
5 ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

6

7 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE HOUSING  
8 AUTHORITY, ITEMS 1-H AND 2-H.

9

10 **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
11 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

12

13 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE REGIONAL  
14 PARK AND OPEN SPACE DISTRICT, ITEM 1-P.

15

16 **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
17 ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

18

19 **CLERK VARONA-LUKENS:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 15.  
20 ON ITEM NUMBER 6, SUPERVISOR KNABE REQUESTS A ONE-WEEK  
21 CONTINUANCE. THE REST ARE BEFORE YOU.

22

23 **SUP. MOLINA:** ON THE REMAINDER, MOVED BY SUPERVISOR ANTONOVICH,  
24 SECONDED BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO  
25 ORDERED.



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1

2 **CLERK VARONA-LUKENS:** ADMINISTRATIVE OFFICER, ITEM 16.

3

4 **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
5 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

6

7 **CLERK VARONA-LUKENS:** AGRICULTURAL COMMISSIONER, WEIGHTS AND  
8 MEASURES, ITEM 17.

9

10 **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
11 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

12

13 **CLERK VARONA-LUKENS:** ARTS COMMISSION, ITEM 18.

14

15 **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
16 ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

17

18 **CLERK VARONA-LUKENS:** AUDIT COMMITTEE, ITEM 19.

19

20 **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
21 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

22

23 **CLERK VARONA-LUKENS:** BEACHES AND HARBORS, ITEM 20. FOR THE  
24 RECORD, THAT SHOULD BE THE THIRD SUPERVISORIAL DISTRICT ON  
25 LINE 4 INSTEAD OF 4.



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1

2 **SUP. MOLINA:** ALL RIGHT. WITH THAT CORRECTION, MOVED BY  
3 SUPERVISOR BURKE, SECONDED BY SUPERVISOR ANTONOVICH. IF  
4 THERE'S NO OBJECTION, SO ORDERED.

5

6 **CLERK VARONA-LUKENS:** COMMISSION ON DISABILITIES, ITEM 21.

7

8 **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
9 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** COMMUNITY DEVELOPMENT COMMISSION, ITEM  
12 22.

13

14 **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
15 ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

16

17 **CLERK VARONA-LUKENS:** CONSUMER AFFAIRS. ON ITEM 23, HOLD FOR  
18 SUPERVISOR ANTONOVICH.

19

20 **SUP. MOLINA:** WE'LL HOLD THAT ITEM.

21

22 **CLERK VARONA-LUKENS:** COUNTY COUNSEL, ITEM 24.

23

24 **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
25 ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED. >





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1

2 **CLERK VARONA-LUKENS:** FIRE DEPARTMENT, ITEM 25, AS NOTED ON THE  
3 GREEN SHEET. THE FIRE CHIEF REQUESTS THAT THAT ITEM BE  
4 CONTINUED ONE WEEK.

5

6 **SUP. MOLINA:** THAT ITEM WILL BE CONTINUED.

7

8 **CLERK VARONA-LUKENS:** HEALTH SERVICES, ITEMS 26 THROUGH 28, ON  
9 ITEM NUMBER 26, THAT INCLUDES REVISIONS AS NOTED ON THE GREEN  
10 SHEET AND ALSO WE HAVE A REQUEST FROM A MEMBER OF THE PUBLIC  
11 TO HOLD.

12

13 **SUP. MOLINA:** ALL RIGHT. THAT ITEM WILL BE HELD.

14

15 **CLERK VARONA-LUKENS:** ITEMS 27 AND 28 ARE BEFORE YOU.

16

17 **SUP. MOLINA:** ALL RIGHT. MOVED BY SUPERVISOR BURKE, SECONDED BY  
18 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** MENTAL HEALTH, ITEMS 29 AND 30.

21

22 **SUP. MOLINA:** WAIT A MINUTE. 29 IS A FOUR-VOTE PHONE ITEM SO WE  
23 HAVE TO HOLD IT, RIGHT?

24

25 **CLERK VARONA-LUKENS:** OH, YES. YES, MADAM CHAIR.



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1

2 **SUP. MOLINA:** ALL RIGHT. SO, ON ITEM 30, MOVED BY SUPERVISOR  
3 ANTONOVICH, SECONDED BY SUPERVISOR BURKE. IF THERE'S NO  
4 OBJECTION, SO ORDERED.

5

6 **CLERK VARONA-LUKENS:** PARKS AND RECREATION, ITEM 31.

7

8 **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
9 ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** PUBLIC SOCIAL SERVICES, ITEMS 32 AND 33.  
12 ON ITEM 32, SUPERVISOR YAROSLAVSKY REQUESTS A ONE-WEEK  
13 CONTINUANCE. AND WE HAVE MEMBERS OF THE PUBLIC WHO HAVE SIGNED  
14 UP TO SPEAK UNDER THAT ITEM.

15

16 **SUP. MOLINA:** OKAY WE'LL HOLD THAT ITEM.

17

18 **CLERK VARONA-LUKENS:** ITEM 33, HOLD FOR A MEMBER OF THE PUBLIC.

19

20 **SUP. MOLINA:** OKAY, THAT ITEM WILL BE HELD.

21

22 **CLERK VARONA-LUKENS:** PUBLIC WORKS, ITEMS 34 THROUGH 50. SO, ON  
23 ITEMS 34 AND 35, WE'LL HOLD THOSE FOR FOUR VOTES.

24



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1   **SUP. MOLINA:** RIGHT. ON ITEM NUMBER 36 AND THE REMAINING--  
2   THROUGH 50, IS THAT CORRECT?

3

4   **CLERK VARONA-LUKENS:** THAT'S CORRECT.

5

6   **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
7   SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

8

9   **CLERK VARONA-LUKENS:** AND SHERIFF, ITEMS 51 THROUGH 53. 51 ALSO  
10   IS A FOUR-VOTE BUT WE HAVE A REQUEST FROM A MEMBER OF THE  
11   PUBLIC TO HOLD THAT. 52 IS ALSO FOUR VOTES. WE'LL HOLD THAT  
12   FOR FOUR VOTES. SO 53 IS BEFORE YOU.

13

14   **SUP. MOLINA:** ON ITEM 53, MOVED BY SUPERVISOR ANTONOVICH,  
15   SECONDED BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO  
16   ORDERED.

17

18   **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATIONS, ITEMS 54  
19   THROUGH 56.

20

21   **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
22   ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED ON THAT ITEM.

23

24   **CLERK VARONA-LUKENS:** ORDINANCE FOR INTRODUCTION. WE'LL HOLD  
25   THIS BUT I'LL READ IT INTO THE RECORD. AN ORDINANCE EXTENDING



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1 THROUGH DECEMBER 31ST, 2005, A FRANCHISE TO OPERATE A CABLE  
2 TELEVISION SYSTEM IN THE UNINCORPORATED AREAS OF GLENDORA,  
3 REFLECTING A CHANGE IN THE NAME OF THE FRANCHISEE AND  
4 CLARIFYING THAT REFERENCES TO THE DIRECTOR ARE TO THE DIRECTOR  
5 OF THE DEPARTMENT OF CONSUMER AFFAIRS. WE'LL HOLD THIS FOR  
6 SUPERVISOR ANTONOVICH.

7

8 **SUP. MOLINA:** ALL RIGHT.

9

10 **CLERK VARONA-LUKENS:** ORDINANCE FOR ADOPTION, ITEM 58.

11

12 **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
13 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

14

15 **CLERK VARONA-LUKENS:** ITEM 59, WE'LL HOLD FOR A REPORT.

16

17 **SUP. MOLINA:** ALL RIGHT. THAT ITEM IS HELD.

18

19 **CLERK VARONA-LUKENS:** BUDGET MATTER, ITEM 60. THE CHIEF  
20 ADMINISTRATIVE OFFICER REQUESTS A ONE-WEEK CONTINUANCE.

21

22 **SUP. MOLINA:** OKAY, THAT ITEM WILL BE CONTINUED FOR A WEEK.

23

24 **CLERK VARONA-LUKENS:** MISCELLANEOUS, ADDITIONS TO THE AGENDA  
25 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE



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1 OFFICER, WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF  
2 THE MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA.  
3 ITEM 61-A.

4

5 **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
6 ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

7

8 **CLERK VARONA-LUKENS:** 61-B.

9

10 **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
11 SUPERVISOR BURKE.

12

13 **CLERK VARONA-LUKENS:** AND THEN, MADAM CHAIR, IF WE COULD GO  
14 BACK NOW, WE HAVE FOUR BOARD MEMBERS PRESENT AND TAKE UP THE  
15 FOUR-VOTE ITEMS. SO THAT WOULD BE MENTAL HEALTH, ITEM 29.

16

17 **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
18 YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** PUBLIC WORKS, ITEMS 34 AND 35.

21

22 **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
23 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

24

25 **CLERK VARONA-LUKENS:** AND ITEM 52, THE SHERIFF.





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1

2 **SUP. MOLINA:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
3 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED ON THAT  
4 ITEM.

5

6 **CLERK VARONA-LUKENS:** ALL RIGHT. AND THAT COMPLETES THE READING  
7 OF THE AGENDA. BOARD OF SUPERVISORS SPECIAL ITEMS BEGIN WITH  
8 SUPERVISORIAL DISTRICT NUMBER TWO.

9

10 **SUP. MOLINA:** MS. BURKE, DO YOU HAVE PRESENTATIONS THIS  
11 MORNING?

12

13 **SUP. BURKE:** YES, I DO. WE'RE VERY PLEASED TO HAVE JIMMY  
14 HAYWOOD AND KENNY ROY, AND WE'D LIKE TO ASK THEM TO COME  
15 FORWARD. AND ALSO, WE HAVE SOME PEOPLE WHO ARE HERE. WE HAVE  
16 PAT SIMMONS FROM OUR AVIATION COMMISSION. WE HAVE SOME  
17 REPRESENTATIVES FROM TUSKEGEE AIRMAN AND WE'LL ASK THEM TO ALL  
18 STAND OVER HERE SO I CAN GET THE BOYS RIGHT HERE. WELL, KENNY  
19 ROY IS 14 YEARS OLD. JIMMY HAYWOOD IS 11. JUST COME RIGHT OVER  
20 HERE. BOTH ARE PILOTS-IN-TRAINING AT THE COMPTON WOODLEIGH  
21 AIRPORT IN THE JUNIOR EXPLORER TRAINING PROGRAM OF TOMORROW,  
22 AERONAUTICS MUSEUM. LAST SEPTEMBER 21ST, EXACTLY THREE WEEKS  
23 AGO, THE TWO SET OFF TO FLY A CESSNA 172 SINGLE ENGINE PLANE  
24 FROM COMPTON AIRPORT TO VANCOUVER, BRITISH COLUMBIA, IN  
25 CANADA. KENNY ROY HAD 50 HOURS OF TRAINING AND WAS LICENSED TO



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1 FLY SOLO UNDER CANADIAN LAW. IN THE UNITED STATES, THE LEGAL  
2 AGE IS 16. JIMMY HAYWOOD HAD 20 HOURS OF TRAINING. THE  
3 ROUNDTrip FLIGHT WAS SUCCESSFULLY COMPLETED ON SATURDAY,  
4 SEPTEMBER 25TH AND, WHILE IN CANADA, KENNY ROY BECAME THE  
5 YOUNGEST AFRICAN-AMERICAN TO BE LEGALLY LICENSED TO FLY SOLO.  
6 KENNY HAD WRITTEN LETTERS TO RAISE \$7,100 TOWARD FINANCING HIS  
7 TRIP TO CANADA. JIMMY DID THE SAME AND COMPLETED HIS FLIGHT  
8 TWO YEARS AFTER HE NEARLY DROWNED IN THE FAMILY POOL. HIS  
9 FIRST CONCERN AND REQUEST AFTER HE CAME OUT OF A TWO-DAY COMA  
10 WAS IF HE WOULD BE ABLE TO CONTINUE TO FLY, AND, OF COURSE, HE  
11 COULD. AS WITH ALL ACHIEVEMENTS, THIS WAS A TEAM EFFORT AND IN  
12 ADDITION TO PRESENTING SCROLLS TO KENNY AND JIMMY, I ALSO WANT  
13 TO RECOGNIZE SOME OTHER INDIVIDUALS WHO ARE HERE. FIRST OF  
14 ALL, I RECOGNIZE THEIR TRAINER, WHO HAS SPENT A GREAT DEAL OF  
15 TIME WITH THEM AND WE'RE GOING TO HEAR FROM HIM, AND WE HAVE  
16 REPRESENTATIVES OF THE TUSKEGEE AIRMAN AND THEY WERE THE  
17 PEOPLE WHO, OF COURSE, FORGED THE WAY FOR AFRICAN-AMERICANS IN  
18 THE WHOLE AREA OF FLYING AND AIR AS MEMBERS OF THE AIR FORCE  
19 AND DISTINGUISHED THEMSELVES IN SERVICE DURING WORLD WAR II.  
20 AND, RIGHT NOW, I'D LIKE TO, FIRST, MAKE THIS PRESENTATION TO  
21 KENNY ROY. [ APPLAUSE ] [ APPLAUSE ]

22

23 **SUP. BURKE:** WE'LL HEAR FROM THE YOUNG MEN AND THEN WE'RE GOING  
24 TO HEAR FROM THEIR COACH, THEIR TRAINER. YOU GO FIRST. JUST  
25 TELL, SAY-- LET'S TELL, FIRST OF ALL, HOW WAS IT LIKE?



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1

2 **KENNY ROY:** IT WAS FUN. GOT TO SEE OTHER STUFF I NEVER DID AND  
3 GOOD TO BE A GOOD STUDENT AND GOOD TO BE IN A PROGRAM WHERE IT  
4 KEEPS YOU OFF THE STREETS AND BE IN A GOOD PLACE LIKE HOME  
5 AND...

6

7 **SUP. BURKE:** ARE YOU GOING TO CONTINUE FLYING?

8

9 **KENNY ROY:** YES.

10

11 **SUP. BURKE:** GREAT. OKAY. [ APPLAUSE ]

12

13 **JIMMY HAYWOOD:** THE PROGRAM IS NICE. IT TAUGHT ME A LOT OF  
14 STUFF, HOW TO MANAGE MY OWN BUSINESS, AND WE HAVE ABOUT 110  
15 KIDS THAT COME DAILY, SO IT WOULD BE A LOT OF FUN WITH THEM.

16

17 **SUP. BURKE:** HOW LONG HAVE YOU BEEN TRAINING?

18

19 **JIMMY HAYWOOD:** I'VE BEEN TRAINING FOR TWO YEARS. I HAVE 50  
20 HOURS AND...

21

22 **SUP. BURKE:** WHAT DO YOU WANT TO DO?

23

24 **JIMMY HAYWOOD:** AND I WANT TO BE A AIRLINE PILOT WHEN I GET  
25 OLDER.



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1

2 **SUP. BURKE:** GREAT! CONGRATULATIONS. [ APPLAUSE ]

3

4 **SUP. BURKE:** YOU'RE IN CHARGE OF THE PROGRAM.

5

6 **ROBIN:** YEAH. MY NAME IS ROBIN AND I RUN THE PROGRAM AT COMPTON  
7 AIRPORT. WE WERE INVITED BY MAYOR \_\_\_\_\_ TO MOVE TO THE  
8 CITY OF COMPTON BECAUSE HE FELT THAT MY PROGRAM WOULD BE A  
9 NATURAL FIT FOR THE CHANGES THAT HE'S TRYING TO MAKE HAPPEN IN  
10 THE CITY AND WE'VE BEEN DOING THIS PROGRAM JUST BECAUSE IT WAS  
11 THE RIGHT THING TO DO. I BASICALLY LISTEN TO THESE WONDERFUL  
12 ROLE MODELS BEHIND ME, THE TUSKEGEE AIRMEN AND JUST TRY AND  
13 PUT WHAT THEY'VE BEEN TALKING ABOUT DOING FOR YEARS, MY LEGS  
14 ARE A LITTLE BIT YOUNGER AND A LITTLE BIT FASTER, SO I JUST DO  
15 THE GROUNDWORK AND MAKE IT HAPPEN. AND SEEING THE SUPPORT FROM  
16 DOING WHAT THESE KIDS ARE DOING, YOU KNOW, WE HAVE THE 13-  
17 YEAR-OLD THAT FLEW TO WISCONSIN JUST TWO MONTHS BEFORE AND  
18 THAT WAS KIND OF A RECORD, TOO, BECAUSE NO LATINO GIRL HAS  
19 DONE THAT. AND WE BRING LATINO, BLACK, WHITE, EVERYBODY  
20 TOGETHER IN THE SPIRIT OF A POSITIVE INFLUENCE THAT AVIATION  
21 CAN HAVE ON A COMMUNITY AND HAVING COUNTY SUPERVISOR COME TO  
22 THE EVENT TO WELCOME THE KIDS BACK WAS JUST PHENOMENAL. THERE  
23 WAS SO MANY PEOPLE THERE AND SO MUCH MEDIA AND THE SUPPORT  
24 THAT WE'VE BEEN GETTING IS GREAT. LIKE THEY KEEP TRYING TO  
25 TELL YOU, THIS PROGRAM ISN'T REALLY FUNDED, SO WE'VE GOT A LOT



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1 OF KIDS THAT COME AND THERE'S SO MUCH MORE WE COULD DO WITH  
2 EVERYBODY'S HELP. SO I WANT TO THANK YOU VERY MUCH FOR HAVING  
3 US OUT HERE. THIS KIND OF BLOWS ME AWAY. AND BOEING'S  
4 COMMITMENT TO THE CITY OF COMPTON AND THE SURROUNDING  
5 COMMUNITIES IS PHENOMENAL, TOO. WE'VE GOT AN ENGINEERING  
6 PROGRAM WHERE NOW, IF A KID'S INTERESTED IN BEING AN ENGINEER,  
7 WE CAN GET HIM TRAINED, INTRODUCED, ON-THE-JOB TRAINING,  
8 INTERVIEW. SO THIS IS JUST PHENOMENAL. IT'S NEVER BEEN DONE  
9 BEFORE, AT LEAST TO THE SCOPE WE'RE HOPING FOR. SO THANK YOU  
10 VERY MUCH FOR THE SUPPORT AND THANK YOU FOR THE COMMENDATIONS.  
11 [ APPLAUSE ]

12

13 **SUP. BURKE:** AND IF YOU COULD SOMEONE JUST INTRODUCE ALL THE  
14 PEOPLE WHO ARE FROM THE AIRMEN, JUST-- IF YOU CAN JUST CALL  
15 THEIR NAMES, OR...

16

17 **SPEAKER:** YES, THANK YOU.

18

19 **SUP. BURKE:** OKAY.

20

21 **SPEAKER:** STARTING TO MY LEFT, NEXT TO ROBIN IS BROTHER DUNCAN,  
22 ROBERT DUNCAN. NEIL ELLIS ON HIS RIGHT. VICTOR MILLER, ANDREW  
23 WALLACE, LEVI THORNHILL, WHO STARTED OUT AS A CREW CHIEF AND  
24 WHO, AFTER THE WAR, WENT BACK AND GOT HIS WINGS AND FLEW JETS.





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1 AND THEN THERE'S JERRY HODGES AND OLIVER GOODALL, OUR PUBLIC  
2 RELATIONS OFFICER. THANK YOU VERY MUCH.

3

4 **SUP. BURKE:** WELL, ON BEHALF OF THE COUNTY, WE WANT TO  
5 CONGRATULATE TUSKEGEE AIRMEN. I HAVE TO JUST ADD A PERSONAL  
6 REMARK. ANDREW WALLACE'S DAD DELIVERED ME. HE WAS A DOCTOR. [  
7 LAUGHTER ]

8

9 **SUP. BURKE:** SO WE ALWAYS LAUGH ABOUT THAT. BUT TO THE TUSKEGEE  
10 AIRMEN, CONGRATULATIONS TO YOU. [ APPLAUSE ]

11

12 **SUP. BURKE:** AND TO NED NEWMAN, CHIEF ENGINEER, BOEING  
13 CORPORATION, THANK YOU SO MUCH FOR YOUR SUPPORT OF THE  
14 PROGRAM. [ APPLAUSE ]

15

16 **SUP. BURKE:** THANK YOU VERY MUCH FOR BEING HERE. AND ROBIN  
17 PETGRAVE, WHO IS THE DIRECTOR OF THE AERONAUTICS MUSEUM. [  
18 APPLAUSE ]

19

20 **SUP. BURKE:** WE'RE GOING TO SEE A LOT MORE OF-- MANY MORE YOUNG  
21 PEOPLE COMING THROUGH THAT PROGRAM AND ALSO I ENCOURAGE  
22 EVERYONE TO PLEASE SUPPORT PROGRAMS LIKE THIS. IT MAKES SUCH A  
23 DIFFERENCE IN THE LIVES OF YOUNG PEOPLE. CONGRATULATIONS.  
24 WE'RE GOING TO TRY AND GET A BIG PHOTO. [ INDISTINCT  
25 CONVERSATION RE PHOTO ]



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1

2 **SUP. MOLINA:** CONGRATULATIONS TO ALL OF YOU.

3

4 **SUP. BURKE:** CONGRATULATIONS.

5

6 **SUP. MOLINA:** MR. YAROSLAVSKY FOR PRESENTATIONS.

7

8 **SUP. YAROSLAVSKY:** MADAM CHAIR-- COME RIGHT OVER HERE. WE WERE  
9 LED IN THE INVOCATION THIS MORNING BY PASTOR KENNETH KEENE.  
10 PASTOR KEENE IS A SENIOR PASTOR AT THE MISSION HILLS CHRISTIAN  
11 CHURCH IN MISSION HILLS. HE RECEIVED HIS BACHELOR OF ARTS FROM  
12 HOPE INTERNATIONAL UNIVERSITY IN 1985, MASTER OF ARTS FROM  
13 PEPPERDINE UNIVERSITY AND IS CURRENTLY WORKING ON ANOTHER  
14 MASTER'S IN PUBLIC ADMINISTRATION, WHICH HE ANTICIPATES WILL  
15 GET IN JUNE. WAS THAT PEPPERDINE? NOT AT PEPPERDINE. CAL STATE  
16 NORTHRIDGE. ALL IN THE THIRD DISTRICT. PASTOR KEENE HAS HELPED  
17 DIVERSIFY THE CHURCH'S REACH AND HAS BECOME-- WHICH HAS BECOME  
18 MULTICULTURAL IN SCOPE. HE CREATED COMMUNITY NEEDS OUTREACH  
19 PROGRAM TO RESPOND TO THE COMMUNITY THROUGH VARIOUS EVENTS AND  
20 HELPED ESTABLISH A MONTHLY NEIGHBORHOOD WATCH MEETING AND  
21 DEVELOPED, AT NO COST-- A NO COST SKATE PARK FOR NEIGHBORHOOD  
22 CHILDREN. PASTOR KEENE HAS ALSO ACTED AS A COMMUNITY LIAISON  
23 FOR COUNCIL STAFF AND POLICE WITH LOCAL CONSTITUENTS. HE'S  
24 REALLY A LEADER IN THE COMMUNITY AND THE CHURCH IS NOT JUST A  
25 RELIGIOUS INSTITUTION BUT ALSO A COMMUNITY INSTITUTION AND



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1 IT'S THE BEST COMBINATION. SO, PASTOR, THANK YOU FOR LEADING  
2 US IN PRAYER AND GOD BLESS YOU.

3

4 **SUP. BURKE:** ALL RIGHT. I'D LIKE TO CALL THE REPRESENTATIVES OF  
5 CARICABELA, AND THAT'S THE CARIBBEAN HERITAGE WEEK  
6 RECOGNITION. MARIE KELLER WE HAVE HERE? OKAY. GREAT. THE  
7 PEOPLE OF THE CARIBBEAN HAVE CONTRIBUTED MUCH TO THE PEOPLE OF  
8 THE UNITED STATES AND TO THE COUNTY OF LOS ANGELES. COLIN  
9 POWELL, PRESENT SECRETARY OF STATE, WAS BORN FROM PARENTS FROM  
10 JAMAICA. ASSEMBLY MERV DYMALLY IS OF CARIBBEAN DESCENT, AS ARE  
11 MANY LESSER KNOWN PEOPLE AND, OF COURSE, MANY, MANY ACTORS,  
12 SICILY TYSON, SIDNEY PORTIER, MOST THE-- HARRY BELAFONTE. MOST  
13 OF THE ACTORS THAT YOU KNOW. AND NELSON MANDELA WAS SO  
14 IMPRESSED BY THE PEACEFUL INTEGRATION OF THE CARIBBEAN  
15 MULTIRACIAL POPULOUS, AFRICAN, INDIAN, EUROPEAN AND ASIAN,  
16 THAT HE CALLED THEM THE RAINBOW PEOPLE. ON BEHALF OF THE BOARD  
17 OF SUPERVISORS, I'M PLEASED TO PROCLAIM THE PERIOD OF OCTOBER  
18 8TH TO OCTOBER 17TH AS CARIBBEAN HERITAGE WEEK IN LOS ANGELES.  
19 IN RECOGNITION, I'D LIKE TO PRESENT THIS SCROLL TO MARIE  
20 KELLER, FOUNDER OF CARICABELA AND CERTAINLY IN THE SECOND  
21 DISTRICT, WE HAVE MANY, MANY PEOPLE OF CARIBBEAN DESCENT. THIS  
22 WEEK, WE HAD OUR COMMISSIONERS RECEPTION WHERE WE HAD JAMAICAN  
23 FOOD AND WE HAVE SOME EXCELLENT BUSINESSES OF EVERY CARIBBEAN  
24 COUNTRY THAT ARE REPRESENTED IN THE SECOND DISTRICT,  
25 SUCCESSFUL RESTAURANTS AND OTHER KINDS OF ACTIVITIES. SO, ON



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1 BEHALF OF THE COUNTY OF LOS ANGELES, CONGRATULATIONS TO YOU. [  
2 APPLAUSE ]

3

4 **MARIE KELLER:** GOOD MORNING, LADIES AND GENTLEMEN. ON BEHALF OF  
5 THE CARIBBEAN-AMERICAN COMMUNITY HERE IN LOS ANGELES, I'D LIKE  
6 TO FORMALLY THANK THE BOARD OF SUPERVISORS FOR INVITING US  
7 HERE AND FOR GIVING US THIS ACKNOWLEDGEMENT. WE ARE VERY  
8 HONORED TO BE HERE AND WE LOOK FORWARD TO CONTINUING TO WORK  
9 WITHIN THE COUNTY OF LOS ANGELES TO BRINGING MORE OF OUR  
10 POSITIVE IMAGES TO THE REGION AND TO THE WORLD. THANK YOU VERY  
11 MUCH INDEED. [ APPLAUSE ]

12

13 **SUP. BURKE:** I'D LIKE TO CALL ROBIN TILMA FORWARD. THE COUNTY  
14 OF LOS ANGELES, IN ADDITION TO BEING THE LARGEST COUNTY IN THE  
15 UNITED STATES, IS ALSO THE HOME OF THE COUNTY'S POSSIBLY MOST  
16 DIVERSE POPULATION. AS SUCH, WE'VE BEEN ENRICHED BY THE  
17 CONTRIBUTIONS OF TALENTED PEOPLE FROM ALL AROUND THE WORLD. IN  
18 RECOGNITION OF THIS, THE BOARD OF SUPERVISORS, EVER SINCE  
19 1986, HAS MARKED OCTOBER AS CULTURAL DIVERSITY MONTH. THIS IS  
20 DONE UPON THE MOTION OF THE LOS ANGELES COUNTY COMMISSION ON  
21 HUMAN RELATIONS WHICH HAS AS ITS MISSION TO INCREASE THE  
22 SENSITIVITY, RESPECT AND TOLERANCE FOR EACH OTHER AND FOR  
23 EVERY RESIDENT, NO MATTER WHO HE MAY BE. THE COMMISSION  
24 CHALLENGES STEREOTYPING, SCAPEGOATING AND BIGOTRY WHEREVER  
25 IT'S SEEN IN THE COUNTY. CULTURE DIVERSITY MONTH IS CELEBRATED



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1 BY MANY INDIVIDUALS AND NUMEROUS COUNTY ORGANIZATIONS,  
2 INCLUDING THE DEPARTMENT OF HEALTH SERVICES, OFFICE OF  
3 AFFIRMATIVE ACTION, DEPARTMENT OF BEACHES AND HARBORS, THE  
4 ARTS COMMISSION, OFFICE OF EDUCATION AND PUBLIC LIBRARY.  
5 COMMUNITY GROUPS SUCH AS ASIAN/PACIFIC WOMEN'S CENTER, YOUTH  
6 FOR HUMAN RIGHTS INTERNATIONAL AND THE DOWN'S SYNDROME  
7 ASSOCIATION OF LOS ANGELES ALSO OBSERVE CULTURAL DIVERSITY  
8 MONTH, AS DO CORPORATIONS SUCH AS SEMPRA ENERGY. ON BEHALF OF  
9 THE BOARD OF SUPERVISORS, I HEREBY PROCLAIM OCTOBER 2004 TO BE  
10 CULTURAL DIVERSITY MONTH AND I URGE ALL RESIDENTS THROUGHOUT  
11 THE COUNTY OF LOS ANGELES TO ACKNOWLEDGE AND RESPECT EACH  
12 OTHER'S DIFFERENCES AND COMMONALITIES AND TO MARK THIS EVENT  
13 IN APPROPRIATE WAYS, SO CONGRATULATIONS TO YOU. [ APPLAUSE ]  
14

15 **ROBIN TILMA:** THANK YOU, SUPERVISOR BURKE, MEMBERS OF THE  
16 BOARD. I THINK THAT ONE OF THE REASONS WHY WE PERSIST IN  
17 CELEBRATING THIS MONTH IS BECAUSE, LIVING IN SUCH A DIVERSE  
18 COMMUNITY, WE OFTEN TAKE FOR GRANTED WHAT WE HAVE AROUND US.  
19 AND ONE OF THE THINGS WE WORK ON CONSTANTLY IS MAKING SURE  
20 THAT WE DON'T TAKE IT FOR GRANTED. WE'RE IN SCHOOLS RIGHT NOW,  
21 RIGHT NOW WE'RE CARRYING OUT A TEACHER TRAINING PROGRAM  
22 HELPING TEACHERS TO HELP OUR YOUTH TO UNDERSTAND THE WORLD  
23 AROUND THEM, TO UNDERSTAND HOW THEY CAN WORK WITH EACH OTHER  
24 AND HOW TO REALLY BUILD TOLERANCE AND THE SKILLS THEY NEED TO  
25 NAVIGATE IN THIS VERY COMPLEX MULTICULTURAL WORLD. WE ALSO, OF





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1 COURSE, HAVE A GREAT CELEBRATION COMING UP ON OCTOBER 14TH,  
2 NEXT THURSDAY, WHICH IS OUR ANNUAL HUMAN RELATIONS AWARDS AND  
3 THAT'S GOING TO HAPPEN THURSDAY AT NOON AT THE CATHEDRAL  
4 CENTER. AND IF YOU'D LIKE TO COME, I'M GOING TO MAKE A PLUG  
5 HERE, YOU CAN CALL US AT 213-974-7611 AND SAY YOU'D LIKE TO  
6 COME TO THE HUMAN RELATIONS AWARD LUNCHEON. WE'RE GOING TO BE  
7 CELEBRATING THE LIKES OF PEOPLE WHO HAVE CONTRIBUTED SO MUCH  
8 TO MAKING OUR COUNTY A BETTER PLACE TO LIVE, SUCH AS FATHER  
9 GREG BOYLE, DIVERSITY, INC., A LEADER IN CORPORATE DIVERSITY  
10 AND SONYA NOSADIO, THE PULITZER PRIZE WINNING AUTHOR AT THE  
11 L.A. TIMES. FINALLY, I'D LIKE TO SAY THAT, YOU KNOW, THIS  
12 WOULD NOT HAVE BEEN POSSIBLE, OF COURSE, HAD IT NOT BEEN FOR  
13 INDIVIDUALS WHO REALLY STRIVE TO MAKE A DIFFERENCE AND ONE OF  
14 THE THOSE PEOPLE, A PERSON WHO ACTUALLY CONCEIVED OF THIS IDEA  
15 AND HAS MADE IT HAPPEN FOR SO MANY YEARS AND I HAVE HER WITH  
16 ME TODAY, I'M VERY PLEASED TO INTRODUCE CECILIA ZEGAR. SHE IS  
17 A FORMER SENIOR INTER-GROUP RELATIONS SPECIALIST WITH THE  
18 HUMAN RELATIONS COMMISSION AND THE PUBLIC INFORMATION OFFICER  
19 AND, EVEN THOUGH SHE RETIRED YEARS AGO, SOMEHOW WE HAVE  
20 MANAGED TO KEEP HER WITH US AND SHE'S SUCH A DEDICATED,  
21 COMMITTED ACTIVIST AS SHE CONTINUES TO WORK WITH US THROUGHOUT  
22 THE YEARS. AND I'D LIKE TO JUST HONOR HER AND ASK HER TO SAY A  
23 FEW WORDS SINCE THIS IS HER MONTH.

24



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1   **CECILIA ZEGAR:** THANK YOU, ROBIN. I WANT TO THANK THE BOARD FOR  
2   THESE MANY, MANY YEARS OF SUPPORTING CULTURAL DIVERSITY MONTH.  
3   I'LL JUST ADD A LITTLE ANECDOTE. ORIGINALLY, WE ASKED YOU TO  
4   DO CULTURAL DIVERSITY WEEK AND WE REACHED OUT TO THE COMMUNITY  
5   AND THE VARIOUS ORGANIZATIONS AND THEY BECAME SO INTERESTED IN  
6   DOING IT THAT WE WERE REQUESTED TO EXTEND IT, COULD WE DO  
7   SOMETHING LONGER. SO WE CAME BACK TO THE BOARD ASK ASKED FOR  
8   CULTURAL DIVERSITY MONTH AND THAT'S HOW THAT'S CONTINUED.  
9   OTHER STATES HAVE PICKED IT UP, CITIES IN L.A. COUNTY DO THEIR  
10  OWN PROCLAMATIONS AS THEY PLAN VARIOUS EVENTS. SO WE  
11  APPRECIATE YOUR SUPPORT AND THANK YOU VERY MUCH. [ APPLAUSE ]

12

13  **SUP. MOLINA:** SUPERVISOR ANTONOVICH, YOUR PRESENTATIONS.

14

15  **SUP. ANTONOVICH:** MADAM CHAIR, MEMBERS OF THE BOARD, THIS  
16  MORNING WE HAVE WITH US THE EXECUTIVE DIRECTOR OF CITIZENS  
17  AGAINST LAWSUIT ABUSE AND ALSO MICHAEL-- WHO IS LINDA OKUN,  
18  AND MICHAEL HORNER, WHO IS THE CHAIRMAN OF THE BOARD, AS THE  
19  BOARD OF SUPERVISORS CLAIMS THE WEEK OF OCTOBER 4TH THROUGH  
20  9TH AS CITIZENS AGAINST LAWSUIT ABUSE. THE LOS ANGELES CHAPTER  
21  OF THE CITIZENS AGAINST LAWSUIT ABUSE IS DEDICATED TO  
22  EDUCATING THE PUBLIC ABOUT THE HUMAN AND FINANCIAL COSTS OF  
23  LAWSUIT ABUSE, HOW IT IMPACTS OR PUBLIC AND PRIVATE SECTORS BY  
24  MAKING IT DIFFICULT TO PROVIDE THOSE NECESSARY PROGRAMS AND  
25  OPPORTUNITIES TO HAVE A VIABLE COMMUNITY. SO, ON BEHALF OF THE



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1 BOARD OF SUPERVISORS, WE GIVE YOU THIS PROCLAMATION. [

2 APPLAUSE ]

3

4 **LINDA OKUN:** I JUST WANT TO TAKE THIS OPPORTUNITY TO THANK MIKE  
5 AND THE BOARD OF SUPERVISORS FOR THIS OPPORTUNITY TO DRAW  
6 ATTENTION TO ONE OF THE BIGGEST PROBLEMS WE HAVE HERE IN  
7 CALIFORNIA, WHICH IS FRIVOLOUS LAWSUITS. IT'S AFFECTING OUR  
8 ECONOMY, OUR UNEMPLOYMENT RATE, OUR FAMILY-OWNED BUSINESSES  
9 AND EVEN HEALTHCARE WHICH, AS WE ALL KNOW IN L.A. COUNTY, IS A  
10 BIG ISSUE AT THIS POINT. SO AGAIN, I WANT TO THANK MIKE, AND  
11 WE HAVE A UNIQUE OPPORTUNITY IN CALIFORNIA TO DO SOMETHING  
12 ABOUT THIS AND HAVE A START TO STOPPING THESE LAWSUITS AND  
13 THAT IS WITH PROP 64. SO I'D ALSO LIKE TO TAKE THE OPPORTUNITY  
14 TO URGE YOU ALL TO VOTE "YES" ON PROPOSITION 64. THANK YOU.

15

16 **MICHAEL HORNER:** I'D LIKE TO THANK THE BOARD OF SUPERVISORS FOR  
17 RECOGNIZING CITIZENS AGAINST LAWSUIT ABUSE AND LAWSUIT ABUSE  
18 AWARENESS WEEK. ONE OF THE ACTIVITIES THAT WE PURSUE VERY  
19 DILIGENTLY IS ATTEMPTING TO GET CITIZENS TO PARTICIPATE IN THE  
20 LEGAL SYSTEM BY JURY SERVICE AND THIS, OF COURSE, IS AN  
21 IMPORTANT ROLE AND RESPONSIBILITY OF ALL CITIZENS. SO I URGE  
22 ALL OF YOU TO BE A JUROR. [ APPLAUSE ]

23

24 **SUP. ANTONOVICH:** I GOT MY JURY DUTY. I SERVE NEXT MONTH. SEEMS  
25 TO COME EVERY YEAR NOW. VERY OFTEN. WELL, THIS MORNING, ONCE



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1 AGAIN, WE WOULD LIKE TO WELCOME PAM BOOTH, WHO'S THE CHAIRMAN  
2 OF THE LOS ANGELES COUNTY DOMESTIC VIOLENCE COUNCIL AS WE  
3 PROCLAIM THE MONTH OF OCTOBER 2004 AS DOMESTIC VIOLENCE  
4 AWARENESS MONTH THROUGHOUT THE COUNTY OF LOS ANGELES. THE LOS  
5 ANGELES COUNTY DOMESTIC VIOLENCE COUNCIL SUPPORTS THE VICTIM'S  
6 CENTER APPROACH TO IMPROVING SERVICES AND RECOGNIZING AND  
7 PREVENTING OCCURRENCES OF DOMESTIC VIOLENCE. THEY ALSO  
8 ENCOURAGE PUBLIC/PRIVATE PARTNERSHIPS AMONG THE COUNTY'S  
9 DOMESTIC VIOLENCE SERVICE PROVIDERS, LAW ENFORCEMENT AGENCIES,  
10 HEALTHCARE SYSTEMS AND OTHER VIOLENCE PREVENTION, INTERVENTION  
11 ORGANIZATIONS TO IDENTIFY AREAS OF NEED TO IMPROVE VICTIMS'  
12 SERVICES. THROUGH THE PUBLIC AWARENESS PRESENTATIONS AND OTHER  
13 ACTIVITIES THAT WE HAVE THROUGHOUT THE YEAR, THE COUNCIL IS  
14 ACTIVELY PARTICIPATING IN THE DOMESTIC-- NATIONAL DOMESTIC  
15 VIOLENCE AWARENESS MONTH TO DRAW ATTENTION TO THE PROBLEM. SO  
16 WITH US TODAY IS-- FROM THE DOMESTIC VIOLENCE COUNCIL IS PAT  
17 BUTLER, GAYLE PINKES, RACHEL SUPIA AND, FROM THE COMMUNITY  
18 SENIOR SERVICES, ROSEANN DONALLY. CYNTHIA BANKS IS INTERIM  
19 DIRECTOR OF COMMUNITY SERVICE AND SENIOR CITIZENS AS WELL. SO,  
20 LET'S GIVE YOU THIS PROCLAMATION AND WE COMMEND YOU AS WE MOVE  
21 FORWARD IN THIS VERY IMPORTANT MONTH. [ APPLAUSE ]

22

23 **PAM BOOTH:** THIS IS THE 25TH ANNIVERSARY OF THE LOS ANGELES  
24 COUNTY DOMESTIC VIOLENCE COUNCIL AND, FOR THE PAST 25 YEARS,  
25 WE'VE BEEN WORKING VERY HARD TO CHANGE ONE FACT THAT HAS NOT



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1 CHANGED AND THAT IS THAT IT'S STILL THE MOST VIOLENT PLACE IN  
2 THE WORLD FOR A WOMAN AND CHILD TO BE, IS IN THEIR OWN HOME.  
3 WE'RE WORKING VERY HARD TO CHANGE THAT. WE'RE WORKING VERY  
4 HARD TO GIVE PEOPLE IN THAT VIOLENT SITUATION OPTIONS FOR HOW  
5 TO GET OUT AND ONE OF THE THINGS THAT HAS HAPPENED THIS YEAR  
6 IS THE HEALTH ISSUES COMMITTEE FOR THE DOMESTIC VIOLENCE  
7 COUNCIL HAS PRODUCED THIS CARD THAT HAS BEEN DISTRIBUTED TO  
8 ALL THE HOSPITALS IN LOS ANGELES COUNTY. IT'S A SCREENING CARD  
9 FOR HEALTHCARE PROFESSIONALS SO THAT THEY CAN ASK A VERY  
10 SIMPLE SERIES OF QUESTIONS ABOUT WHETHER THE PATIENT BEFORE  
11 THEM FEELS SAFE IN THEIR OWN HOME. IF THEY DON'T FEEL SAFE,  
12 THERE'S SOME GUIDELINES FOR HOW TO GIVE THOSE PEOPLE OPTIONS  
13 FOR HOW TO GET TO A SAFER PLACE. WE'RE HOPEFUL THAT THIS  
14 SIMPLE TOOL WILL ENABLE WOMEN AND CHILDREN AND OTHER VICTIMS  
15 OF DOMESTIC VIOLENCE TO GET TO A SAFE PLACE IN THEIR LIVES.

16

17 **SPEAKER:** THANK YOU, SUPERVISORS. WE REALLY APPRECIATE THIS  
18 OPPORTUNITY ONCE AGAIN TO ACKNOWLEDGE THAT THIS IS SUCH A  
19 MATTER THAT NEEDS TO BE BROUGHT TO THE ATTENTION OF ALL  
20 CONSTITUENTS WITHIN THE COUNTY. EVERY YEAR, THERE ARE  
21 THOUSANDS OF INDIVIDUALS, NOT ONLY ADULTS BUT CHILDREN, THAT  
22 ARE IMPACTED BY DOMESTIC VIOLENCE. THANK YOU FOR GIVING US THE  
23 OPPORTUNITY TO BRING THIS MATTER TO YOUR CONSTITUENTS. THANK  
24 YOU.

25





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1    **SUP. ANTONOVICH:** DO A GROUP PICTURE? AND WE HAVE OUR DIRECTOR  
2    OF LOS ANGELES COUNTY DEPARTMENT OF ANIMAL CARE AND CONTROL,  
3    MARCIA MAYEDA AS WE PROCLAIM THE MONTH OF OCTOBER A NATIONAL  
4    ADOPT A SHELTER DOG MONTH. DEPARTMENT CONTROLS AND OPERATES  
5    THE LARGEST SHELTER SYSTEM IN CALIFORNIA. THE SIX L.A. COUNTY  
6    ANIMAL SHELTERS HAVE DOGS OF ALL AGES, BREEDS AND SIZES WHICH  
7    ARE WAITING TO BE ADOPTED INTO LOVING HOMES. WE ALSO HAVE  
8    OTHER TYPES OF ANIMALS THERE AND DO WE HAVE ANY HORSES? WE  
9    HAVE A HORSE. WE HAVE A HORSE. THERE'S A HORSE THERE AND WE  
10   HAVE CATS AND REPTILES? WE HAVE REPTILES. AND A NUMBER OF  
11   OTHERS. HAMSTERS, RABBITS. WHAT'S INTERESTING, SINCE I BEGAN  
12   THE PET ADOPTION WEEK SINCE 1996, EIGHT YEARS AGO, EVERY  
13   ANIMAL THAT'S BEEN ON TELEVISION HAS BEEN ADOPTED, AND WE  
14   APPRECIATE THE COOPERATION OF THE DEPARTMENT AND THE PEOPLE  
15   WHO ARE WATCHING ON TELEVISION AND THOSE WHO WORK WITHIN THE  
16   COUNTY FAMILY WHO HAVE COME FORWARD TO MAKE THESE ADOPTIONS.  
17   AND MARCIA IS A TRUE LOVER OF ANIMALS BECAUSE, THIS PAST  
18   SUNDAY, SHE JUST COMPLETED A FOUR-HOUR EQUESTRIAN RIDE ON THE  
19   ANNUAL-- SEMIANNUAL RIDE THAT I HOST EACH YEAR THROUGHOUT THE  
20   COUNTY AS WE MAINTAIN OUR TRAILS AND AS A SURVIVOR OF THAT FOR  
21   OUR MARSHALL CANYON EQUESTRIAN RIDE WHERE WE HAD ABOUT 150  
22   PEOPLE WHO WERE PARTICIPATING AND ANYBODY WHO IS LISTENING WHO  
23   WOULD LIKE TO RIDE ON THE NEXT RIDE, THAT WILL BE IN THE  
24   SPRING AROUND APRIL OR MAY, AND WE LOOK FORWARD TO YOUR  
25   PARTICIPATION. SO LET ME GIVE THIS TO MARCIA FIRST, THIS



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1 PROCLAMATION, THEN I'M GOING TO TAKE SCRAPPY, WHO IS A BLACK  
2 TERRIER MIX, WHO IS 16 WEEKS OLD, LITTLE BOY. AND BEFORE  
3 MARCIA SAYS A FEW WORDS, LITTLE SCRAPPY, AS I SAID, IS A 16-  
4 WEEK-OLD BLACK TERRIER MIX WHO IS LOOKING FOR A HOME. SO HE  
5 WOULD LIKE TO KEEP THAT RECORD OF EVERY ANIMAL BEING ADOPTED  
6 SO HE CAN ENJOY THE UPCOMING HALLOWEEN, THANKSGIVING, HANUKKAH  
7 AND CHRISTMAS, WHICH IS RIGHT AROUND THE CORNER AND HE CAN  
8 PLAY WITH THE LITTLE BALLS UNDER THE CHRISTMAS TREE OR MAYBE  
9 BAPTIZE THE CHRISTMAS TREE, AS PUPPIES DO SOMETIMES WHEN THEY  
10 DON'T HAVE A FIRE HYDRANT AROUND. ANYWAY, SEE EVERYBODY? OKAY.  
11 YOU WANT TO SAY SOMETHING, MARCIA?

12

13 **MARCIA MAYEDA:** I'D LIKE TO THANK THE SUPERVISOR AND THE BOARD  
14 OF DIRECTORS FOR RECOGNIZING NATIONAL ADOPT A SHELTER DOG  
15 MONTH. THERE ARE MANY WONDERFUL PETS AT THE LOS ANGELES COUNTY  
16 SHELTERS AND WE INVITE ANYBODY WHO IS INTERESTED IN ADOPTING A  
17 DOG OR CAT OR ANY OTHER ANIMAL TO PLEASE COME DOWN AND TAKE A  
18 LOOK AT OUR ANIMALS. THEY DO NEED HOMES AND THEY'RE WONDERFUL  
19 PETS. THANK YOU VERY MUCH.

20

21 **SUP. MOLINA:** I'M GONG TO BE JOINED THIS MORNING BY MR. TOM  
22 SIEGMETH, IF HE'D COME UP, PLEASE JOIN US AS WELL AS MISS  
23 ROSIE ANTONIA LADIOS AND MR. SALVADOR JIMENEZ YENJOS. PLEASE  
24 COME UP AND JOIN US. IT'S MY PLEASURE TO INTRODUCE THESE  
25 GENTLEMEN TO YOU. MR. TOM SIEGMETH IS THE LOS ANGELES COUNTY



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1 COORDINATOR FOR BINATIONAL HEALTH WEEK AND THE DIRECTOR OF THE  
2 HEALTH EDUCATION FOR ALTAMED HEALTH SERVICES AND MR. JOSE  
3 ANTONIO LADIOS IS ON THE COUNCIL OF COMMUNITY AFFAIRS FROM THE  
4 MEXICAN COUNCIL OF LOS ANGELES. AND MR. JIMENEZ YENJOS IS THE  
5 DEPUTY DIRECTOR OF MEXICAN COUNCIL OF LOS ANGELES. THEY'RE ALL  
6 HERE BECAUSE WE ARE PROCLAIMING OCTOBER THE 11TH THE FOURTH  
7 ANNUAL BIENNIAL-- BINATIONAL, EXCUSE ME, HEALTH WEEK. THE  
8 BINATIONAL HEALTH WEEK IS A BILATERAL COLLABORATION EFFORT  
9 WITH THE ACTIVE PARTICIPATION OF THE MEXICAN SECRETARY OF  
10 HEALTH AND FOREIGN AFFAIRS AS WELL AS STATE AND LOCAL  
11 ORGANIZATIONS. IN CALIFORNIA, THE DEPARTMENT OF HEALTH  
12 SERVICES, THE BORDER HEALTH ORGANIZATIONS, MEXICAN CONSULATES  
13 AS WELL AS THE LATINO CAUCUS, INCLUDING COMMUNITY CLINICS AND  
14 COMMUNITY-BASED ORGANIZATIONS, ALL ARE SUPPORTERS AND  
15 PARTICIPATE IN THIS EFFORT. SINCE ITS INCEPTION IN 2001, THE  
16 BINATIONAL HEALTH WEEK HAS BEEN INSTRUMENTAL IN DEVELOPING  
17 PROGRAMS THAT ARE AIMED AT IMPROVING THE HEALTH AND WELLBEING  
18 OF MIGRANT AND IMMIGRANT WORKERS AND THEIR FAMILIES. A LARGE  
19 PART OF THE PROGRAM'S SUCCESS WAS DUE TO THE CALIFORNIA/MEXICO  
20 HEALTH INITIATIVES RELIANCE ON THE EXISTING PARTNERSHIPS THEY  
21 HAVE BUILT AS WELL AS THEIR NETWORKS. THE BINATIONAL HEALTH  
22 WEEK CONSISTS OF HEALTH SERVICE AND PROMOTIONAL ACTIVITIES  
23 THAT ARE GOING TO BE CARRIED OUT, INCLUDING THE SCREENING FOR  
24 H.I.V., DIABETES, BREAST CANCER AND TESTS FOR BLOOD PRESSURE  
25 AS WELL AS CHOLESTEROL LEVELS. A LAUNCHING EVENT IS GOING TO



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1 BE HELD AT THE BINATIONAL POLICY FORUM ON MIGRATION AND HEALTH  
2 IN LEONE, GUANAJUATO, WHICH CONSISTS OF-- COINCIDES, EXCUSE  
3 ME, WITH THE THIRD ANNUAL MEXICAN NATIONAL HEALTH WEEK. THIS  
4 PROGRAM LAST YEAR ALONE HELPED OVER 70,000 PEOPLE WHO RECEIVED  
5 DIRECT HEALTH SERVICES. WE'RE VERY PROUD OF THE WORK THAT THEY  
6 DO. IT'S A WONDERFUL COLLABORATION AND WE WANT TO HONOR THEM  
7 BY HAVING THE COUNTY OF LOS ANGELES DECLARE THE FOURTH ANNUAL  
8 BINATIONAL HEALTH WEEK FROM OCTOBER 11TH TO OCTOBER 17TH. SO  
9 IT IS MY PLEASURE TO MAKE THIS PRESENTATION. [SPEAKING  
10 SPANISH] THANK YOU. [ APPLAUSE ]

11

12 **TOM SIEGMETH:** ON BEHALF OF THE CONSUL-GENERAL OF MEXICO AND  
13 WITH OUR THANKS AND DEEP APPRECIATION TO THE BOARD OF  
14 SUPERVISORS OF LOS ANGELES COUNTY, I RECEIVE THIS SCROLL OF  
15 PROCLAMATION OF THE BINATIONAL HEALTH WEEK. WITH THIS  
16 PROCLAMATION, THIS PROCLAMATION NOT ONLY UNDERLINES THE  
17 IMPORTANCE AND THE SIGNIFICANCE OF THE BINATIONAL HEALTH WEEK  
18 FOR THE HISPANIC AND MEXICAN COMMUNITY OF LOS ANGELES COUNTY  
19 BUT ALSO IT IS A VERY IMPORTANT INCENTIVE FOR ALL THE PARTS  
20 INVOLVED SO WE MAKE SURE TO MAKE OUR BEST EFFORT WORKING  
21 TOGETHER FOR THE SUCCESS OF THIS UPCOMING EVENT. THANK YOU  
22 VERY MUCH.

23

24 **SUP. MOLINA:** THANK YOU.

25



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1   **JOSE ANTONIO LADIOS:** ON BEHALF OF THE CALIFORNIA MEXICO HEALTH  
2   INITIATIVE, THE MEXICAN CONSULATE AND ALTAMED HEALTH SERVICES,  
3   WE THANK YOU VERY MUCH, SUPERVISOR GLORIA MOLINA, FOR  
4   SUPPORTING OUR EFFORTS AND THE BOARD OF SUPERVISORS. THIS HAS  
5   BEEN A HUGE COLLABORATIVE EFFORT. MORE THAN 35 AGENCIES ARE  
6   PARTICIPATING IN LOS ANGELES COUNTY AND, NEXT WEEK, WE WILL  
7   HAVE A KICKOFF AT THE MEXICAN CONSULATE WITH A PRESS  
8   CONFERENCE AND FIVE HEALTH FAIRS THROUGHOUT THE WEEK, STARTING  
9   ON THE 12TH WITH THE HEALTH FAIRS AND THEN OUR KICKOFF EVENT  
10   ON WEDNESDAY MORNING. SO WE WELCOME ALL OF YOU. AND,  
11   BASICALLY, THIS YEAR WE ARE PROMOTING AS MUCH AS POSSIBLE THE  
12   SERVICES THAT WERE AVAILABLE THROUGHOUT THE YEAR. THERE ARE  
13   MANY HEALTH SERVICES THAT MANY OF OUR COMMUNITY MEMBERS AREN'T  
14   AWARE OF AND SO WE WANTED TO PROMOTE THE HEALTH SERVICES AND  
15   AVAILABLE OF HEALTHY FAMILIES AND HEALTHY KIDS PROGRAMS  
16   AVAILABLE HERE IN LOS ANGELES COUNTY. THANK YOU SO MUCH.

17

18   **SUP. MOLINA:** THANK YOU. [ APPLAUSE ]

19

20   **SUP. MOLINA:** I JUST, AGAIN, WANTED TO SALUTE THESE GENTLEMEN  
21   BECAUSE OF THE LEADERSHIP THAT THEY'RE PROVIDING. AS WE ALL  
22   KNOW, WE HAVE ALL KINDS OF ISSUES ALONG THE BORDER BUT WE ALL  
23   KNOW DISEASE TRAVELS BACK AND FORTH AND SO THE KIND OF  
24   LEADERSHIP THAT THEY'RE PROVIDING AND NOT ONLY THE INITIATIVE  
25   BUT THE COLLABORATION IN WORKING WITH ALL THE NONPROFITS, WE



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1 CONGRATULATE YOU AND WE THANK YOU SO VERY MUCH.

2 CONGRATULATIONS. ALL RIGHT. WE CAN PROCEED WITH THE REST OF  
3 OUR AGENDA. MS. BURKE, YOU'RE UP FIRST WITH YOUR SPECIALS.

4

5 **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN  
6 THE MEMORY OF RAYMOND JORDAN, SR., WHO PASSED AWAY ON  
7 SEPTEMBER 15TH AT THE AGE OF 81 FOLLOWING HIS HONORABLE  
8 DISCHARGE FROM THE UNITED STATES ARMY. MR. JORDAN MOVED TO LOS  
9 ANGELES AND ESTABLISHED RESIDENCY IN THE SECOND DISTRICT. UPON  
10 RETIRING AS A CONSTRUCTION WORKER IN 1980, HE JOINED THE  
11 WILLOWBROOK SENIOR CENTER AND BECAME A VOLUNTEER PERFORMING  
12 ANY ASSIGNMENT THAT WAS ASKED OF HIM. HE CHERISHED HIS ROLE AS  
13 A CHIEF SECURITY PERSON, PROVIDING COVERAGE WHEN THE CENTER  
14 HAD EVENING ACTIVITIES. HE WAS A FAITHFUL MEMBER OF THE TRUE  
15 LOVE MISSIONARY BAPTIST CHURCH. HE'S SURVIVED BY HIS  
16 DAUGHTERS, ALFREDA AND DEBORAH JORDAN, ONE SISTER AND ONE  
17 BROTHER AND LOTS OF GRANDCHILDREN. LINTON EDWARD JACKSON, WHO  
18 PASSED AWAY ON THURSDAY, SEPTEMBER 28TH, A GRADUATE OF  
19 FREEMONT HIGH SCHOOL AND OF ARIZONA STATE AND WAYNE STATE  
20 UNIVERSITY. HE HAD A DISTINGUISHED RECORD OF ACCOMPLISHMENTS,  
21 OVER 20 YEARS OF EXPERIENCE IN URBAN PLANNING. HE WAS DIRECTOR  
22 OF THE CENTURY FREEWAY HOUSING PROJECT APPOINTED BY THEN  
23 GOVERNOR GEORGE DUKEMAJIAN, TO OVERSEE THE REDEVELOPMENT PHASE  
24 OF THIS ENORMOUS PROJECT. HE ALSO WORKED AS AN URBAN PLANNER  
25 AND DIRECTOR OF THE ENGLEWOOD REDEVELOPMENT AGENCY. HE'S





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1 SURVIVED BY HIS SISTER, BARBARA RICHARDSON AND SANDRA JACKSON.  
2 AND DONALD REVELLE, LONG-TIME RESIDENT OF THE SECOND DISTRICT,  
3 WHO PASSED AWAY OF CANCER. HE IS SURVIVED BY HIS WIFE, NELLIE,  
4 THREE DAUGHTERS, KAREN, SHERYL AND DEBBIE.

5

6 **SUP. MOLINA:** SO ORDERED ON THOSE ADJOURNMENTS. MS. BURKE, IT'S  
7 MY UNDERSTANDING IT'S YOUR BIRTHDAY TODAY.

8

9 **SUP. BURKE:** YES.

10

11 **SUP. MOLINA:** WELL, LET'S ALL CONGRATULATE SUPERVISOR BURKE FOR  
12 CELEBRATING ANOTHER YEAR. [ APPLAUSE ]

13

14 **SUP. BURKE:** THANK YOU. MADE IT ANOTHER YEAR! I'D LIKE TO CALL  
15 UP ITEM NUMBER 26.

16

17 **SUP. MOLINA:** ITEM NUMBER 26.

18

19 **SUP. BURKE:** IT WAS HELD BY A MEMBER OF THE PUBLIC.

20

21 **SUP. MOLINA:** ALL RIGHT. THANK YOU. YVONNE MICHELLE AUTRY. MISS  
22 AUTRY, IF YOU'D JOIN US. AS WELL AS MISS KAREN MALL. MISS  
23 MALL? PLEASE PROCEED, MISS AUTRY.

24



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1    **YVONNE MICHELLE AUTRY:** MY NAME IS YVONNE MICHELLE AUTRY. THANK  
2    YOU FOR AN OPPORTUNITY TO ADDRESS THE BOARD OR ANOTHER  
3    OPPORTUNITY, SHOULD I SAY. I JUST KIND OF WANT TO TAKE THIS  
4    OPPORTUNITY TO DRAW ATTENTION TO THIS FUNDING. I'M NOT A  
5    HATER. IT'S NOT HOMOSEXUALS OR ANYONE THAT SUFFERS AN S.T.D.  
6    THAT I'M SPEAKING AGAINST. I WOULD OPPOSE FUNDING SIMPLY TO  
7    DRAW ATTENTION TO LIFESTYLES. I THINK, IN THIS CITY, THERE IS  
8    SUCH A LIBERAL ATTITUDE THAT PEOPLE HAVE FORGOTTEN THAT  
9    REPRODUCTIVE ORGANS ARE NOT TO BE MISUSED AND I THINK THAT,  
10   WITH THIS TYPE OF LIBERALISM, HAS COME A DISREGARDING AND KIND  
11   OF A LACK OF RESPECT FOR THE HUMAN BODY. I'M AGAINST THIS  
12   SIMPLY BECAUSE, FIRST OF ALL, I KNOW THE LORD ISN'T FOR IT.  
13   SODOM AND GOMORRAH WAS DESTROYED AND I THINK, IF PEOPLE ARE  
14   NOT ALLOWED TO INDULGE THEIR LUST AND DESIRES OF THE FLESH AS  
15   EASILY, THEN THEY SHOULD SUFFER THE CONSEQUENCES AS WELL AS  
16   THOSE THAT PRACTICE UNHEALTHY HETEROSEXUAL RELATIONS. I ALSO  
17   WANTED TO DRAW ATTENTION TO THE NUMBER OF CHILDREN WHO ARE  
18   ABUSED BY HOMOSEXUALS AND HETEROSEXUALS. I HAVE AN ARTICLE AND  
19   I HAVE A FEW ASSEMBLY BILLS THAT ARE BEING PASSED THAT I'D  
20   LIKE TO DRAW ATTENTION TO THAT WOULD ENCOURAGE PUTTING  
21   CHILDREN IN THE HOMES OF FOSTER CARE PEOPLE WHO ARE  
22   TRANSSEXUALS. THIS IS AB-458. ASSEMBLY BILL 196 WOULD FINE  
23   EMPLOYERS \$150,000 IF THEY DON'T HIRE TRANSSEXUALS AND  
24   ASSEMBLY BILL 17 WOULD FORCE THE STATE CONTRACTORS TO GIVE  
25   HEALTH BENEFITS TO HOMOSEXUALS AND THOSE THEY CHOOSE TO



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1 SODOMIZE. I THINK IT'S RIDICULOUS, I THINK IT'S SOMETHING  
2 COMPLETELY EVIL BUT I THINK IT'S A MOVEMENT THESE DAYS FOR A  
3 LACK OF REGARD FOR THE BODY, YOU KNOW, THE TRILATERALISTS, THE  
4 NEW WORLD ORDER, THESE SECRET SOCIETIES HAVE RITUALS THAT  
5 ENGAGE IN HOMOSEXUAL, YOU KNOW, TYPES OF BESTIALITY, SO THEY,  
6 YOU KNOW, THEY ENCOURAGE THE HEALTHCARE FOR THIS TYPE OF  
7 BEHAVIOR AND I'D LIKE FOR IT TO GO ON THE RECORD. AGAIN, IT'S  
8 NOT SOMETHING THAT THE LORD IS FOR, EVEN IF THERE IS A  
9 MAJORITY OF POLITICIANS AND PROFESSIONALS THAT CHOOSE TO  
10 INDULGE IN THIS UNHEALTHY, SINFUL, PERVERTED BEHAVIOR THAT  
11 PROPAGATES DISEASE, THAT DOES NOT PROPAGATE THE SPECIES AND  
12 THERE IS NO PROCREATION THAT IS POSSIBLE. SO THERE IS NOTHING  
13 REDEEMING OF THIS INDULGENCE. IT'S JUST PURELY LUSTFUL  
14 INDULGENCE, JUST LIKE ANY UNHEALTHY SEXUAL, I'M SORRY,  
15 RELATIONS BETWEEN HETEROSEXUALS AS WELL. I MEAN, I'M NOT A  
16 NUN, OBVIOUSLY, YOU KNOW, MERRITT AND I HAD A CHILD OUTSIDE OF  
17 WEDLOCK BUT IT WAS HEALTHY, PRAISE GOD. AGAIN, LASTLY, IF I  
18 COULD DRAW ATTENTION ALSO TO WHAT'S HAPPENING WITH THE ABUSE  
19 OF CHILDREN BECAUSE I KNOW AT LEAST ONE YOUNG MAN WHO BECAME  
20 HOMOSEXUAL BECAUSE HE WAS ABUSED BY A PRIEST AND HERE I HAVE  
21 THIS ARTICLE THAT STATES THAT HE'S AN ARCH-- CARDINAL ROGER  
22 MAHONEY STILL WILL NOT RELEASE THE NAMES OF MANY PRIESTS WHO  
23 ARE-- THAT ARE UNDER SUSPICION OR ARE SUSPECTED OF ABUSING  
24 CHILDREN. HE SAYS THAT IT VIOLATES CERTAIN CONFIDENTIAL  
25 COMMUNICATIONS BETWEEN BISHOP AND PRIEST...



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1

2 **SUP. MOLINA:** THANK YOU, MISS AUTRY. MISS MALL?

3

4 **YVONNE MICHELLE AUTRY:** ANYWAY, I WANTED TO BRING THAT TO YOUR  
5 ATTENTION. THANK YOU VERY MUCH. YOU HAVE A LOVELY DAY AND  
6 HAPPY BIRTHDAY.

7

8 **SUP. MOLINA:** THANK YOU, MISS AUTRY. MISS MALL, PLEASE?

9

10 **KAREN MALL:** YES. KAREN MALL, DIRECTOR OF PREVENTION AND  
11 TESTING FOR A.I.D.S. HEALTHCARE FOUNDATION AND I'M JUST HERE  
12 TO SPEAK ON THE ITEM BECAUSE I'VE BEEN WORKING ON THE PROJECT  
13 FOR A YEAR NOW AND I JUST WANT TO TELL THE BOARD HOW COMMITTED  
14 A.H.F. IS TO THIS PROJECT AND THERE'S BEEN A LOT OF CHANGES.  
15 SOME OF THEM I DON'T AGREE WITH OR A.H.F. BUT, AT THE SAME  
16 TIME, WE'RE STILL COMMITTED TO THIS PROJECT. SO, TODAY, I  
17 WOULD JUST LIKE TO SEE THE BOARD APPROVE THE FUNDS SO WE CAN  
18 MOVE FORWARD AND PROVIDE THIS VALUABLE SERVICE TO THE  
19 COMMUNITY. SO IF YOU COULD DO THAT, I WOULD BE SO GRATEFUL.  
20 THANK YOU.

21

22 **SUP. MOLINA:** THANK YOU, MISS MALL. WE APPRECIATE IT. ALL  
23 RIGHT. ON THAT ITEM, IT IS MOVED BY SUPERVISOR YAROSLAVSKY,  
24 SECONDED BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO  
25 ORDERED ON THAT ITEM.



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1

2 **SUP. BURKE:** I'LL CALL UP ITEM 32.

3

4 **SUP. MOLINA:** ITEM 32?

5

6 **SUP. YAROSLAVSKY:** MADAM CHAIR, I WAS-- I DON'T KNOW IF-- I GOT  
7 HERE LATE. I HAD ASKED THAT THIS BE CONTINUED A WEEK SO I  
8 DON'T KNOW WHETHER THAT WAS MENTIONED.

9

10 **CLERK VARONA-LUKENS:** YES, IT WAS.

11

12 **SUP. MOLINA:** I THINK SOMEONE...

13

14 **SUP. YAROSLAVSKY:** SOMEBODY WANTS TO...

15

16 **CLERK VARONA-LUKENS:** WE HAVE EIGHT SPEAKERS THAT SIGNED UP TO  
17 SPEAK ON THAT.

18

19 **SUP. YAROSLAVSKY:** EVEN THOUGH IT MAY BE CONTINUED A WEEK?  
20 OKAY. WHATEVER.

21

22 **SUP. MOLINA:** WELL, I DON'T KNOW THAT WE'RE GOING TO CONTINUE  
23 IT FOR A WEEK. I'M NOT-- I, I'D LIKE TO SEE IT MOVE FORWARD.  
24 WE CONTINUED IT THE LAST TIME. UNLESS THERE'S SOME REASON THAT  
25 WE'RE CONTINUING IT FOR A WEEK WHICH YOU CAN SHARE WITH ME?



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1 I'D BE HAPPY TO-- BUT, IN THE MEANTIME, WE CAN LISTEN TO THE  
2 SPEAKERS.

3

4 **SUP. YAROSLAVSKY:** WELL, I'M JUST ASKING THAT IT BE CONTINUED A  
5 WEEK BECAUSE I'M NOT PREPARED FOR IT TO...

6

7 **SUP. MOLINA:** BUT IT WAS CONTINUED LAST WEEK.

8

9 **SUP. YAROSLAVSKY:** I KNOW IT WAS. WE NEED ANOTHER WEEK. I MEAN,  
10 THIS IS, LIKE, ROUTINE BUT FINE, GO AHEAD AND HEAR FROM THE  
11 SPEAKERS.

12

13 **SUP. MOLINA:** ALL RIGHT. WE HAVE TONY BRAVO, SANDRA SEMIEN AND  
14 NORA ASHJIAN. IF THEY'D JOIN US. ARE THESE FOLKS HERE? IF NOT,  
15 I'M TOSSING IT OUT. TONY BRAVO, SANDRA SEMIEN, NORA ASHJIAN.  
16 NOT HERE? ALL RIGHT. NEXT WE HAVE STEPHEN VOSS.

17

18 **SUP. ANTONOVICH:** THEY'RE COMING UP RIGHT NOW.

19

20 **SUP. MOLINA:** MOVE IT, MOVE IT. IF YOU'RE HERE, PLEASE LET ME  
21 KNOW THAT YOU'RE HERE, OTHERWISE I'M-- THANK YOU. PLEASE JOIN  
22 US. NEXT WE HAVE TATYANA PAVLOVSKAYA, I APOLOGIZE AND VANNY  
23 LOR. PLEASE COME UP. THERE'S FOUR CHAIRS. PLEASE PROCEED,  
24 MA'AM.

25





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1   **BRENDA THOMAS:** MAY I SPEAK FIRST? YOU HAVEN'T CALLED MY NAME  
2   YET BUT I AM ON THE LIST.

3

4   **SUP. MOLINA:** WELL, WAIT A MINUTE. ALL RIGHT. WHAT IS YOUR  
5   NAME?

6

7   **BRENDA THOMAS:** BRENDA THOMAS FROM CATHOLIC CHARITIES.

8

9   **SUP. MOLINA:** YOU'RE NOT EVEN ON MY LIST HERE. ALL RIGHT. GO  
10   AHEAD.

11

12   **BRENDA THOMAS:** THANK YOU. GOOD MORNING. AGAIN, MY NAME IS  
13   BRENDA THOMAS FROM CATHOLIC CHARITIES AND I SPOKE LAST WEEK  
14   SO, HOPEFULLY, I WON'T REPEAT THE INFORMATION I GAVE AT THAT  
15   TIME. CATHOLIC CHARITIES OF LOS ANGELES HAS 65 YEARS OF  
16   EXPERIENCE WORKING WITH IMMIGRANTS AND REFUGEES AND  
17   SPECIFICALLY SIX YEARS PROVIDING SERVICES IN THE R.I.T.E.  
18   PROGRAM. CATHOLIC CHARITIES HAS EFFECTIVELY MANAGED GOVERNMENT  
19   CONTRACTS FOR MANY YEARS PROVIDING SUCCESSFUL HUMAN SERVICES  
20   INCLUDING CASE MANAGEMENT AND FISCAL AND PROGRAMMATIC LEAD  
21   AGENCIES ROLES. ADDITIONALLY, CATHOLIC CHARITIES HAS  
22   MAINTAINED A CONTINUOUS QUALITY IMPROVEMENT PROGRAM ACCREDITED  
23   BY THE COUNCIL ON ACCREDITATION, WHICH IS A NATIONAL  
24   ACCREDITATION BODY FOR HUMAN SERVICES. SPECIFIC TO OUR  
25   DISCUSSION TODAY, CATHOLIC CHARITIES HAS MAINTAINED REFUGEE



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1 AND IMMIGRANT SERVICES THROUGH LOS ANGELES COUNTY SINCE 1985  
2 AND, DURING THIS TIME, CATHOLIC CHARITIES HAS TAKEN A LEAD  
3 ROLE WITH COUNTY AND OTHER SOCIAL SERVICE AGENCIES IN  
4 RESOLVING SERVICE DELIVERY ISSUES AND IMPROVING CLIENT  
5 SERVICES. IN CONSULTATION WITH AND SUPPORT OF OTHER AGENCIES  
6 SERVING NON-ENGLISH, NON-SPANISH CALWORKS POPULATION, CATHOLIC  
7 CHARITIES WOULD LIKE THE OPPORTUNITY TO ENTER INTO DISCUSSIONS  
8 WITH THE COUNTY REGARDING THE FEASIBILITY OF BECOMING A LEAD  
9 AGENCY IN PARTNERSHIP WITH SELECTED R.I.T.E. PROVIDER  
10 AGENCIES. IN PROPOSING THIS NEW OPTION FOR CONSIDERATION, OUR  
11 GOAL IS TO ASSURE SEAMLESS SERVICES THAT ARE BOTH  
12 LINGUISTICALLY AND CULTURAL APPROPRIATE TO ALL NON-ENGLISH,  
13 NON-SPANISH CALWORKS PARTICIPANTS COUNTYWIDE. IT IS OUR  
14 CONVICTION THAT, WHILE WELL INTENDED, THE AUDITOR-CONTROLLER  
15 RECOMMENDATIONS WOULD NOT ACCOMPLISH THIS GOAL.

16

17 **SUP. MOLINA:** MISS THOMAS?

18

19 **BRENDA THOMAS:** YES?

20

21 **SUP. MOLINA:** CAN I ASK YOU A QUESTION? IF, IN FACT, YOU'RE THE  
22 ONLY AGENCY THAT THE AUDITOR, FOR THE MOST PART, FOUND TO BE  
23 IN FULL COMPLIANCE.

24

25 **BRENDA THOMAS:** CORRECT.



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1

2 **SUP. MOLINA:** AND SO THERE IS MERIT TO THAT.

3

4 **BRENDA THOMAS:** THANK YOU.

5

6 **SUP. MOLINA:** THERE IS, OF COURSE, ANOTHER ISSUE WHICH I THINK  
7 WE NEED TO ADDRESS AND THAT'S A PROP A ISSUE AS TO WHETHER, IN  
8 FACT, THIS IS APPROPRIATE. BUT WOULD YOU BE WILLING TO TAKE ON  
9 ALL OF THE LIABILITY? I MEAN, WE'RE OUT \$2.6 MILLION SO FAR.  
10 WE HAVE PEOPLE THAT ARE BEING PROSECUTED RIGHT NOW BY THE  
11 DISTRICT ATTORNEY ON THIS ISSUE. HOW COULD CATHOLIC CHARITIES  
12 TAKE ON THE RESPONSIBILITY WHEN, IN FACT, OUR AUDITOR DID FIND  
13 SO MANY AGENCIES OUT OF COMPLIANCE, SO MUCH OVERBILLING AND  
14 THE WORST PART ABOUT IT, SPENDING MONEY THAT WAS SUPPOSED TO  
15 GO TO IMMIGRANTS, TO INDIGENTS AND UTILIZING IT  
16 INAPPROPRIATELY AS WE FOUND BY THE PEOPLE THAT ARE BEING  
17 PROSECUTED TODAY?

18

19 **BRENDA THOMAS:** THANK YOU. THOSE LIABILITIES, WE WOULD NOT BE  
20 WILLING OR INTERESTED IN TAKING ON. HOWEVER, IT IS OUR  
21 PROPOSAL, AS I SAID, TO SELECTED...

22

23 **SUP. MOLINA:** SO THEN YOU WOULD JUST DO IT...

24



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1   **BRENDA THOMAS:** ...R.I.T.E. AGENCIES-- NO, WE DON'T WANT TO DO  
2   THIS. WE DON'T FEEL THE BEST SOLUTION FOR OUR CLIENT GROUP IS  
3   TO HAVE A SINGLE AGENCY SERVE THE MULTILINGUAL NEEDS AND  
4   CULTURAL NEEDS OF THIS POPULATION.

5

6   **SUP. MOLINA:** BUT WE UNDERSTAND THAT.

7

8   **BRENDA THOMAS:** BUT OUR BENCHMARK WOULD BE THE SAME AS THE  
9   AUDITOR-CONTROLLER HAS SET. IN THE TWO AGENCIES THAT THEY'VE  
10  SELECTED AS ACCEPTABLE, THE THRESHOLD RATE WAS ABOUT 16%. WE  
11  WOULD PROPOSE AN AUDIT OF THE MOST RECENT COURT-- OR RECENT  
12  MONTHS, JULY THROUGH OCTOBER, AND LOOK AT THE AGENCIES THAT  
13  ARE CURRENTLY PROVIDING SERVICES. THEY WOULD HAVE TO SHOW A  
14  THRESHOLD OF LESS THAN 16% IN ORDER TO BE IN THIS COALITION  
15  EFFORT. WE ARE NOT AT ALL INTERESTED IN, SO TO SPEAK, MARRYING  
16  AGENCIES THAT CANNOT SHOW COMPETENCY. IT IS OUR FEELING,  
17  HOWEVER, AS I STATED LAST WEEK, THAT, DUE TO ADMINISTRATIVE  
18  ISSUES AND PROBLEMS WITH CSS, EVERY AGENCY WAS AT A GREAT  
19  DISADVANTAGE. YOU KNOW, THESE AGENCIES LIKE CATHOLIC CHARITIES  
20  ARE NOT NEW TO REFUGEE SERVICES. WE'VE BEEN PROVIDING  
21  SHOULDER-TO-SHOULDER-- WE'VE WORKED IN THE TRENCHES WITH THESE  
22  FOLKS. MANY HAVE HAD COUNTY CONTRACTS FOR MANY YEARS. THIS  
23  ISN'T-- THIS WASN'T-- THIS ISN'T OUR NORMAL OPERATING-- THIS  
24  ISN'T THE DETERMINATION OF HOW MANY AGENCIES HAVE OPERATED  
25  PREVIOUSLY. WE ARE ABOVEBOARD AGENCIES. MY COLLEAGUES AND



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1 FRIENDS HAVE WORKED WITH US TO SERVE THE COMMUNITIES AND WE  
2 WOULD LIKE TO STAND WITH THEM, KNOWING THAT-- AND SUSPECTING  
3 THAT MANY, WHEN WE DO OUR OWN AUDIT OF THEIR SERVICES, WE WILL  
4 FIND THAT MOST WILL RISE ABOVE THAT THRESHOLD.

5

6 **SUP. MOLINA:** SO BASICALLY YOU'RE ASKING TO HAVE-- TO BE THE  
7 LEAD AGENCY THAT YOU WOULD MAKE THAT DETERMINATION.

8

9 **BRENDA THOMAS:** THAT'S CORRECT.

10

11 **SUP. MOLINA:** BUT WITH IT, YOU WOULD NOT TAKE ANY LIABILITY IF  
12 THEY START ABSCONDING WITH FUNDS OR MISUTILIZING THE FUNDS AS  
13 THEY'VE BEEN DOING UP TO NOW? NOT ALL OF THEM.

14

15 **BRENDA THOMAS:** WE WOULD TAKE-- RIGHT. I DON'T BELIEVE ANY THAT  
16 ARE STILL FUNDED HAVE BEEN FOUND...

17

18 **SUP. MOLINA:** NO, BECAUSE WE STRIPPED THE FUNDING OF THOSE THAT  
19 WERE THERE...

20

21 **BRENDA THOMAS:** ...AS FRAUDULENT. THAT'S CORRECT.

22

23 **SUP. MOLINA:** ...BUT THERE WERE STILL VARIOUS CONCERNS THAT  
24 WERE RAISED WITH REGARD TO THE OTHERS...

25



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1    **BRENDA THOMAS:** TO THE EXISTING.

2

3    **SUP. MOLINA:** ...AS FAR AS-- IT'S REALLY A SHAME, WHEN THE  
4    FEDERAL GOVERNMENT AND WHEN COUNTY GOVERNMENT SAYS, "WE WANT  
5    TO GIVE IMMIGRANTS AND REFUGEES AN OPPORTUNITY TO REESTABLISH  
6    THEMSELVES, TO FIND, YOU KNOW, A GOOD JOB AND THINGS OF THAT  
7    SORT, FOR AGENCIES TO BE CHARGING US FOR SERVICES, FOR  
8    SOMETHING THAT IS PART-TIME TAKE-HOME WORK AND CLAIMING THAT  
9    TO BE A JOB. THAT IS WHAT SO DISGRACEFUL AND THAT'S WHAT  
10   BOTHERS ME ABOUT THIS. AND, IN OTHER INSTANCES, ABUSING WHAT  
11   IS CONSIDERED TO BE A-- GETTING SOMEBODY A JOB WHEN THEY  
12   ALREADY HAD A JOB. THAT'S REALLY TAKING ADVANTAGE AND I--  
13   THAT'S WHAT MY CONCERN IS AND AND SO IT ISN'T JUST A MATTER OF  
14   THE MONEY, IT'S A MATTER OF THE INTEGRITY OF THIS OR-- OF THIS  
15   WHOLE MISSION.

16

17   **BRENDA THOMAS:** EXACTLY. CORRECT.

18

19   **SUP. YAROSLAVSKY:** BUT I HAVE TO SAY, BECAUSE IT'S ALL GETTING  
20   MUSHED HERE, NOT EVERY AGENCY FELL INTO THAT CATEGORY.

21

22   **SUP. MOLINA:** NOT ALL OF THEM DID.

23

24   **SUP. YAROSLAVSKY:** AND CATHOLIC HEALTH-- CATHOLIC CHARITIES,  
25   I'M SORRY, CATHOLIC HEALTHCARE ON MY MIND. CATHOLIC CHARITIES





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1 IS NOT THE ONLY ONE THAT DIDN'T GET TAGGED WITH THAT. AND I  
2 DON'T THINK IT'S FAIR TO PAINT ALL OF THE AGENCIES WITH THE  
3 BROAD BRUSH OF WHAT I WOULD CALL AND YOU WOULD PROBABLY CALL  
4 CORRUPTION IN THAT REGARD. SO THERE ARE A LOT OF DIFFERENT  
5 ISSUES HERE AND LET'S BE CAREFUL NOT TO PAINT EVERYBODY WITH  
6 THE SAME BROAD BRUSH.

7

8 **BRENDA THOMAS:** EXACTLY. WE WOULD DETERMINE THAT NONE OF THE  
9 AGENCIES, AFTER THE AUDITOR-CONTROLLER REVIEW AT THIS POINT  
10 WHO ARE STILL STANDING, ARE CORRUPT. IF WE FELT THEY WERE, WE  
11 WOULDN'T COME FORWARD WITH THIS PROPOSAL.

12

13 **SUP. MOLINA:** BUT IN THIS PROPOSAL, I'M ASKING YOU, WOULD YOU  
14 TAKE ON THE LIABILITIES? THAT IF, IN FACT, THEY-- I MEAN,  
15 BECAUSE YOU'RE A REFERRAL AGENCY, YOU DON'T CARRY OUT THIS  
16 WORK. BUT, AS A REFERRAL, I TAKE IT THAT YOU ARE BASICALLY  
17 CERTIFYING THAT THEY'RE GOING TO CARRY OUT EFFECTIVE WORK. SO  
18 IF, IN FACT, THEY DON'T AND WE FIND THAT THEY MISAPPROPRIATED  
19 FUNDS OR MISUTILIZED THOSE FUNDS, WOULD CATHOLIC CHARITIES  
20 TAKE ON THE RESPONSIBILITY OF REFUNDING US FOR THAT MISUSE SO  
21 WE COULD APPLY IT TO OTHER PROGRAMS?

22

23 **BRENDA THOMAS:** WE WOULD GO ABOUT A SYSTEM OF INTERNAL CHECKS  
24 AND MEASURES TO ASSURE THAT WE WOULDN'T COME TO THAT POINT.

25



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1    **SUP. MOLINA:** THAT'S A DIFFERENT ANSWER.

2

3    **BRENDA THOMAS:** WELL, THAT WOULD BE MY ANSWER.

4

5    **SUP. MOLINA:** SO THEN YOU WOULD NOT TAKE ON THE RESPONSIBILITY  
6    FOR ANYBODY WHO VIOLATED OR MISUTILIZED THESE FUNDS?

7

8    **BRENDA THOMAS:** WE WOULD TAKE ON THE LEVEL OF RESPONSIBILITY  
9    THE COUNTY WOULD GRANT US AND WE WOULD WORK IN PARTNERSHIP  
10    WITH COUNTY AUDITOR-CONTROLLER, D.P.S.S. TO PUT THE PROPER  
11    MEASURES IN PLACE THAT THESE TYPES OF SITUATIONS DON'T OCCUR.  
12    NO, I CAN'T SAY THAT CATHOLIC CHARITIES WOULD BE ABLE-- THAT  
13    ANY NONPROFIT WOULD BE ABLE TO PAY BACK MILLIONS OF DOLLARS.  
14    HOWEVER, I BELIEVE D.P.S.S. HAS PUT IN PLACE THE PROPER  
15    SAFEGUARDS FOR THAT, SO THAT COUNTYWIDE, NOT JUST AMONG  
16    R.I.T.E. PROVIDERS, THAT THIS TYPE OF FRAUDULENT ACTIVITY IS  
17    NOW-- THAT WE ARE PROTECTED FROM THAT. AND I THINK THAT THAT'S  
18    A POSITIVE STEP FORWARD FOR EVERYONE, NOT JUST R.I.T.E.  
19    PROVIDERS.

20

21    **SUP. YAROSLAVSKY:** HAVE YOU DISCUSSED THIS PROPOSAL WITH THE  
22    OTHER AGENCIES?

23

24    **BRENDA THOMAS:** YES, I HAVE.

25



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1    **SUP. YAROSLAVSKY:** ARE THEY GOING TO SPEAK TO IT TODAY?

2

3    **BRENDA THOMAS:** YES, THEY WILL.

4

5    **SUP. MOLINA:** ALL RIGHT. IF YOU COULD ADDRESS THOSE ISSUES, IT  
6    WOULD BE HELPFUL. I DON'T KNOW WHOSE UP HERE NOW. THAT'S WHY  
7    I'M TRYING TO...

8

9    **NORA ASHJIAN:** I'M NORA ASHJIAN, SUPERVISOR.

10

11    **SUP. MOLINA:** OKAY. NORA, PLEASE, YOU'RE NEXT. AND SIR, ARE YOU  
12    MR. VOSS?

13

14    **STEPHEN VOSS:** YES.

15

16    **SUP. MOLINA:** OKAY. GOOD. I'M BACK ON TRACK.

17

18    **NORA ASHJIAN:** GOOD MORNING, HONORABLE BOARD OF SUPERVISORS,  
19    AND HAPPY BIRTHDAY, SUPERVISOR BURKE. MY NAME IS NORA ASHJIAN  
20    AND I'M FROM THE ARMENIAN EVANGELICAL SOCIAL SERVICE CENTER.  
21    THE ARMENIAN EVANGELICAL SOCIAL CENTER WAS ESTABLISHED 27  
22    YEARS AGO TO MEET THE NEEDS OF NEWLY ARRIVED REFUGEES AND  
23    IMMIGRANTS. WE HAVE BEEN PROVIDING TRUSTED SERVICES FOR 27  
24    YEARS. IT IS DIFFICULT TO UNDERSTAND THAT WE ARE NOW  
25    CONSIDERED AN UNSUITABLE AGENCY. I WOULD LIKE TO BRING ONE



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1 POINT TO YOUR ATTENTION. WHEN THE AUDITOR-CONTROLLER CAME TO  
2 MONITOR THE R.I.T.E. AGENCIES, THE AUDITOR-CONTROLLER'S  
3 MONITORING INSTRUMENT DID NOT INCLUDE LIMITED ENGLISH  
4 PROFICIENT PARTICIPANTS. AS A JOB SEARCH PAPER WAS NOT IN THE  
5 L.E.P. PARTICIPANT'S FILE, IT WAS MARKED AS A FINDING BY THE  
6 AUDITOR-CONTROLLER. ACCORDING TO THE CIVIL RIGHTS TRAINING IN  
7 THE LAWS AND PROCEDURES SECTION, L.E.P. PARTICIPANTS ARE NOT  
8 REQUIRED TO PARTICIPATE IN JOB SEARCH AS THEIR FIRST CALWORKS  
9 ACTIVITY, YET THE AUDITOR-CONTROLLER OVERLOOKED THIS POINT. WE  
10 HAVE ALWAYS ADMIRER CATHOLIC CHARITIES FOR THEIR COMPETENCY  
11 AND HEREBY SUPPORT THEIR PROPOSAL IN THAT CATHOLIC CHARITIES  
12 BECOME THE LEAD AGENCY TO SERVE THE NON-ENGLISH, NON-SPANISH  
13 SPEAKING PARTICIPANTS. THANK YOU FOR YOUR TIME AND ATTENTION.

14

15 **SUP. MOLINA:** THANK YOU. MR. VOSS? AND WE HAVE A LOT OF  
16 SPEAKERS, SO IF YOU WOULD LIMIT YOUR REMARKS, THAT WOULD BE  
17 GREAT.

18

19 **STEPHEN VOSS:** I WILL. I'LL AVOID REPEATING ANYTHING MY  
20 NEIGHBORS HAVE SAID. STEPHEN VOSS, PRESIDENT OF INTERNATIONAL  
21 INSTITUTE. WE'VE SERVED THE COMMUNITY FOR 90 YEARS AND VERY  
22 MUCH SO IN SUPERVISOR MOLINA'S DISTRICT. WE'RE HAPPY TO BE  
23 HERE TODAY. WE'RE SPEAKING, OF COURSE, IN OPPOSITION TO THE  
24 ITEM NUMBER 32, AS PUBLISHED IN THE AGENDA. I THINK IT'S  
25 IMPORTANT TO RECOGNIZE THE OVERARCHING CONCERN THAT WE HAVE AS



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1 AGENCIES AND WE ALL AGREE WITH CATHOLIC CHARITIES' PROPOSAL.  
2 THE OVERARCHING CONCERN THAT WE HAVE IS WHAT'S IN THE BEST  
3 INTEREST OF PEOPLE WHO ARE NEWLY ARRIVED AND NEW TO THE  
4 COUNTRY, WHO HAVE SUFFERED PERSECUTION AND NEED HELP IN MOVING  
5 QUICKLY TOWARD SELF-SUFFICIENCY. WE'RE CONCERNED ABOUT THE  
6 STORIES THAT SOME OF OUR CLIENTS HAVE TOLD US WHO HAVE BEEN  
7 SERVED BY D.P.S.S., THEIR LACK OF ATTENTION TO THEIR LANGUAGE  
8 NEEDS, THEIR CULTURAL INSENSITIVITY AND THE BIG, LONG WAITS  
9 THAT THEY ENCOUNTER. AS HAS BEEN SAID EARLIER, WE HAVE PROVEN,  
10 OVER AN EXTENDED PERIOD OF TIME, THAT NOT ONLY ARE WE  
11 DEDICATED TO WHAT THE BEST INTERESTS ARE OF THE FOLKS WE'RE  
12 SERVING BUT THAT WE'RE GOOD AT IT. WE SHARE SOME OF THE  
13 RESERVATIONS AND CONCERNS ABOUT THE INADEQUACIES OF THE  
14 AUDITOR-CONTROLLER'S REPORT AND, IN SUMMARY, WE'RE HERE TO  
15 SUPPORT THE CATHOLIC CHARITIES' RECOMMENDATION TO SERVE AS A  
16 FISCAL AGENT FOR US.

17

18 **SUP. MOLINA:** THANK YOU. TATYANA. IF I WOULD ALSO CALL UP VANNY  
19 LOR, JENNY PHAM, MOHAMMED SESAY. PLEASE JOIN US.

20

21 **TATYANA PAVLOVSKAYA:** GOOD MORNING, HONORABLE BOARD OF  
22 SUPERVISORS. MY NAME IS TATYANA PAVLOVSKAYA AND I AM JOB  
23 DEVELOPER FOR R.I.T.E. PROGRAM, LOS ANGELES UNIFIED SCHOOL  
24 DISTRICT. AND I AM PROUD TO WORK FOR THIS PROGRAM. I WORK FOR  
25 THIS PROGRAM FOR 12 YEARS. I STARTED AS AN ASSISTANT AND NOW I



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1 AM JOB DEVELOPER. I CAME TO UNITED STATES 13 YEARS AGO. NOW MY  
2 FAMILY IS VERY SUCCESSFUL AND I REALLY WOULD LIKE TO PASS MY  
3 SUCCESS TO MY PARTICIPANTS. BECAUSE OF CULTURAL BACKGROUND,  
4 SERVICES PROVIDED FOR THESE PEOPLE REQUIRE MUCH MORE THAN  
5 D.P.S.S. PROGRAM CAN PROVIDE. FOR EXAMPLE, MANY ARMENIAN,  
6 JEWISH AND RUSSIAN PEOPLE CAME TO AMERICA WITH EDUCATION AND  
7 SKILLS. WITH PROFESSIONAL HELP, SKILLED COUNSELORS FROM THE  
8 SAME BACKGROUND AS MYSELF, THEY COULD BE QUICKLY RETRAINED AND  
9 PLACED TO HIGH PAID JOBS AND BECOME SELF-SUFFICIENT. IT WOULD  
10 SAVE A LOT OF MONEY FOR THE COUNTY. MY PARTICIPANTS, THEY WORK  
11 ABOVE MINIMUM WAGE. THEY'RE MAKING FROM \$10. MANY OF THEM,  
12 THEY'RE MAKING \$10. THEY'RE MAKING MUCH MORE THAN \$20 PER HOUR  
13 AND THEY'RE VERY SELF-SUFFICIENT. THEY NEVER DEPEND ON WELFARE  
14 ANY MORE. THESE ARE SOME OF THE THINGS THAT I DO ALMOST DAILY  
15 TO HELP THE REFUGEES AND IMMIGRANTS IN MY COMMUNITY. I AM  
16 AFRAID THEY WILL FALL INTO THE TRAP OF BIG D.P.S.S. SOCIAL  
17 SERVICE SYSTEM, LIKE MOST OF US DID BEFORE WELFARE REFORM. I  
18 ASK BOARD OF SUPERVISORS TO SUPPORT OUR PROGRAM AND CONTINUE  
19 THEIR PROGRAM BECAUSE WE PROVIDE CUSTOMIZED SERVICE. WE DON'T  
20 TREAT THEM AS A WHOLE CROWD OF IMMIGRANTS AND REFUGEES. WE  
21 WORK INDIVIDUALLY WITH EACH OF THEM AND I THINK WE ARE VERY  
22 SUCCESSFUL. THANK YOU.

23

24 **SUP. MOLINA:** THANK YOU SO MUCH.

25





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1 **VANNY LOR:** GOOD MORNING, HONORABLE SUPERVISOR KNABE AND THE  
2 BOARD OF SUPERVISORS. MY NAME IS VANNY LOR, I AM LIVING IN THE  
3 CITY OF LONG BEACH IN YOUR DISTRICT 4. SIX YEARS AGO, I WAS  
4 ONE OF THE CALWORKS PARTICIPANTS WHO REPORTED TO GAIN R.I.T.E.  
5 PROGRAM AT LONG BEACH CITY COLLEGE. WITH THEIR HELP, I WAS  
6 HIRED AND TRAINED TO BECOME R.I.T.E. CASE MANAGER WITH LOS  
7 ANGELES UNIFIED SCHOOL DISTRICT. I HAVE BEEN WORKING AT THE  
8 LAUSD LONG BEACH SERVICE CENTER EVER SINCE. I AM PROUD AND  
9 PLEASED TO HELP MY PEOPLE AND ALL OTHER REFUGEES AND  
10 IMMIGRANTS LIKE ME WHO ARE LIVING IN MY COMMUNITY. BECAUSE OF  
11 THE CULTURAL AND BAD SITUATIONS THEY EXPERIENCE BACK HOME, THE  
12 SERVICE PROVIDING TO THESE PEOPLE REQUIRE MUCH MORE THAN  
13 D.P.S.S. GAIN PROGRAM CAN PROVIDE. FOR EXAMPLE, THE ONLY WAY  
14 TO FIND OUT A CAMBODIAN WOMAN IS BEING ABUSED AND ABLE TO  
15 CONVINCE HER TO SEEK HELP WILL TAKE A LONG TIME FROM BUILDING  
16 TRUST WITH THE PARTICIPANTS SO SHE ABLE TO SPEAK OUT TO ACCEPT  
17 THE SITUATION AND TO RESOLVE HER PROBLEM BY GOING TO SEE  
18 COUNSELOR. HOW DO YOU TELL A CAMBODIAN MAN WHO IS ILLITERATE,  
19 BARELY SPEAK ENGLISH, ON WELFARE FOR MORE THAN 10 YEARS AND  
20 HAVING FLASHBACKS AND NIGHTMARES EVERY NIGHT ABOUT HIS  
21 HORRIBLE LIFE IN CAMBODIA AND, ON WELFARE, JUST GO OUT TO LOOK  
22 FOR A JOB? THESE ARE SOME OF THE THINGS THAT I DO MOST DAILY  
23 TO HELP THE REFUGEES AND IMMIGRANTS IN MY COMMUNITY. I AM  
24 AFRAID THAT THEY WILL FALL INTO THE CRACKS OF BIG D.P.S.S., A  
25 SOCIAL SERVICE SYSTEM LIKE MOST OF US DID BEFORE WELFARE



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1 REFORM. I ASK THE BOARD OF SUPERVISORS AND SUPERVISOR KNABE,  
2 PLEASE KEEP THE ONLY REFUGEE SERVICE CENTER IN YOUR DISTRICT  
3 OPEN TO HELP UNFORTUNATE RESIDENTS. THANK YOU.

4

5 **SUP. MOLINA:** THANK YOU SO MUCH. COULD WE ASK ALLA SKUSTROV AND  
6 ALAN HESHEL TO ALSO JOIN US. LADIES, IF YOU'D GIVE UP YOUR  
7 CHAIRS, WE HAVE OTHER PEOPLE COMING UP.

8

9 **JENNY PHAM:** GOOD MORNING, SUPERVISOR KNABE, SUPERVISOR BURKE  
10 AND BOARD OF SUPERVISORS. MY NAME IS JENNY PHAM. I'M LIVING IN  
11 THE CITY OF LONG BEACH, SUPERVISOR KNABE'S DISTRICT. I'M  
12 WORKING IN CITY ALTADENA, SUPERVISOR BURKE'S DISTRICT. I CAME  
13 TODAY-- I CAME BEFORE YOU TODAY FOR THE FOLLOWING REASONS. I  
14 WAS ONE OF THE CALWORKS PARTICIPANTS WHO BENEFITED FROM LAUSD,  
15 GAIN R.I.T.E. PROGRAM AT LONG BEACH SERVICE CENTER AND, LATER,  
16 I WERE HIRED TO TRAIN TO BECOME R.I.T.E. CASE MAJOR SUPERVISOR  
17 AND REFUGEES AND IMMIGRANTS WHO ARE LIVING IN DISTRICT 2 AND  
18 4. IF IT IS GAIN SERVICE THAT YOU ARE LOOKING FOR, THEN I AM A  
19 SUCCESSFUL R.I.T.E. PARTICIPANT. LAST FIVE YEARS, I HAVE BEEN  
20 EFFECTIVELY HELPING VIETNAMESE CALWORKS PARTICIPANTS BECAUSE  
21 MY UNDERSTANDING OF CULTURE AND LANGUAGE I ALWAYS TAKE PRIZE  
22 IN WORKING, BECOME TO SELF-SUFFICIENCY AND HELPING OTHER  
23 VIETNAMESE TO DO THE SAME. IF THE SERVICE CENTER IN GARDENA  
24 AND LONG BEACH HAVE TO BE CLOSED BECAUSE OF THE FUNDING OF  
25 R.I.T.E. PROGRAMS, THERE'S WILL BE NO OTHER SERVICE AVAILABLE



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1 FOR REFUGEES IN EITHER DISTRICTS. I ASK YOU, SUPERVISOR BURKE  
2 AND SUPERVISOR KNABE AND THE BOARD OF SUPERVISORS, PLEASE KEEP  
3 THE OTHER \_\_\_\_\_ REFUGEE SERVICE CENTERS OPEN TO  
4 PROVIDE NEEDED SERVICES TO REFUGEES IN YOUR DISTRICT. THANK  
5 YOU.

6

7 **SUP. MOLINA:** THANK YOU. SIR?

8

9 **MOHAMED SESAY:** GOOD MORNING, BOARD OF DIRECTORS. MY NAME IS  
10 MOHAMED SESAY, A REFUGEE FROM SIERRA LEONE. I AM LIVING IN  
11 ENGLEWOOD. I CAME IN THE U.S.A. ON APRIL 2004. I AM PRESENTLY  
12 ATTENDING THE CLASS IN THE GARDENA REFUGEE CENTER. THEY ARE  
13 HELPING ME LOOK OUT FOR WORK. MY JOB COUNSELOR IS HELPING ME  
14 WITH INTERVIEWS AND FILLING OUT APPLICATIONS. I'M PRESENTLY  
15 WAITING FOR ANSWERS. THE CENTER ALSO PROVIDES TRANSPORTATION  
16 FOR ME. I HEAR THAT THEY WILL CLOSE SOON. WHO WILL HELP ME AS  
17 A REFUGEE TO HAVE A JOB? WHEN WE COME OVER HERE AS A REFUGEE,  
18 WE NEED SO MANY HELP, BECAUSE ALL WE GOT IN OUR COUNTRY HAVE  
19 BEEN GONE BECAUSE OF WAR AND DIFFERENT THINGS. SO I'M KINDLY  
20 ASKING YOU TO STILL RENDER ASSISTANCE AND KEEP THE OFFICE OPEN  
21 SO THAT, WHEN REFUGEES COME, THEY WILL HAVE SOME HELP. THANK  
22 YOU VERY MUCH.

23

24 **SUP. MOLINA:** THANK YOU SO MUCH.

25



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1   **ALAN HESHEL:** MY NAME IS ALAN HESHEL. I AM THE PRESIDENT OF  
2   COMMUNITY-BASED EDUCATION AND DEVELOPMENT, DOING BUSINESS AS  
3   CBD COLLEGE THAT-- THE ORGANIZATION THAT, SINCE 1982, PROVIDED  
4   EDUCATIONAL, SOCIAL AND CAREER PLACEMENT SERVICES TO THOUSANDS  
5   OF REFUGEES AND IMMIGRANTS. WHILE BEING NATIONALLY ACCREDITED  
6   POSTSECONDARY EDUCATIONAL INSTITUTION ON ONE HAND AND, ON THE  
7   OTHER, SERVING CONTRACTS WITH THE U.S. DEPARTMENT OF  
8   EDUCATION, U.S. DEPARTMENT OF LABOR, U.S. TREASURY AS THE  
9   I.R.S. RECOGNIZED LOW INCOME TAXPAYERS CLINIC, ET CETERA, ET  
10   CETERA, CBD COLLEGE WAS AUDITED A MULTITUDE OF TIMES WITH  
11   VIRTUALLY IMPECCABLE RESULTS AND WE ARE VERY PROUD OF OUR  
12   ACHIEVEMENTS. L.A. COUNTY AUDITOR-CONTROLLER FOUND US TO HAVE  
13   A THIRD LOWEST SCORE, RIGHT BEHIND JVS AND PACE. BUT WHAT I  
14   WANT TO TALK TO YOU ABOUT AND WHAT IS ACTUALLY MIND- BOGGLING  
15   TO ME IS HOW COME ALL OF THE SERVICE PROVIDERS HAVE VIRTUALLY  
16   IDENTICAL FINDINGS? THE ANSWER IS VERY SIMPLE AND THAT ANSWER  
17   IS THAT THERE ARE SYSTEMIC ERRORS IN THE R.I.T.E. CONTRACT  
18   INTERPRETATION. DURING THE FIVE YEARS OF R.I.T.E. CONTRACT  
19   MANAGEMENT BY C.S.S., THERE WERE A HUGE VARIETY OF ORAL AND  
20   WRITTEN DIRECTIVES BY C.S.S. THAT, IN SOME FORM OR THE OTHER,  
21   MODIFIED THE CONTRACT. WHEN I RAISED THIS FACT TO THE AUDITOR,  
22   I WAS TOLD THAT, UNLESS THERE IS A WRITTEN CONTRACT AMENDMENT,  
23   NO DIRECTIVE SHOULD SUPERSEDE THE CONTRACT. IT JUST HAPPENED  
24   THAT, A FEW DAYS LATER, THE ACTIVE REFUGEE PROGRAM DIRECTOR  
25   STATED, IN WRITING, COMPLETELY TO THE OPPOSITE. I FORWARDED



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1 THIS INFORMATION TO THE AUDITOR; STILL, IT WAS NOT TAKEN INTO  
2 CONSIDERATION. YOU HAVE TO UNDERSTAND THAT CSS PLAYED THE MOST  
3 CRUCIAL PART OF THE R.I.T.E. CONTRACT IMPLEMENTATION AND  
4 MANAGEMENT. AND, INTERESTINGLY ENOUGH, IS THE FACT THAT,  
5 THROUGHOUT THE YEARS, NONE OF THE NINE EXISTING AGENCIES HAS  
6 HAD ANY SERIOUS FINDINGS BY CSS AUDITORS. HONORABLE SUPERVISOR  
7 MOLINA PASSIONATELY TALKED ABOUT THE MONEY THAT THE R.I.T.E.  
8 PROGRAM PROVIDERS OWE THE COUNTY. INDEED. THERE ARE TWO  
9 CROOKED AGENCIES THAT OWE THE COUNTY \$2.4 MILLION. BUT THE  
10 NINE R.I.T.E. PROVIDERS WERE CLEARED BY ANY FRAUD-- OF ANY  
11 FRAUD BY THE AUDITOR-CONTROLLER'S REPORT, YET CSS OVERCHARGED  
12 THE COUNTY \$3 MILLION. YES, THEY WERE INDEED TWO CROOKED  
13 AGENCIES, WE'RE NOT DENYING IT BUT, IN SOME INSTANCES, CSS HAD  
14 PRIOR KNOWLEDGE OF THE FRAUDULENT ACTIVITIES AND FAILED TO  
15 REACTED TO IT. UNFORTUNATELY, IT APPEARS TODAY THAT THE NINE  
16 REMAINING AGENCIES ARE GUILTY BY ASSOCIATION AND, ON THE OTHER  
17 HAND, ARE BEING USED AS SCAPEGOATS FOR CSS CONTRACT  
18 MISMANAGEMENT. THE TRUTH IS THAT THE REFUGEE PROVIDERS ARE NOT  
19 BEING TREATED FAIRLY. IN REALITY, THESE NINE PROVIDERS HAD TO  
20 ENDURE FIVE DIFFERENT CSS PROGRAM DIRECTORS, INCREDIBLE STAFF  
21 TURNOVER, LIMITED TECHNICAL ASSISTANCE, CONSTANT CONTINUOUS  
22 DELAY OF PAYMENTS AND, MOST IMPORTANTLY, MISINTERPRETATION OF  
23 THE R.I.T.E. CONTRACT BY CSS. THE AUDITOR-CONTROLLER AUDITED  
24 R.I.T.E. PROVIDERS ONLY ONCE. THE RESULTS OF THE AUDIT CANNOT  
25 SHOW THE CLEAR PICTURE AND THE APPARENT BETTER PERFORMANCE BY



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1 SOME AGENCIES VERSUS THE OTHERS MAY BE PURELY COINCIDENTAL DUE  
2 TO LIMITED CASE SAMPLE. ALL NINE AGENCIES STRONGLY BELIEVE  
3 THAT NOW, KNOWING THE...

4

5 **SUP. MOLINA:** MR. HESHEL, DO YOU WANT TO START LIMITING YOUR  
6 COMMENTS, PLEASE.

7

8 **ALAN HESHEL:** YEAH, JUST A SUMMARY. ALL NINE AGENCIES STRONGLY  
9 BELIEVE THAT NOW, KNOWING THE CRITERIA FOR THE AUDIT, THERE  
10 WOULD BE NO NEGATIVE FINDINGS IF THE AUDITOR WOULD AUDIT THE  
11 AGENCIES AGAIN. THAT IS WHY WE URGE YOU TO SUPPORT A HUNDRED  
12 PERCENT CASELOAD AUDIT THAT IS PROPOSED BY CATHOLIC CHARITIES  
13 AND THAT WILL ONCE AND FOR ALL PROVE TO YOU THAT THESE NINE  
14 AGENCIES ARE PERFORMING...

15

16 **SUP. MOLINA:** THANK YOU, MR. HESHEL.

17

18 **ALAN HESHEL:** ...WELL WITHIN THE THRESHOLD OF 16%.

19

20 **SUP. MOLINA:** THANK YOU. NEXT WE'VE INNA KADOMSKAYA...

21

22 **INNA KADOMSKAYA:** KADOMSKAYA.

23

24 **SUP. MOLINA:** AND THEN WE HAVE BILL FRASIER AND CATHERINE  
25 MCFALL AND SUSAN POUR-SANAE. PLEASE JOIN US.





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1

2 **ALLA SKUSTROV:** HONORABLE SUPERVISORS, MY NAME IS ALLA  
3 SKUSTROV. I AM THE DIRECTOR OF CBD COLLEGE BUT, MORE  
4 IMPORTANTLY...

5

6 **SUP. YAROSLAVSKY:** MOVE THE MICROPHONE RIGHT IN FRONT OF YOUR  
7 MOUTH. IT'S HARD TO HEAR.

8

9 **ALLA SKUSTROV:** OKAY. THANK YOU. I'LL REPEAT MY NAME. MY NAME  
10 IS ALLA SKUSTROV AND I'M THE DIRECTOR OF CBD COLLEGE BUT, MORE  
11 IMPORTANTLY, I WAS A REFUGEE WHO CAME FROM THE FORMER SOVIET  
12 UNION EIGHT YEARS AGO. I WAS VERY VIVID MEMORIES OF THE ROLE  
13 THE GOVERNMENT PLAYED IN THE FORMER SOVIET UNION WHERE THERE  
14 WAS NO ROOM FOR INDIVIDUALITY, COMPASSION, PRIVATE ENTERPRISE,  
15 OR HUMAN RIGHTS. NOW, PLEASE LOOK AT WHAT IS GOING ON WITH THE  
16 R.I.T.E. PROGRAM THAT, UNFORTUNATELY, BRINGS MY MEMORIES BACK.  
17 THE AUDITOR-CONTROLLER WAS OPENLY ADVOCATING THE FACT THAT THE  
18 D.P.S.S. SHOULD BRING THE PROGRAM IN-HOUSE BEFORE THE IDEA OF  
19 THE AUDIT WAS INTRODUCED. D.P.S.S., FOR MANY YEARS, HAS BEEN  
20 ACTIVELY SOLICITING SUPPORT TO BRING THE PROGRAM IN-HOUSE. CSS  
21 HAS A TREMENDOUS VESTED INTEREST IN SHIFTING THE  
22 RESPONSIBILITIES FOR THE LACK OF PROGRAM OVERSIGHT ON THE  
23 PROGRAM SERVICE PROVIDERS. FOR ME, THE RESULT OF THE AUDIT IS  
24 VERY PREDETERMINED AND I CAN'T GET RID OF THE FEELING THAT NO  
25 MATTER WHAT QUALITY OF SERVICES THE AGENCIES ARE PROVIDING, IN



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1 REALITY, NOBODY IS INTERESTED IN THE TRUTH. AND THE TRUTH IS  
2 THAT THE AGENCIES, FOR MANY YEARS, HAVE BEEN PROVIDING THE  
3 BEST POSSIBLE SERVICES TO THE REFUGEE POPULATION UNDER  
4 TREMENDOUS STRESS, WITH LIMITED TECHNICAL ASSISTANCE, WITH  
5 CONFLICTING DIRECTIVES AND WITH A LOT OF IN-KIND CONTRIBUTIONS  
6 BY THE AGENCIES THAT IS NOT TAKEN INTO CONSIDERATION BY THE  
7 AUDITOR AT ALL. WHAT IS MORE PAINFUL FOR ME IS THAT THE HUMAN  
8 FACTOR IS TOTALLY IGNORED. PLEASE IMAGINE YOURSELF AS A  
9 REFUGEE THAT HAS BEEN INTIMIDATED BY THE GOVERNMENT ALL HIS OR  
10 HER LIFE. HOW WOULD YOU FEEL EXPRESSING YOUR DESPERATE  
11 SITUATION TO A GOVERNMENT OFFICIAL'S ANSWERING MACHINES VERSUS  
12 TALKING TO SOMEONE FROM YOUR OWN CULTURE IN THE WARM  
13 ATMOSPHERE OF THE CLOSE COMMUNITY ORGANIZATION WHERE ADVICE  
14 AND COMPASSION ARE ALWAYS AVAILABLE? OR IMAGINE YOURSELF AS A  
15 REFUGEE WHO HAS A JOB AS A CASE MANAGER IN THE R.I.T.E. AGENCY  
16 AND, FOR MORE THAN THREE YEARS, NEVER KNOWS WHETHER HE OR SHE  
17 WILL HAVE A JOB IN 30 DAYS. AMERICA ALWAYS TAKES PRIDE IN THE  
18 PROTECTION OF HUMAN RIGHTS. I HOPE THAT THIS BOARD WILL TAKE  
19 INTO CONSIDERATION THE HUMAN ASPECT OF THE R.I.T.E. ISSUES AND  
20 WILL REALIZE THAT THE THREE GOVERNMENT AGENCIES INVOLVED ARE  
21 NOT CAPABLE TO ADEQUATELY ASSESS THE SITUATION AND, EVEN MORE  
22 SO, PROVIDE ADEQUATE SERVICES TO THIS POPULATION, TO THIS  
23 UNIQUE POPULATION. THANK YOU SO MUCH.

24

25 **SUP. MOLINA:** THANK YOU SO MUCH.



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1

**INNA KADOMSKAYA:** HELLO, MY NAME IS INNA KADOMSKAYA. I AM A  
FORMER R.I.T.E. PARTICIPANT NOW WORKING FOR CBD COLLEGE AS A  
R.I.T.E. CASE MANAGER. I HAVE ONLY ONE COMMENT. BEING A  
REFUGEE, I HAD A VERY UNPLEASANT EXPERIENCE DEALING WITH  
WELFARE AND OTHER DIFFERENT GOVERNMENT ORGANIZATIONS. ONLY  
WHEN I BECAME ENROLLED AT CBG AS A R.I.T.E. PROGRAM  
PARTICIPANT, I STARTED FEELING THAT SOMEBODY CARED ABOUT MY  
PROBLEMS AND IS INTERESTED IN HELPING. I UNDERSTOOD THAT, WITH  
THEIR HELP, I WOULD START FEELING HUMAN AGAIN. LUCKILY FOR ME,  
I WAS HIRED BY CBG AFTER EXTENSIVE TRAINING AND THREE MONTHS  
OF WORK EXPERIENCE. I AM TREATING MY PARTICIPANTS THE WAY I  
WAS TREATED: WITH LOVE AND CARE. BELIEVE ME, IT DOESN'T MATTER  
THAT D.P.S.S. HAS BILINGUAL STAFF. THE DIFFERENCE IS THEIR  
APPROACH. AS AN EXAMPLE, YOU CAN'T REACH YOUR WORKER OVER THE  
PHONE AT D.P.S.S. THE MINUTE YOU NEED HELP OR ADVICE, OR  
EITHER COME TO D.P.S.S. WITHOUT AN APPOINTMENT. IN THE  
R.I.T.E. AGENCY, THE DOOR IS ALWAYS OPEN AND THE APPOINTMENT  
IS NOT NECESSARY IF YOU ARE IN NEED. KEEP THE R.I.T.E. PROGRAM  
ALIVE. PLEASE DON'T TAKE AWAY THE SAME OPPORTUNITIES AND LEVEL  
OF SERVICES FROM CURRENT REFUGEES. THANK YOU.

22

**SUP. MOLINA:** SIR?

24



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1 **BILL FRASER:** MY NAME IS BILL FRASER. I AM THE ASSOCIATE  
2 DIRECTOR OF CATHOLIC CHARITIES CENTRAL INTAKE UNIT. I'LL BE  
3 BRIEF. I'M HERE BASICALLY IN RESPONSE TO THE PILOT STUDY THAT  
4 WAS PROPOSED. WE GOT A COPY OF IT YESTERDAY AND, FIRST OF ALL,  
5 I'D LIKE TO THANK SUPERVISOR BURKE AND YAROSLAVSKY FOR YOUR  
6 CONCERNS CONCERNING LANGUAGE AND YOUR CONCERNS CONCERNING  
7 FAIRNESS. AND I'D LIKE TO CLARIFY CATHOLIC CHARITY'S ROLE IN  
8 THE R.I.T.E. PROGRAM. ONE POINT. CATHOLIC CHARITIES, IN THE  
9 R.I.T.E. PROGRAM, WE PROVIDE THE ORIENTATION SERVICES TO EVERY  
10 R.I.T.E. PARTICIPANT THAT COMES INTO THE PROGRAM IN THEIR OWN  
11 LANGUAGE CURRENTLY. WE ALSO PROVIDE CASE MANAGEMENT SERVICES  
12 FOR THOSE THAT HAVE FALLEN INTO NONCOMPLIANCE BEFORE,  
13 ORIENTATION SERVICES. SO WE DO SOME CASE MANAGEMENT AND WE DO  
14 ORIENTATION ALL IN THE PARTICIPANT'S LANGUAGE, EITHER THROUGH  
15 OUR OWN STAFF OR THROUGH TRANSLATORS. ALSO, AS YOU KNOW, WE  
16 HAD NO FINDINGS IN THE AUDITORS' REPORT CONCERNING  
17 OVERBILLINGS AND WE'VE ALWAYS HAD EXCELLENT-- AN EXCELLENT  
18 RECORD WITH CSS OR ANY OTHER AUDITOR THAT HAS COME INTO OUR  
19 AGENCY. BECAUSE OF THIS AND BECAUSE THE SERVICES THAT WE  
20 PROVIDE ARE ESSENTIAL AND WILL CONTINUE WHETHER-- NO MATTER  
21 HOW IT'S FRAMED IN THE FUTURE FOR THESE PARTICIPANTS, WE'RE A  
22 BIT SURPRISED THAT, IN THE PILOT STUDY THAT WAS-- WE GET A  
23 COPY OF YESTERDAY, CATHOLIC CHARITIES IS SLATED TO HAVE NO  
24 ROLE IN THE FUTURE OF THE PROVISION OF SERVICES. ALL OF THE  
25 SERVICES THAT WE PROVIDE CURRENTLY WILL BE PROVIDED AND SO,



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1 REGARDLESS OF HOW IT'S STRUCTURED IN THE FUTURE, WHETHER THE  
2 REQUEST FOR CATHOLIC CHARITIES TO DISCUSS BECOMING A LEAD  
3 AGENCY OR WHETHER IT'S A PILOT PROGRAM OR HOWEVER IT'S DONE,  
4 THE SERVICES THAT WE HAVE PROVIDED IN AN EXCELLENT MANNER ARE  
5 SEEMING TO BE JUST SAYING THANK YOU VERY MUCH FOR YOUR  
6 SERVICES, WE'RE NOW GOING TO CONTRACT WITH SOMEBODY ELSE TO DO  
7 THOSE SERVICES. AND WE DON'T THINK THAT'S PARTICULARLY FAIR IN  
8 THE LIGHT OF OUR RECORD IN THE PAST. WE WOULD WISH, TO MAKE  
9 THINGS SHORT, WE ARE REQUESTING THE OPPORTUNITY TO CONTINUE  
10 THE SERVICES THAT ARE ESSENTIAL AND WILL CONTINUE WHETHER-- NO  
11 MATTER HOW THE CONTRACTS ARE FRAMED IN THE FUTURE. OUR  
12 SERVICES ARE ESSENTIAL TO ALL R.I.T.E. PARTICIPANTS, NON-  
13 ENGLISH AND NON-SPANISH SPEAKING, WHETHER THEY ARE SERVED BY A  
14 PILOT GROUP OR SERVED BY THE COUNTY THEMSELVES. AND SO WE  
15 REQUEST TO CONTINUE-- OR TO DISCUSS CONTINUE THE CONTRACT TO  
16 PROVIDE THOSE SERVICES.

17

18 **SUP. MOLINA:** THANK YOU, SIR. MISS MCFALL?

19

20 **CATHERINE MCFALL:** GOOD MORNING. MY NAME IS CATHERINE MCFALL.  
21 I'M NOT HERE THIS MORNING REPRESENTING ANY SINGLE  
22 ORGANIZATION. I OWN A CONSULTING COMPANY THAT SPECIALIZES IN  
23 SOCIAL SERVICE PROGRAM DEVELOPMENT AND OPERATIONS. FROM 1998  
24 'TIL 2000, I WAS CONTRACTED WITH THE DEPARTMENT OF COMMUNITY  
25 AND SENIOR SERVICES TO ADVISE AND ASSIST WITH THE INITIAL



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 IMPLEMENTATION OF THE R.I.T.E. PROGRAM. SINCE THAT TIME, MY  
2 COMPANY HAS WORKED WITH NUMEROUS COMMUNITY-BASED ORGANIZATIONS  
3 THROUGHOUT LOS ANGELES COUNTY, INCLUDING MANY OF THE R.I.T.E.  
4 SERVICE PROVIDERS. I HAVE ALSO BEEN A VOCAL ADVOCATE FOR  
5 ELIMINATING FRAUD AMONG NONPROFIT ORGANIZATIONS THAT USE  
6 PUBLIC FUNDS. I HAVE TESTIFIED IN COURT FOR THE PROSECUTION OF  
7 SOME OF THE R.I.T.E. AGENCIES AND HAVE ALERTED AND MET WITH  
8 CSS AND THE DISTRICT ATTORNEY REGARDING MISUSE OF PUBLIC FUNDS  
9 IN OTHER ORGANIZATIONS, NOT R.I.T.E. AGENCIES. SOME OF THOSE  
10 MEETINGS HAVE INCLUDED PROVIDING DOCUMENTS THAT CORROBORATE  
11 THE MISUSE OF FUNDS. IT HAS BEEN FRUSTRATING TO WATCH THOSE  
12 ORGANIZATIONS CONTINUE TO OPERATE BUT IT HAS BEEN MUCH, MUCH  
13 MORE FRUSTRATING TO WATCH AS STRONG, HONEST ORGANIZATIONS HAVE  
14 HAD TO CONSTANTLY BATTLE UNNECESSARY ATTACKS BASED ON GUILT BY  
15 ASSOCIATION. THESE ORGANIZATIONS HAVE SERVED FOR DECADES AS  
16 THE CORNERSTONE OF ASSISTANCE IN MANY OF THE ETHNIC  
17 COMMUNITIES IN LOS ANGELES. IT IS TRUE THAT THERE WERE  
18 INDIVIDUALS IN R.I.T.E. ORGANIZATIONS THAT BEHAVED DISHONESTLY  
19 AND ILLEGALLY. CERTAINLY THOSE INDIVIDUALS CAN BE FOUND IN ANY  
20 INDUSTRY, AMONG ANY TYPE OF BUSINESS, INCLUDING WITHIN THE  
21 COUNTY ITSELF. BUT THIS ATTEMPT TO PAINT ALL ORGANIZATIONS  
22 WITH THE SAME BRUSH SEEMS TO BE LIMITED TO REFUGEE-SERVING  
23 ORGANIZATIONS. THE DISCREDITING OF R.I.T.E. PROVIDERS HAS  
24 CONCLUDED WITH A REPORT FROM THE AUDITOR-CONTROLLER THAT MUST  
25 NOT BE TAKEN AT FACE VALUE. AS SOMEONE WHO OBSERVED THE AUDIT





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 AT VARYING LEVELS OF INVOLVEMENT WITH SEVERAL ORGANIZATIONS, I  
2 CAN TELL YOU THAT THE PROCESS WAS FLAWED AND IT CHANGED FROM  
3 PROVIDER TO PROVIDER. I SAT IN ON EXIT MEETINGS THAT INCLUDED  
4 STAFF FROM BOTH THE AUDITOR-CONTROLLER'S OFFICE AND CSS, WHERE  
5 THOSE INDIVIDUALS CORRECTED EACH OTHER OR DISAGREED ABOUT WHAT  
6 THE PROGRAM REQUIREMENTS WERE. I WATCHED AN AUDIT CONDUCTED BY  
7 INDIVIDUALS WHO DID NOT KNOW THE VARYING REQUIREMENTS OF THE  
8 PROGRAM. IN FACT, THE INDIVIDUAL ASSIGNED FROM CSS TO THE  
9 AUDITOR-CONTROLLER'S OFFICE TO PROVIDE THAT GUIDANCE, ALTHOUGH  
10 A COMPETENT PERSON, HAD NOT PREVIOUSLY WORKED ON THE R.I.T.E.  
11 PROGRAM. I OBSERVED FINDINGS TO WHICH DOCUMENTATION WAS  
12 SUBMITTED AND WHICH THAT DOCUMENTATION CLEARLY SHOWED THOSE  
13 FINDINGS TO BE FALSE REMAIN IN THE FINAL REPORTS FOR SOME  
14 ORGANIZATIONS AND NOT FOR OTHERS. EVEN IF THE FINDINGS IN  
15 THOSE REPORTS WERE CORRECT, WHICH I DO NOT BELIEVE THEY WERE,  
16 THE METHOD FOR DETERMINING COMPLIANCE BASED ON A PERCENTAGE OF  
17 BILLINGS MUST BE QUESTIONED. THE REPORT IS THE CULMINATION OF  
18 A LONG SERIES OF BARRIERS PUT IN FRONT OF SERVICE PROVIDERS.

19  
20 **SUP. MOLINA:** DO YOU WANT TO SUMMARIZE, MISS MCFALL? YOUR TIME  
21 IS UP.

22  
23 **CATHERINE MCFALL:** THANK YOU. SO, AS OFTEN IS THE CASE, THOSE  
24 MOST AFFECTED BY PROGRAM DECISIONS ARE THOSE WHO ARE LEAST  
25 ABLE TO ADVOCATE FOR THEMSELVES.



**The Meeting Transcript of  
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1

2 **SUP. MOLINA:** THANK YOU, MS. MCFALL.

3

4 **SUZAN POUR-SANAE:** GOOD MORNING, SUPERVISORS. MY NAME IS SUZAN  
5 POUR-SANAE AND I'M HERE ON BEHALF OF S.E.I.U. LOCAL 660. ON  
6 THE ISSUE OF THE R.I.T.E. CONTRACTS. I WOULD LIKE TO REMIND  
7 YOU AND THE PUBLIC OF WHAT WAS RECOMMENDED BY YOUR OWN  
8 AUDITOR-CONTROLLER. THE BEST WAY TO PREVENT CORRUPTION IN THE  
9 DELIVERY OF WELFARE SERVICES IS BY BRINGING THE R.I.T.E.  
10 CONTRACTS BACK INTO THE COUNTY. THE CURRENT R.I.T.E.  
11 CONTRACTORS HAVE ENGAGED IN ILLEGAL ACTIVITY AND ARE WASTING  
12 TAXPAYERS' DOLLARS. THE MOST COMMON FINDING BY THE AUDITOR-  
13 CONTROLLER WAS THAT THE CONTRACTORS OFTEN OVERSTATED  
14 EMPLOYMENT AND JOB TRAINING OUTCOMES, RESULTING IN OVERBILLING  
15 DCSS. D.P.S.S. EMPLOYEES ARE BETTER COMPENSATED AND ATTRACT  
16 MORE QUALIFIED CANDIDATES. THE PROBLEM IS NOT THAT THE CBOS  
17 DID NOT RECEIVE PROPER TRAINING OR THAT THEY DID NOT PROPERLY  
18 UNDERSTAND THE CONTRACTS. THE PROBLEM IS THAT THEY ARE NOT  
19 INVESTED IN THE MISSION OF PROVIDING QUALITY SERVICES THAT  
20 BELONG IN THE PUBLIC SECTOR AND THERE HAS NOT BEEN PROPER  
21 ACCOUNTABILITY. ACCORDING TO THE AUDITOR-CONTROLLER'S REPORT,  
22 ALL OF THE CONTRACTORS, EXCLUDING ONE, OVERCHARGED THE COUNTY  
23 FOR SERVICE AND VIOLATED OTHER PROVISIONS IN THEIR CONTRACTS.  
24 CONTRACTORS CONSISTENTLY BILLED FOR PLACING PARTICIPANTS IN  
25 FULL-TIME JOBS WHEN THE PARTICIPANTS WERE ALREADY EMPLOYED



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1 FULL-TIME WITH THE SAME EMPLOYER. CONTRACTORS ALSO BILLED FOR  
2 PLACING PARTICIPANTS IN FULL-TIME JOBS FOR-- EXCUSE ME, FOR  
3 PART-TIME JOBS WHEN THE PARTICIPANTS WERE WORKING LESS THAN  
4 PART-TIME. IN ADDITION, THE CONTRACT PROVISIONS FOR CASE  
5 MANAGEMENT CALLED FOR SOME LEVEL OF JOB ASSISTANCE FOR  
6 PARTICIPANTS, NOT SIMPLY FILLING THE PARTICIPANTS' PAY STUBS  
7 EACH MONTH. THE NON-COMPLIANCES WITH THESE BASIC CONTRACT  
8 PROVISIONS RESULTED IN CONTRACTORS BEING OVERPAID FOR SERVICES  
9 PROVIDED OR BEING PAID FOR SERVICES THEY DID NOT PROVIDE.  
10 THESE R.I.T.E. CONTRACTS ARE NOT COST EFFECTIVE. AS IN ALL  
11 PROPOSITION A CONTRACTS, THE R.I.T.E. CONTRACTS MUST COST THE  
12 COUNTY LESS THAN IF COUNTY EMPLOYEES PROVIDED THE SERVICE. THE  
13 COMBINED COST SAVINGS OF THESE CONTRACTS, ORIGINALLY  
14 DETERMINED IN 2002, WERE \$51,000. DUE TO TWO INCIDENCES OF  
15 VERY LARGE R.I.T.E. CONTRACT EMPLOYEE THEFTS OF PROGRAM FUNDS  
16 THAT CONSTITUTED SERIOUS CRIMINAL ACTIVITY, D.P.S.S. HAD TO  
17 SIGNIFICANTLY RESTRUCTURE PAYMENT CONTROLS AND MONITORING OF  
18 ANCILLARY AND TRANSPORTATION REIMBURSEMENTS. D.P.S.S.  
19 INDICATED THAT THE ADDITIONAL COSTS OF THESE CONTROLS EXCEED  
20 \$1 MILLION. THEREFORE, THE CURRENT R.I.T.E. CONTRACTS NO  
21 LONGER MEET PROPOSITION A REQUIREMENTS. THERE MUST BE A  
22 PROPOSITION A COST ANALYSIS CONDUCTED OF ALL THESE CONTRACTS.  
23 THE AUDITOR-CONTROLLER HAS ISSUED A FORMAL RECOMMENDATION THAT  
24 THIS PROGRAM NO LONGER BE CONTRACTED AND THAT THE  
25 RESPONSIBILITY FOR ADMINISTERING AND PROVIDING DIRECT SERVICES



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1 BE TRANSFERRED TO D.P.S.S. D.P.S.S. IS NOW WELL EQUIPPED TO  
2 PROVIDE THESE VERY IMPORTANT SERVICES TO OUR IMMIGRANTS WITH  
3 QUALIFIED STAFF FROM ALL CULTURES WHO HAVE LANGUAGE  
4 CAPABILITIES AND WHO WILL ACT WITH INTEGRITY, AS THEY SHOULD.  
5 WE ASK YOU TO DO THE RIGHT THING TODAY AND BRING ALL OF THESE  
6 CONTRACTS BACK INTO THE COUNTY, WHERE THEY BELONG. THANK YOU.

7

8 **SUP. MOLINA:** THANK YOU. EXCUSE ME. YOU'RE NOT PERMITTED. WE  
9 DIDN'T BOO DURING YOUR TESTIMONY, SO LET'S NOT DO SO NOW. ALL  
10 RIGHT. THE ITEM IS BEFORE US. I WANT TO ASK THE QUESTION THAT  
11 WAS JUST RAISED ABOUT PROP A. MR. FORTNER? IS-- WOULD-- THERE  
12 WAS ORIGINALLY A PROP A ANALYSIS THAT WAS DONE. DOES IT NOW  
13 MEET THE PROP A REQUIREMENTS?

14

15 **RAY FORTNER, COUNSEL:** MADAM CHAIR, THE EXTENSION OF THESE  
16 CONTRACTS OR AMENDED CONTRACTS WOULD REQUIRE THAT THEY BE  
17 FOUND TO BE COST EFFECTIVE BY THE AUDITOR-CONTROLLER, THAT'S  
18 CORRECT.

19

20 **SUP. MOLINA:** SO WE WOULD HAVE TO DO ANOTHER PROP A ANALYSIS?

21

22 **RAY FORTNER, COUNSEL:** THAT'S CORRECT.

23

24 **SUP. MOLINA:** IF WE WERE TO REISSUE THE CONTRACTS?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **RAY FORTNER, COUNSEL:** THAT'S RIGHT.

2

3    **SUP. MOLINA:** MR. YAROSLAVSKY?

4

5    **SUP. YAROSLAVSKY:** WELL, MADAM CHAIR, I WAS GOING TO ASK THAT  
6    THIS ITEM BE PUT OVER A WEEK AND THE REASON IS, APPARENTLY,  
7    WE'RE GOING TO DEPART FROM THE NORMAL PROCEDURE. IS MY STAFF  
8    MEMBER, WHO HANDLES THIS FOR ME, HIS DAUGHTER GOT ILL THIS  
9    MORNING AND SHE WAS NOT ABLE TO BE HERE AND I REQUIRE HER  
10   ASSISTANCE TO FILL IN THE BLANKS, SO I WOULD LIKE TO PUT THIS  
11   OVER UNTIL NEXT TUESDAY. I ALSO, NOW THAT I'VE HEARD THIS  
12   PROPOSAL, WHICH I STILL DON'T COMPLETELY UNDERSTAND FROM  
13   CATHOLIC CHARITIES, I'D LIKE TO UNDERSTAND THAT A LITTLE  
14   BETTER. AND MY UNDERSTANDING IS THAT THERE'S NO JEOPARDY AT  
15   ALL TO PUTTING IT OVER ONE WEEK. THE CONTRACTS HAVE BEEN  
16   EXTENDED UNTIL THE END OF THE YEAR IN ANY CASE. SO THAT WOULD  
17   BE MY REQUEST AND I WOULD HOPE THAT MY COLLEAGUES WOULD GIVE  
18   ME THE COURTESY OF ANOTHER WEEK. WE DID NOT CONTINUE THIS LAST  
19   WEEK. WE ASKED THE AUDITOR TO COME BACK WITH A PROPOSAL FOR A  
20   PILOT PROGRAM, WHICH HE DID. THAT'S WHAT'S BEFORE US TODAY IN  
21   HIS REPORT. I'M ASKING THAT THAT BE PUT OVER UNTIL NEXT  
22   TUESDAY. AND SO I SO MOVE.

23

24   **SUP. MOLINA:** ALL RIGHT. MR. ANTONOVICH?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. ANTONOVICH:** I HAVE A QUESTION. WE KNOW THAT THE CORRUPT  
2    AGENCIES HAVE BEEN CLOSED AND THOSE EMPLOYEES WHO HAVE BEEN  
3    INVOLVED IN THE CORRUPT PRACTICES ARE BEING PROSECUTED BUT THE  
4    R.I.T.E. PROVIDERS HAVE PERFORMED AN IMPORTANT ROLE IN OUR  
5    COMMUNITY AND THEY DO PROVIDE A OPPORTUNITY OF EMPLOYMENT  
6    SERVICES AND SOCIAL OPPORTUNITIES FOR OUR COMMUNITIES. THE  
7    REMAINING AGENCIES, THEY ARE CONFIDENT THAT WE COULD PERFORM  
8    THOSE CONTRACTS WITH THE PROPER OVERSIGHT. WHAT I WOULD LIKE  
9    TO RECOMMEND IS THAT WE BRING THE CONTRACTS IN-HOUSE  
10   TEMPORARILY UNTIL THE NEW R.F.P. IS ISSUED WITH THE NEW DESIGN  
11   AND A NEW PERFORMANCE MEASUREMENT. THAT WOULD BE MY MOTION.

12

13   **SUP. MOLINA:** ALL RIGHT.

14

15   **SUP. ANTONOVICH:** THE MOTION IS TO BRING THE CONTRACTS IN-HOUSE  
16   TEMPORARILY UNTIL A NEW R.F.P. IS ISSUED AND A NEW DESIGN AND  
17   NEW PERFORMANCE MEASUREMENT IS ESTABLISHED.

18

19   **SUP. BURKE:** AND THE PROP A IS COMPLETED?

20

21   **SUP. ANTONOVICH:** YES.

22

23   **SUP. MOLINA:** I THINK THAT'S WHAT HAS TO HAPPEN. I WAS GOING TO  
24   ASK THAT QUESTION. GO AHEAD.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE:** I HAVE A NUMBER OF QUESTIONS. I'D LIKE TO ASK THE  
2    DEPARTMENT TO COME UP. AND, MR. YAROSLAVSKY, YOU KNOW, I  
3    THOUGHT THIS WAS A ROUTINE IN TERMS OF CONTINUANCE BUT I  
4    DIDN'T EXPERIENCE THAT, YOU KNOW, SO I HAVE NOT HAD THE  
5    EXPERIENCE OF PEOPLE AUTOMATICALLY GIVING YOU THAT KIND OF  
6    COURTESY. I'D LIKE TO ASK A COUPLE OF QUESTIONS BECAUSE LET ME  
7    JUST TELL YOU WHAT MY CONCERNS ARE. YOU KNOW MY CONCERN IS THE  
8    LANGUAGE CONCERN. MY OTHER CONCERN IS FACILITY. I UNDERSTAND  
9    THAT THESE FACILITIES WILL BE IN THE D.P.S.S. OFFICES. IS THAT  
10   CORRECT?

11

12   **BRYCE YOKOMIZO:** THAT'S CORRECT.

13

14   **SUP. BURKE:** AND MY EXPERIENCE WITH GOING TO A D.P.S.S. OFFICE  
15   IS THAT A PERSON WHO SPEAKS ENGLISH AND WHO HAS GROWN UP IN  
16   LOS ANGELES HAS TROUBLE DEALING WITH JUST MANEUVERING THROUGH  
17   ALL THE CROWDS OF PEOPLE THERE AND THE COMPLEXITY OF COMING  
18   INTO THAT OFFICE. [ APPLAUSE ]

19

20   **SUP. BURKE:** AND THAT BOTHERS ME. SO THAT, YOU KNOW, THERE'S NO  
21   WAY I WOULD AGREE TO THIS BEING A PERMANENT ADDITION TO  
22   D.P.S.S. BECAUSE I JUST DON'T THINK IT IS THE KIND OF AN  
23   ENVIRONMENT WHERE YOU CAN EVEN DEAL WITH THE KIND OF ISSUES A  
24   PERSON WHO HAS LANGUAGE PROBLEMS, CULTURAL PROBLEMS AND IS  
25   AFRAID OF GOVERNMENT. WHAT I FIND IN MY DISTRICT IS OFTEN



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1 PEOPLE WHO COME FROM OTHER COUNTRIES, THEIR EXPERIENCE IS THAT  
2 GOVERNMENT IS ANTAGONISTIC AND IF YOU GET ON THEIR SCREEN, YOU  
3 ARE SUBJECT TO ALL KINDS OF THINGS, AND THERE'S JUST THIS  
4 TREMENDOUS FEAR OF COMING INTO MY OFFICE, WHICH IS A SMALL  
5 OFFICE, BECAUSE THERE'S THE IDEA DEALING WITH GOVERNMENT IS  
6 VERY, VERY THREATENING. SO-- AND THEIR EXPERIENCE HAS BEEN, IF  
7 THEY'VE GOTTEN THE SCREEN OF GOVERNMENT, THEY ALSO WERE  
8 SUBJECT TO ABUSE OR THAT THEY WERE LOOKED AT CAREFULLY. SO I'M  
9 REALLY CONCERNED ABOUT THAT. I'M ALSO CONCERNED ABOUT THIS  
10 IDEA OF THE PILOT PROGRAM BECAUSE EVERYONE WANTS TO BE PART OF  
11 IT. SO WHERE DO YOU CUT OFF THE PILOT PROGRAM? YOU KNOW, IF  
12 YOU SAY, OKAY, THEY SAY WE WANT THE 15-- PEOPLE WHO HAVE 15%  
13 VIOLATIONS ARE OVER BILL, WE WANT 17% OVERBILLING BUT THEN WE  
14 WANT TO BRING THE 63% OVERBILLING PEOPLE INTO PART OF THAT  
15 PILOT PROGRAM OF THOSE WHO HAD NO OVERBILLING. SO WHAT I'VE  
16 SEEN OF THE PILOT PROGRAM IS ONE THAT ALSO GIVES ME TREMENDOUS  
17 CONCERN AS AN APPROACH. WHAT I WONDER IS HOW YOU SEE THIS  
18 OPERATING IN THE CONTEXT OF YOUR FACILITIES AND I'M SURE YOU  
19 KNOW HOW DIFFICULT IT IS TO GET THROUGH A D.P.S.S. OFFICE.

20

21 **BRYCE YOKOMIZO:** SUPERVISOR, THERE'S NO QUESTION ABOUT THE FACT  
22 THAT OUR OFFICES ARE CROWDED. WE SERVE OVER A MILLION PEOPLE,  
23 AS YOU KNOW, ANNUALLY. AND WE DO, HOWEVER, HAVE BOTH THE  
24 BILINGUAL CAPABILITY OF HANDLING THIS CASELOAD AS WELL AS  
25 FACILITIES THROUGHOUT THE COUNTY OF LOS ANGELES TO DO THAT.



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1

2 **SUP. BURKE:** BUT THE PERSON WHO WALKS UP TO THE DOOR, THAT  
3 PERSON, IN YOUR OFFICES MAY BE-- THERE MAY BE FIVE DIFFERENT  
4 LANGUAGES OR FIVE DIFFERENT R.I.T.E. PROVIDERS THAT ARE GOING  
5 TO BE THERE. YOU'RE NOT GOING TO BE ABLE TO HAVE EVERY PERSON  
6 WHO HAS EVERY ONE OF THOSE LANGUAGES AT THE FRONT DOOR TO BE  
7 ABLE TO TELL THE PERSON WHAT TO DO. THAT JUST GETS TO BE VERY  
8 DIFFICULT TO DO.

9

10 **BRYCE YOKOMIZO:** THE CASES WILL BE SEPARATED OUT, SUPERVISOR.  
11 AGAIN, IF WE BRING THESE CASES BACK IN-HOUSE, WE WILL  
12 GEOGRAPHICALLY LOOK AT THOSE CASES, ANTICIPATE WHERE THOSE  
13 CASES SHOULD BE ASSIGNED AND ENSURE THAT WE HAVE BILINGUAL  
14 STAFF AVAILABLE AT THOSE LOCATIONS...

15

16 **SUP. BURKE:** AT THE FRONT DESK?

17

18 **BRYCE YOKOMIZO:** ...IN ORDER TO SERVE THAT POPULATION.

19

20 **SUP. BURKE:** AT THE FRONT DESK?

21

22 **BRYCE YOKOMIZO:** YES, THAT'S CORRECT.

23

24 **SUP. BURKE:** WHEN THEY COME UP?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **BRYCE YOKOMIZO:** YES.

2

3   **SUP. BURKE:** YOU KNOW, THAT'S GOING TO BE AWFULLY DIFFICULT TO  
4 DO. I MEAN, TO HAVE THAT MANY PEOPLE SITTING AT A FRONT DESK  
5 TO TAKE CARE OF PEOPLE OF DIFFERENT LANGUAGES, I-- AND I KNOW  
6 YOU'RE, YOU KNOW, YOU'RE SINCERE IN YOUR ATTEMPT TO DO IT. WE  
7 HAVE TO TAKE OUR SHARE OF RESPONSIBILITY HERE. WE SET UP AN  
8 IMPOSSIBLE KIND OF SITUATION OF HAVING YOUR DEPARTMENT AND  
9 THEN SENIOR CITIZENS OVER HERE HAVING RESPONSIBILITY TO  
10 MONITOR BUT ACTUALLY COMING BACK TO YOUR DEPARTMENT, IT WAS AN  
11 IMPOSSIBLE KIND OF ARRANGEMENT. I'VE BEEN COMPLAINING ABOUT  
12 THIS FOR I DON'T KNOW HOW MANY YEARS AND NO ONE WAS WILLING TO  
13 EVEN LOOK AT CHANGING IT. SO-- BECAUSE I GUESS EVERYONE GETS A  
14 VESTED INTEREST IN A DEPARTMENT AND SENIOR CITIZENS HAVE A  
15 VESTED INTEREST, THEY DIDN'T WANT TO GIVE IT UP AND THEY HAD A  
16 CONSTITUENCY OF PEOPLE. BUT I AM VERY TROUBLED WITH EXACTLY  
17 YOUR ABILITY OF YOUR DEPARTMENT TO HANDLE IT. I THINK THAT THE  
18 PILOT TO SAY, OKAY, WE'RE GOING TO PUT THIS PILOT IN AND  
19 ANYBODY WHO HAS OVER 15...

20

21   **SUP. YAROSLAVSKY:** WHAT ARE YOU PROPOSING?

22

23   **SUP. BURKE:** I'M PROPOSING THAT...

24

25   **SUP. YAROSLAVSKY:** I KNOW WHAT YOU'RE SAYING SO WHAT ARE YOU...



**The Meeting Transcript of  
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1

2 **SUP. BURKE:** OKAY. ALL RIGHT. I'M PROPOSING WE TAKE IT BACK IN  
3 TEMPORARILY. WE IMMEDIATELY GO OUT WITH-- HAVE AN ANALYSIS ON  
4 A PROP "A" ANALYSIS AND AN R.F.P. TO COME UP WITH SOME  
5 MECHANISM WITHIN YOUR DEPARTMENT TO MONITOR IT. BUT I AM NOT  
6 GOING TO SUPPORT IT STAYING IN YOUR DEPARTMENT.

7

8 **SUP. YAROSLAVSKY:** CAN I ASK A QUESTION? IF THE...

9

10 **SUP. MOLINA:** MR. YAROSLAVSKY.

11

12 **SUP. ANTONOVICH:** THAT'S WHAT MY MOTION...

13

14 **SUP. YAROSLAVSKY:** IF THE-- WHAT DOES "TEMPORARILY" MEAN? HOW  
15 LONG WOULD IT TAKE? WHY WOULD WE BRING IT IN-HOUSE AT ALL IF  
16 WE'RE GOING TO GO OUT FOR ANOTHER-- WHY DON'T WE LEAVE THE  
17 STATUS QUO WITH THE-- I THINK WE'VE STRIPPED AWAY THE ONES  
18 THAT WERE RIPPING US OFF HAVE BEEN STRIPPED. IS THAT CORRECT?

19

20 **BRYCE YOKOMIZO:** WELL, THERE WERE TWO CONCERNS, SUPERVISOR. THE  
21 FIRST CONCERN, OF COURSE, WAS THE FRAUD ISSUE. AND THOSE OF--  
22 AND THOSE...

23

24 **SUP. YAROSLAVSKY:** THE FRAUD. THE ONES THAT ENGAGED IN  
25 FRAUDULENT ACTIVITY HAVE BEEN...



**The Meeting Transcript of  
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1

2 **BRYCE YOKOMIZO:** AND THOSE HAVE BEEN ELIMINATED.

3

4 **SUP. YAROSLAVSKY:** ...ELIMINATED. ALL RIGHT.

5

6 **BRYCE YOKOMIZO:** THE SUBSEQUENT FOLLOW-UP TO THAT, OF COURSE,  
7 WAS THE AUDITOR-CONTROLLER'S RECOMMENDATION BASED ON THE AUDIT  
8 FINDINGS.

9

10 **SUP. YAROSLAVSKY:** YEAH, I UNDERSTAND THAT PART AND THAT'S  
11 WHAT'S LARGELY IN DISPUTE HERE AND WE DON'T NEED TO GET INTO  
12 THAT AT THE MOMENT, WE CAN GET INTO THAT LATER. I'M JUST  
13 TRYING TO UNDERSTAND, WHAT IS THE-- IF YOU BRING IT IN-HOUSE  
14 TEMPORARILY, IT WILL NEVER LEAVE IN-HOUSE. THAT'S MY CONCERN.  
15 [ APPLAUSE ]

16

17 **SUP. YAROSLAVSKY:** AND SO IF WE'RE TALKING ABOUT DOING-- IT'S  
18 ALREADY EXTENDED-- YOU'VE ALREADY EXTENDED THE CONTRACTS UNTIL  
19 DECEMBER 31ST. THAT'S ALMOST THREE MONTHS FROM NOW. HOW LONG  
20 DOES IT TAKE TO DO-- TO GO OUT TO AN R.F.P. TO DO THE KIND OF  
21 PROP "A" STUDY AND THE LIKE?

22

23 **BRYCE YOKOMIZO:** WE ANTICIPATE THAT IF WE, SUPERVISOR, WERE TO  
24 GO OUT WITH A COMPLETE R.F.P., IT WOULD PROBABLY BE RELEASED  
25 THE FIRST PART OF THE YEAR TO GET IT TOGETHER AND, BY THE TIME





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1 WE DID ALL THE EVALUATION PROCESS, IT NORMALLY WOULD-- WE'D BE  
2 UP AND RUNNING ABOUT SEPTEMBER OR OCTOBER.

3

4 **SUP. YAROSLAVSKY:** SO "TEMPORARY" IS A YEAR?

5

6 **BRYCE YOKOMIZO:** YES.

7

8 **SUP. YAROSLAVSKY:** THAT'S RIDICULOUS. THAT'S RIDICULOUS. [  
9 APPLAUSE ]

10

11 **BRYCE YOKOMIZO:** FOR A NORMAL R.F.P. PROCESS, SUPERVISOR...

12

13 **SUP. MOLINA:** I'M GOING TO HAVE TO ASK THE AUDIENCE TO  
14 PLEASE...

15

16 **SUP. YAROSLAVSKY:** YEAH, PLEASE. THE AUDIENCE, I'M NOT LOOKING  
17 FOR A RESPONSE FROM THEM. [ INTERJECTIONS ]

18

19 **SUP. YAROSLAVSKY:** I DON'T KNOW IF MR. ANTONOVICH UNDERSTOOD  
20 WHEN HE MADE THE MOTION, MAYBE HE DID BUT-- BECAUSE I'M  
21 SYMPATHETIC IF WE'RE GOING TO GO AHEAD AND ACT ON THIS, I'M  
22 SYMPATHETIC TO THE APPROACH OF GOING OUT TO A NEW R.F.P. BUT,  
23 MIKE, IF THIS GOES IN-HOUSE FOR A YEAR, YOUR GRANDCHILDREN  
24 WILL SEE IT GO BACK OUT.

25



**The Meeting Transcript of  
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1   **SUP. MOLINA:** LET ME JUST HAVE A WORD IN HERE BECAUSE I'VE  
2   ALLOWED EACH OF YOU TO DO THIS. LET ME JUST SAY...

3

4   **SUP. YAROSLAVSKY:** CAN I GET A RESPONSE FROM HIM?

5

6   **SUP. MOLINA:** WELL, NO, BECAUSE I'D LIKE TO SPEAK TO MR.  
7   ANTONOVICH'S MOTION.

8

9   **SUP. YAROSLAVSKY:** WELL, I...

10

11   **SUP. MOLINA:** I THINK THAT THE ISSUE THAT-- AND I'VE LOOKED AT  
12   THIS FOR A LONG TIME. YOU KNOW, WE CAN BE SYMPATHETIC WITH THE  
13   BILINGUALISM, THE BICULTURALISM AND THE SENSITIVITY NEEDED TO  
14   DEAL WITH IT BUT WHEN YOU READ THIS REPORT AND YOU SEE PEOPLE  
15   WHO WENT AHEAD AND CHARGED US FOR SERVICES AND VIOLATED THE  
16   RIGHTS OF THOSE REFUGEES AND THOSE IMMIGRANTS, IT BOTHERS ME  
17   THAT THESE ORGANIZATIONS DIDN'T EVEN HAVE THE SENSITIVITY TO  
18   UNDERSTAND THEIR OWN MISSION AND THAT WAS-- WENT THROUGHOUT AS  
19   WELL. [ SCATTERED APPLAUSE ]

20

21   **SUP. MOLINA:** SO THE ISSUE HERE TO ME IS THAT THIS-- AND  
22   THERE'S NO DOUBT THAT WE WERE RESPONSIBLE AS WELL. I CAN'T SIT  
23   THERE AND SAY THEY WERE EXCLUSIVELY RESPONSIBLE. WE WERE AS  
24   RESPONSIBLE AS THEY WERE BECAUSE, WHEN I LOOKED AT THE  
25   GUIDELINES OF HOW THEY DID THE EVALUATIONS, THAT IS SENT OUT



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1 MONITORS TO GO OUT AND LOOK AT IT, THEY WERE LOOKING AT  
2 NOTHING. ABSOLUTELY NOTHING. AND I SAT DOWN AND MET WITH  
3 MONITORS AND ASKED THEM, WHY DIDN'T YOU GO ASK AND VISIT  
4 CLIENTS AND FIND OUT WHAT WAS GOING ON? SO THE REALITY IS, THE  
5 PROGRAM GUIDELINES NEED TO BE-- THE-- REDONE. THE POLICY  
6 GUIDELINES NEED TO BE REDONE. WHAT IS IT THAT THESE  
7 ORGANIZATIONS, WHAT IS THEIR RESPONSIBILITY AND THEIR MISSION  
8 AND HOW CAN WE HOLD THEM ACCOUNTABLE? I SAY, MR. YAROSLAVSKY,  
9 IN RESPONSE TO-- IS THAT I THINK IT'S WORTHWHILE. I DON'T KNOW  
10 HOW LONG IT'S GOING TO TAKE TO DESIGN AN R.F.P. AND I DON'T  
11 KNOW IF YOU COULD DO IT QUICKER BUT THE BIGGEST PROBLEM OF ALL  
12 IS TO DESIGN OUR ACCOUNTABILITY MEASURES AND HOW WE'RE GOING  
13 TO MONITOR THESE ORGANIZATIONS. BECAUSE, AGAIN, SOME WILL SIT  
14 THERE AND SAY, "WELL, NOBODY EVER TOLD US WE HAD TO DO  
15 ANYTHING ELSE, NOBODY EVER SAID ANYTHING," AND THAT WAS OUR  
16 FAULT AND I TAKE FULL OWNERSHIP OF THAT. BUT THE VICTIM IN  
17 THIS IS NOT THE ORGANIZATION. THE VICTIM IN THIS IS THE  
18 REFUGEE AND THE IMMIGRANT WHO WAS VIOLATED BECAUSE THESE  
19 POLICY DIRECTIVES WERE NOT TIGHT ENOUGH. AND THAT'S WHAT I  
20 THINK WE NEED TO DO, IS TO FIND OUT IF, IN FACT, SO MUCH FOR  
21 BEING SENSITIVE AND BILINGUAL AND BICULTURAL, IF, IN FACT, YOU  
22 ARE SAYING TO A REFUGEE, "OH, YES, I'M PLACING YOU IN THIS  
23 JOB, YOU GO HOME AND YOU GET THIS PIECEMEAL WORK, YOU GET  
24 YOURSELF THIS MACHINE AND THEY'LL PAY YOU FOR IT." THAT IS NOT  
25 WHAT WE WERE PAYING FOR. THAT IS TOTALLY INSENSITIVE AND THE



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1 VICTIM IS THE PERSON WHO WE ARE TRYING TO SERVE. NOW, AGAIN,  
2 WHETHER, IN FACT, THIS SHOULD BE IN-HOUSE OR WITH THIS-- I  
3 COULD SUPPORT IT. I COULD SUPPORT THAT THESE ORGANIZATIONS DO  
4 POSSESS THE BILINGUALISM, THE BICULTURALISM, ALL OF IT IN  
5 APPROACHING THEM BUT, UNTIL WE HAVE A SOLID SET OF PRINCIPLES  
6 AND GUIDELINES AND ACCOUNTING AND ACCOUNTABILITY MEASURES,  
7 WE'RE NOT PREPARED TO DO A PILOT PROGRAM, WE'RE NOT PREPARED  
8 TO GO OUT THERE WITH THESE CONTRACTS AS IS. WHAT I THINK WE  
9 NEED TO DO IS BRING THEM IN. I DON'T MIND RUSHING IT SOMEWHAT  
10 BUT WE NEED TO CREATE THAT POLICY HANDBOOK THAT WAS DONE, OR  
11 WHATEVER THE HECK IT WAS FOR MONITORS, IT WAS PRETTY USELESS.  
12 IT DIDN'T HELP THE AGENCIES AND IT DIDN'T HELP US AND THAT  
13 NEEDS TO BE REVAMPED. AND THEN THE OTHER ISSUE IS THE REALITY  
14 OF PROP "A". I MEAN, WE HAVE PUT CONTRACTS OUT AND THERE IS  
15 NOT ONLY TO BE COST EFFECTIVE, THAT'S ONE ISSUE, BUT I THINK  
16 WE ALSO HAVE TO PUT IN THE ISSUE OF CAN AND DO WE HAVE THE  
17 CAPABILITY IN-HOUSE TO DO THE WORK THAT THESE ORGANIZATIONS  
18 HAVE BEEN DOING? AND THAT'S THE ISSUES THAT MS. BURKE HAS BEEN  
19 RAISING, NOT ONLY HAVING THE LANGUAGE CAPABILITY BUT ALSO THE  
20 BICULTURAL AND SENSITIVITY NEEDS OF THESE REFUGEES AND  
21 IMMIGRANTS WHO LOOK AT GOVERNMENT AND POTENTIALLY SAY, "WAIT A  
22 MINUTE, YOU KNOW, I'M NOT GOING TO GO NEAR THE BUILDING." AND  
23 SO SOMETIMES THERE'S VALUE, WHILE NOT BEING THE MOST COST  
24 EFFECTIVE, IN OUTSOURCING THESE KINDS OF PROGRAMS. BUT MY  
25 CONCERN IS, I DON'T THINK WE'RE READY TO DO THAT NOW IN LIGHT



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1 OF NOT JUST THE CORRUPTION BUT I THINK THE WHOLE INTEGRITY OF  
2 THIS MISSION THAT WE ARE GIVEN BY THE FEDS FOR THE MOST PART  
3 AS DOLLARS THAT COME INTO OUR SYSTEM TO APPLY THESE SERVICES.  
4 SO MANY OF YOU CAN SAY, OH, WELL, WE DID NOTHING WRONG BUT,  
5 WHEN I LOOKED AT SOME OF THESE CASES THAT WERE EVALUATED, IT  
6 HORRIFIES ME THAT THE PERSON THAT IS BEING VICTIMIZED,  
7 SOMETIMES BY OUR OWN GROUPS, AND IT HAPPENS ALL OF THE TIME,  
8 IS THE PERSON WHO IS JUST HONESTLY TRYING TO SEEK SERVICES AND  
9 GET ASSISTANCE, WHICH WE, AS GOVERNMENT, SHOULD HAVE THE  
10 INTEGRITY TO PROVIDE THEM. THAT'S OUR DUTY, THAT'S OUR  
11 RESPONSIBILITY. SO WE NEED TO BRING ORDER TO THIS CHAOS AND I  
12 THINK THE ONLY WAY TO DO IT IS WE'VE EXTENDED THE CONTRACTS,  
13 AS I UNDERSTAND, UNTIL THE END OF THE YEAR. WE NEED TO ROLL UP  
14 OUR SLEEVES AND I THINK-- I'M NOT SURE WHAT THE TIME FRAME IS,  
15 IF YOU WANTED TO MAKE IT TIGHTER, MR. YAROSLAVSKY, THAT WOULD  
16 BE FINE, BECAUSE I DON'T SUPPORT THE PILOT PROGRAMS AS IS. YOU  
17 KNOW, I JUST THINK THAT A COUPLE OF ORGANIZATIONS WILL SAY,  
18 "WELL, WE DIDN'T DO THAT BAD A JOB, WE SHOULD BE INCLUDED" AND  
19 SO ON AND I THINK IT'S NEVER ENDING. WE NEED TO CHANGE OUR  
20 POLICIES. WE NEED TO HAVE MORE ACCOUNTABILITY AND WE NEED TO  
21 DO THE PROP "A" ANALYSIS AS WELL. SO I AM WILLING TO TRUST  
22 THAT IT CAN COME BACK IN AT THE END OF DECEMBER BUT WE SHOULD  
23 BE WORKING ON SIMULTANEOUSLY DEVELOPING THOSE POLICIES AND  
24 THOSE GUIDELINES, PUTTING IN PLACE ACCOUNTABILITY MEASURES FOR  
25 IT, GETTING READY TO ISSUE AN R.F.P. AND DOING THE PROP "A" SO



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1 ALL OF IT COULD BE DONE AS QUICKLY AS POSSIBLE. IF, AT THE END  
2 OF THE DAY, PROP "A" SAYS IT NEEDS TO STAY IN-HOUSE, THEN  
3 THAT'S THE LAW, AS THEY SAY. BUT IF, IN FACT, WE COULD FIND A  
4 WAY THAT I CAN GET ASSURANCES THAT THIS MONEY IS GOING TO GO  
5 OUT TO THESE ORGANIZATIONS THAT ARE PROBABLY DESERVING AND  
6 COULD DO A GOOD JOB BUT WE'RE GOING TO HAVE TO TIGHTEN OUR  
7 REGULATIONS, OUR POLICY GUIDELINES AND OUR ACCOUNTABILITY  
8 SYSTEMS BECAUSE IT WAS VERY LOOSEY GOOSEY ALL THE WAY THROUGH,  
9 WHICH IS WHY PEOPLE STOLE MONEY FROM US AND WHY MANY REFUGEES  
10 AND IMMIGRANTS WERE VICTIMIZED BY OUR OWN DOLLARS.

11

12 **SUP. ANTONOVICH:** MADAM CHAIR, GETTING BACK TO THE POINT,  
13 BRYCE, WHAT IS THE TIME FRAME FOR PROP "A"? MR. MCCAULEY?  
14 ANALYSIS.

15

16 **J. TYLER MCCAULEY:** TYLER MCCAULEY, AUDITOR-CONTROLLER. IT  
17 DOESN'T TAKE LONG. THE HARDEST PART IS WRITING WHAT JUST MS.  
18 MOLINA JUST SPOKE ABOUT, SUPERVISOR MOLINA, IS PREPARING A  
19 CONTRACT, DOING THE R.F.P., THEN WE REVIEW THE BIDS THEY MAKE,  
20 WHAT THEY BID AGAINST WHAT IT WOULD COST FOR IT TO BE DONE IN-  
21 HOUSE AND THAT IS THE PROP "A" ANALYSIS. THAT IS-- SO THE  
22 BURDEN IS IN WRITING OF THE R.F.P., EVALUATING IT AND THEN  
23 DECIDING WHICH FIRMS WILL GO FORWARD AND THEN WE QUICKLY  
24 DETERMINE WHAT IT WOULD COST THE COUNTY. IT DOESN'T TAKE LONG.  
25 THE HARDER PART IS THE CONTRACT.





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1

2 **SUP. ANTONOVICH:** OKAY. IT DOESN'T TAKE LONG AND TIME FRAME IS  
3 30 DAYS? TWO WEEKS?

4

5 **J. TYLER MCCAULEY:** WE COULD EASILY DO THE PROP "A" IN LESS  
6 THAN THAT. THE PROBLEM, AS I SAID, IS IN GETTING IT OUT ON THE  
7 STREET, THE TIME TO GET ALL OF THOSE MEASURES PUT INTO IT, GET  
8 PEOPLE TO BID AND THEN EVALUATING WHAT THEY BID BASED UPON  
9 WHAT IT COSTS D.P.S.S. TO DO THE SAME THING.

10

11 **SUP. ANTONOVICH:** YOU HAVE THE AUDIT, WHICH POINTED OUT SOME OF  
12 THE SERIOUS DEFICIENCIES AND WHERE THE DISTRICT ATTORNEY IS  
13 PROSECUTING. SO WE KNOW HOW TO CLARIFY THOSE TYPES OF-- OR  
14 ELIMINATE THOSE TYPES OF LOOPHOLES OR MISCONCEPTIONS.

15

16 **J. TYLER MCCAULEY:** YES.

17

18 **SUP. ANTONOVICH:** THEN YOU HAVE THE REPORT TO WHERE THERE WERE  
19 SOME ERRORS MADE THAT CAN BE CORRECTED.

20

21 **J. TYLER MCCAULEY:** YES, THEY CAN. MY-- I HAVE A DIFFERENT TAKE  
22 THAN THE GENTLEMAN THAT SPOKE TO THAT ISSUE. THE REASON YOU  
23 SEE ERROR RATES THAT WERE 30, 40, OR 50% IS, I BELIEVE, IT WAS  
24 JUST POORLY SUPERVISED, BECAUSE THEY GOT SOME OF THEM RIGHT.  
25 THEY DID A GOOD, YOU KNOW, HALF OF THEM RIGHT, IN MOST CASES



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1 AND A LOT OF THEM WRONG. A LOT OF IT WAS COMMON SENSE. THERE  
2 WERE THE ERRORS THAT WE POINTED OUT. WE ALSO SAW ALL THE  
3 DOCUMENTATION THAT THEY PUT FORWARD BEFORE OR AFTER OUR REPORT  
4 AND, FRANKLY, DOCUMENTATION WE TRIED TO EXPLAIN TO THEM WHY IT  
5 WASN'T SUFFICIENT. AND SOME OF IT WAS VERY QUESTIONABLE, TO BE  
6 HONEST, THAT WAS GIVEN TO US. AND SO IT WASN'T AS-- IT WAS  
7 MORE BLACK AND WHITE THAN IT WAS SAID THERE. WE HAD REASONS.  
8 HOWEVER, THOSE THINGS CAN BE-- WE KNOW WHAT THEY DID WRONG, WE  
9 KNOW HOW WE HAVE TO CONTROL IT DIFFERENTLY. I STILL WOULD  
10 STAND BY THE RECOMMENDATION, WE ONLY-- RECOMMEND THAT WE ONLY  
11 PUT OUT PART OF IT BECAUSE THE ISSUE OF CONTROL OF THOSE  
12 PAYMENTS WAS A VERY SERIOUS MATTER, THE MATTER WE DIDN'T EVEN  
13 KNOW THAT THEY WERE ISSUING PAYMENTS DIRECTLY FROM  
14 CONTRACTORS. THOSE TWO CONTRACTORS TOOK ADVANTAGE OF THAT AND  
15 THEY, OF COURSE, FACE THE PENALTY OF LAW. BY THE WAY, WE DID  
16 GET BACK \$2.4 MILLION FROM THE FIRST CONTRACTOR THROUGH THE  
17 COURT, AND SO THAT WAS GOOD NEWS BUT WE DIDN'T GET BACK THE  
18 CLOSE TO A MILLION DOLLARS THE SECOND CONTRACTOR STOLE. SO WE  
19 KNOW HOW THEY TOOK IT, WE KNOW WHAT ERRORS WERE MADE, WE KNOW  
20 WHAT ERRORS THE OTHER CONTRACTORS MADE AND HOW-- BUT, IF WE  
21 WENT OUT AGAIN, IT WOULD TAKE AWHILE, SUPERVISOR YAROSLAVSKY,  
22 TO PUT TOGETHER. IT COULD BE DONE, OF COURSE, ON AN EXPEDITED  
23 BASIS AND SO FORTH BUT IT DOES REQUIRE A CERTAIN AMOUNT OF...  
24  
25 **SUP. YAROSLAVSKY:** WELL, WHAT DOES THAT-- WHAT DOES THAT MEAN?



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1

2 **SUP. ANTONOVICH:** WELL, LET ME FINISH, LET ME FINISH MY, MY  
3 QUESTION. THE R.F.P. HAS ALREADY BEEN WRITTEN. IT JUST HAS TO  
4 BE MODIFIED WITH THE ADDITIONAL INFORMATION FROM THE AUDIT.

5

6 **J. TYLER MCCAULEY:** I WOULD SAY THAT WAS...

7

8 **SUP. ANTONOVICH:** IS THAT RIGHT, BRYCE?

9

10 **BRYCE YOKOMIZO:** SUPERVISOR, THERE IS NOT AN EXISTING R.F.P.  
11 UNDER THESE CIRCUMSTANCES BECAUSE A PROPOSAL THIS IS JUST  
12 BEING MADE NOW. WE WILL HAVE TO DEVELOP AN R.F.P. BUT, HAVING  
13 SAID THAT, WE DO HAVE SIMILAR CONTRACTS WITH A.C.S. AND  
14 MAXIMUS, AS YOU KNOW AND WE COULD VERY MUCH PUT SIMILAR TYPES  
15 OF...

16

17 **SUP. ANTONOVICH:** AND WHAT IS THE TIME FRAME FOR THAT?

18

19 **BRYCE YOKOMIZO:** AGAIN, I'D HAVE TO DISCUSS THIS WITH MY STAFF  
20 AND I'D ALSO HAVE TO CONVERSE WITH COUNSEL AND FIND OUT IF  
21 THERE WERE ANY LEGAL PROVISIONS THAT WE WOULD HAVE TO, UNDER  
22 THESE PARTICULAR CIRCUMSTANCES, CONSIDER. AGAIN, IF WE PUT THE  
23 R.F.P. OUT PUBLICLY AFTER THESE CONTRACTS CURRENTLY EXPIRE AT  
24 THE END OF DECEMBER, MY STAFF WERE ARE TELLING ME IT'S ABOUT A  
25 NINE-MONTH PROCESS FOR THAT TO BE COMPLETED.



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1

2 **SUP. ANTONOVICH:** AND WHY DOES IT HAVE TO TAKE NINE MONTHS FOR-  
3 - IT'S MY UNDERSTANDING WE HAD ORIGINALLY ABOUT 14 AGENCIES  
4 AND WE NOW HAVE ABOUT 10?

5

6 **BRYCE YOKOMIZO:** WE HAVE CURRENTLY NINE, SUPERVISOR, AND THERE  
7 IS A PROCESS WHEREBY WE'D HAVE TO DEVELOP, AGAIN, THE  
8 STANDARDS FOR MEASURABLE OUTCOMES, HOW WE'RE GOING TO MONITOR  
9 THESE CONTRACTS. WE WOULD THEN HAVE TO HAVE THE NECESSARY  
10 MEETINGS WITH THE POTENTIAL BIDDERS WHO WOULD BID ON THIS  
11 PARTICULAR CONTRACT, AND THEN THERE WOULD BE AN EVALUATION  
12 PROCESS THAT WOULD SUBSEQUENTLY FOLLOW THAT.

13

14 **SUP. ANTONOVICH:** EXACTLY. HOWEVER, THESE INDIVIDUALS HAVE BEEN  
15 THROUGH THE PROCESS, YOU HAVE BEEN THROUGH THE PROCESS  
16 PREVIOUSLY. YOU NOW HAVE AN AUDIT THAT YOU WILL ADD TO THE  
17 R.F.P., THOSE DISCREPANCIES THAT OCCURRED IN THE PREVIOUS  
18 R.F.P. I DON'T UNDERSTAND WHY IT CAN'T BE DONE IN A FASTER  
19 TIME FRAME.

20

21 **BRYCE YOKOMIZO:** SUPERVISOR, THE OTHER ASPECT OF THIS IS THAT,  
22 DEPENDING UPON OUR, AGAIN, OUR DISCUSSION WITH COUNSEL AND HOW  
23 THE R.F.P. IS LET, THERE IS A POSSIBILITY THAT THERE MAY BE  
24 SOME OTHER CONTRACTORS, BESIDES THE CURRENT PROVIDERS, THAT



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1 MIGHT WANT TO ALSO BID ON THIS PROPOSAL AND SO WE'D HAVE TO  
2 TAKE ALL THOSE INTO CONSIDERATION.

3

4 **SUP. ANTONOVICH:** RIGHT. NO. AND THEY SHOULD DO THAT BUT FOR  
5 THEM TO BE NOTIFIED, IS IT A 30-DAY WINDOW OF OPPORTUNITY OR A  
6 TWO-WEEK WINDOW OF OPPORTUNITY? WHAT'S THE NUMBER OF DAYS THAT  
7 YOU HAVE WHEN YOU ADVERTISE AN R.F.P.?

8

9 **BRYCE YOKOMIZO:** SUPERVISOR, I DON'T HAVE THAT INFORMATION  
10 AVAILABLE RIGHT AT THIS MOMENT. I CAN, HOWEVER, PROVIDE YOUR  
11 BOARD WITH A TIME LINE THAT WOULD CLEARLY OUTLINE EXACTLY WHAT  
12 THOSE TIME FRAMES WOULD BE.

13

14 **SUP. ANTONOVICH:** LET'S ASK COUNTY COUNSEL. IS THERE A  
15 PARTICULAR TIME LINE? COULD YOU DO IT IN A TWO-WEEK TIME LINE,  
16 R.F.P., OR CIRCULATE ONE, OR DOES IT TAKE MORE THAN TWO WEEKS,  
17 OR...

18

19 **RAY FORTNER, COUNSEL:** MADAM CHAIR, SUPERVISOR ANTONOVICH,  
20 THERE ISN'T A SPECIFIED TIME LINE. IT JUST HAD TO DEAL WITH  
21 THE PRACTICALITIES OF HOW LONG IT WOULD REASONABLY TAKE A  
22 PROPOSER TO REVIEW THE R.F.P. AND PREPARE A RESPONSIVE  
23 PROPOSAL. THAT SHOULDN'T TAKE TWO WEEKS OR 30 DAYS, SOMEWHERE  
24 IN THAT RANGE. ALSO, I SHOULD NOTE THAT WE DON'T NEED TO WAIT  
25 UNTIL THESE CONTRACTS EXPIRE TO GO OUT WITH THE NEW R.F.P.



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1 THAT COULD BE COMMENCED NOW AND GET THE PROCESS UNDERWAY. THE  
2 PROCESS IS A FAIRLY LENGTHY ONE AND WE HAVE TO RECOGNIZE THAT  
3 SOME OF THE REQUIREMENTS FOR REVIEW THROUGH THE DEPARTMENT AND  
4 THE C.A.O. AND THE COUNTY COUNSEL AND THEN INCLUDING THE BID  
5 PROTEST POLICY, THOSE SORTS OF THINGS, CAN ADD TO THE TIME  
6 LINE ITSELF BUT WE WOULD WORK VERY CLOSELY WITH D.P.S.S. TO  
7 MOVE IT ALONG.

8

9 **SUP. ANTONOVICH:** THIS-- OKAY, THEN IT COMES BACK TO BRYCE. WHY  
10 CAN'T WE ISSUE THE R.F.P. NOW?

11

12 **BRYCE YOKOMIZO:** SUPERVISOR, WE COULD CERTAINLY EXPEDITE THAT  
13 IF THE BOARD WOULD LIKE TO MOVE FORWARD WITH AN R.F.P. WE  
14 WOULD WORK TO GET ONE OUT AS QUICKLY AS POSSIBLE. AGAIN, I  
15 COULD GIVE YOU A TIME LINE FOR IT.

16

17 **SUP. ANTONOVICH:** MY CONCERN IS THAT WE OUGHT TO EXPEDITE THE  
18 PROCESS, WE OUGHT TO HAVE IT COME IN-HOUSE TEMPORARILY,  
19 TEMPORARILY WITH A CAPITAL "T", AND WE HAVE A SHORT TIME FOR  
20 AN R.F.P., FOR PARTICIPATION FROM THE VARIOUS GROUPS, FOR  
21 ANALYSIS OF WHAT COMES BACK AND THEN MOVE FORWARD, PLUGGING IN  
22 ALL OF THOSE DEFICIENCIES THAT HAVE OCCURRED IN THE PAST SO  
23 THAT WE HAVE A TIGHT-RUN OPERATION WHERE THE INDIVIDUAL BEING  
24 SERVED IS GOING TO BE SERVED AND THE AGENCIES THAT ARE





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1 PROVIDING THE SERVICES HAVE THE ABILITY TO PROVIDE THE SERVICE  
2 THAT WE ARE INVESTING OUR RESOURCES IN.

3

4 **SUP. YAROSLAVSKY:** CAN I FOLLOW UP ON THAT?

5

6 **SUP. MOLINA:** MR. YAROSLAVSKY?

7

8 **SUP. YAROSLAVSKY:** IF YOU DID AN R.F.P. BETWEEN NOW AND THE END  
9 OF THE CALENDAR YEAR, IN THE NEXT 2-1/2 MONTHS, WHEN MR.  
10 ANTONOVICH SAYS, "DO AN R.F.P.," WHAT ARE YOU-- HOW DO YOU  
11 INTERPRET THAT? ISSUE IT AND GET THE RESPONSES BACK?

12

13 **BRYCE YOKOMIZO:** WE WOULD HAVE TO DO A COUPLE THINGS,  
14 SUPERVISOR. AS MR. MCCAULEY HAS INDICATED, WE'D HAVE TO DO A  
15 PROP "A" ANALYSIS TO DETERMINE WHETHER OR NOT IT'S COST  
16 EFFECTIVE. WE WOULD THEN HAVE TO ACTUALLY PUT THE PROVISIONS  
17 OF WHAT THE EXPECTED WORK PRODUCT WOULD BE. IT WOULD BE  
18 DIFFERENT UNDER THESE CIRCUMSTANCES...

19

20 **SUP. YAROSLAVSKY:** I KNOW. ALL I ASKED YOU IS HOW-- WHAT-- WHEN  
21 YOU DO THE R.F.P., ASSUMING YOU DO ALL THOSE THINGS, YOU DO  
22 THE PROP "A" ANALYSIS, COULD YOU DO IT BETWEEN NOW AND THE END  
23 OF THE CALENDAR YEAR AND ISSUE IT AND GET THE RESPONSES BACK?  
24 OR WHEN WOULD YOU GET THE RESPONSES BACK? WOULD IT BE-- HOW  
25 LONG WOULD IT-- WHAT'S THE SOONEST YOU COULD ISSUE THE R.F.P.,



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1 DO THE PROP "A" ANALYSIS AND GET RESPONSES BACK FROM PROPOSERS  
2 OUT IN THE COMMUNITY?

3

4 **BRYCE YOKOMIZO:** SUPERVISORS, I'M SORRY, I DON'T HAVE THAT  
5 INFORMATION READILY AVAILABLE. I DON'T KNOW. I'D HAVE TO TALK  
6 TO STAFF COUNCIL TO FIND OUT HOW LONG IT WOULD BE BUT  
7 CERTAINLY WE COULD EXPEDITE IT AND MAKE IT AS QUICKLY AS  
8 POSSIBLE.

9

10 **SUP. YAROSLAVSKY:** WELL, THERE'S A BIG DIFFERENCE AND, MIKE, I  
11 WOULD ASK YOU TO THINK ABOUT THIS FOR A SECOND. IF YOU CAN DO  
12 IT BY THE END OF THE YEAR OR JANUARY 31ST, EVEN, SUPPOSE WE'RE  
13 TALKING JANUARY 31ST, THEN IT MAKES ABSOLUTELY NO SENSE TO  
14 BRING IT IN-HOUSE ONLY TO GO BACK OUT OF HOUSE A MONTH LATER.  
15 I MEAN, THE DISRUPTION, THAT WON'T SERVE OUR IMMIGRANT CLIENTS  
16 AT ALL. IF YOU'RE TALKING ABOUT SEPTEMBER OF 2005, WHICH IS  
17 WHAT WAS UTTERED BY SOMEBODY A LITTLE BIT AGO, THAT'S A  
18 DIFFERENT STORY. BUT I DON'T THINK THAT'S ACCEPTABLE TO ME AND  
19 I DON'T THINK TO ANYBODY ELSE. IF YOU CAN GET IT DONE BY THE  
20 SPRING, BY JANUARY OR FEBRUARY, LATE WINTER/EARLY SPRING,  
21 JANUARY, FEBRUARY, IT'S NOT SPRING. IF YOU CAN GET IT DONE BY  
22 THEN, THEN IT DOESN'T PAY TO BRING IT IN-HOUSE. THEN IT JUST  
23 PAYS TO EXTEND IT ANOTHER 30 DAYS AND SEE WHERE YOU ARE. BY  
24 THE WAY, WHEN WILL THE PROP "A" ANALYSIS BE DONE? WILL IT BE  
25 DONE AT TAIL END OF THE PROCESS?



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1

2 **BRYCE YOKOMIZO:** IT WILL BE DONE-- AT THE VERY END OF THE  
3 PROCESS. WHEN WE HAVE THE BIDDERS.

4

5 **SUP. YAROSLAVSKY:** THE VERY END-- AFTER YOU GET THE PROPOSALS?  
6 SO MAYBE THAT'S THE-- TO ME, THAT MAKES MORE SENSE THAN TO GO  
7 THROUGH THIS RIGMAROLE OF BRINGING IT IN-HOUSE. NOW, IF YOU  
8 CAN'T DO IT IN THAT TIME FRAME AND YOU'RE TELLING ME YOU CAN'T  
9 TELL ME WHEN YOU CAN DO IT BY OTHER THAN YOU'LL DO IT AS SOON  
10 AS POSSIBLE, IF YOU CAN'T DO IT IN THAT TIME FRAME, THEN WE  
11 NEED TO KNOW HOW MUCH TIME YOU NEED AND WHETHER IT STILL PAYS.  
12 BECAUSE IF YOU SAID YOU COULD HAVE IT DONE BY MARCH 1ST, THEN  
13 THE QUESTION WE HAVE TO ASK OURSELVES, DOES IT PAY TO BRING IT  
14 IN-HOUSE FOR TWO MONTHS? SINCE IT'S ALREADY GOING TO BE HERE  
15 'TIL DECEMBER-- IT'S ALREADY GOING TO BE WITH THE CONTRACTORS  
16 FOR-- UNTIL DECEMBER 31ST AND IT JUST DOESN'T MAKE SENSE TO  
17 PING-PONG IT BACK AND FORTH.

18

19 **BRYCE YOKOMIZO:** I'D CERTAINLY AGREE, SUPERVISORS, THAT IT  
20 WOULDN'T MAKE SENSE TO DO THAT IF IT WAS SOMETHING THAT WE  
21 COULD EXPEDITE. AGAIN, MY COMMITMENT TO THE BOARD WOULD BE TO  
22 FIND OUT, WORKING WITH COUNSEL AND THE AUDITOR-CONTROLLER, HOW  
23 LONG IT WOULD TAKE FOR THIS ENTIRE PROCESS AND LET YOU KNOW  
24 ABOUT THAT.

25



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1   **SUP. YAROSLAVSKY:** BUT BEFORE WE HAVE A DECISION ON WHETHER TO  
2   BRING IT IN-HOUSE, I WOULD ASSUME WE'D WANT TO KNOW WHAT THE  
3   ANSWER TO THAT QUESTION WOULD BE AS TO HOW SOON YOU COULD DO  
4   IT. BECAUSE, IF YOU TOLD US IN AN HOUR, THAT WE COULD HAVE  
5   THIS DONE BY JANUARY 1ST OR FEBRUARY 1ST OR MARCH 1ST, IT  
6   MIGHT LEAD TO A DIFFERENT KIND OF A PROPOSAL HERE THAN IF YOU  
7   TOLD US IT CAN'T BE DONE UNTIL THE LATTER PART OF NEXT YEAR.

8

9   **BRYCE YOKOMIZO:** WELL, WE'VE ALREADY DETERMINED, SUPERVISOR,  
10   THAT WE COULD BRING THE CASELOAD BACK IN-HOUSE BY JANUARY 1ST.  
11   THAT'S ALREADY BEEN ESTABLISHED.

12

13   **SUP. YAROSLAVSKY:** I KNOW. THAT'S NOT WHAT I'M TALKING ABOUT.  
14   I'M TALKING ABOUT THEN HAVING TO GO BACK-- IF YOU HAVE R.F.P.S  
15   AND THE PROP "A" ANALYSIS IS FAVORABLE TO OUTSIDE CONTRACTORS,  
16   THEN YOU'D BRING IT IN-HOUSE ON JANUARY 1ST, THEN YOU WOULD GO  
17   BRING IT RIGHT BACK OUT A MONTH OR TWO LATER. THAT DOESN'T  
18   MAKE A LOT OF SENSE. YOU JUST SAID SO YOURSELF.

19

20   **BRYCE YOKOMIZO:** RIGHT. AND IT MIGHT MAKE MORE SENSE, IF WE  
21   WERE ABLE TO GET THE R.F.P. OUT, TO JUST SIMPLY CONTINUE WITH  
22   THE EXISTING CONTRACTS UNTIL SUCH TIME THAT WE COULD...

23

24   **SUP. YAROSLAVSKY:** WELL, MIKE, WOULD YOU BE WILLING TO SET A  
25   TIME ON THIS BEFORE...



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1

2 **SUP. ANTONOVICH:** WELL, WE NEED TO HAVE A TIME FRAME. THAT'S  
3 WHAT I WAS TALKING ABOUT.

4

5 **SUP. YAROSLAVSKY:** BEFORE WE VOTE TO PUT IT OUT-- TO BRING IT  
6 BACK IN-HOUSE, IF THIS THING COULD BE WRAPPED UP BY THE FIRST  
7 PART OF THE YEAR, THEN IT DOESN'T MAKE SENSE TO BRING IT IN-  
8 HOUSE AT ALL. AND IT WOULD BE A WAY TO KEEP THE HEAT ON OUR  
9 SIDE TO GET IT DONE. I'M JUST LOOKING FOR-- BECAUSE, ONCE IT'S  
10 IN-HOUSE, IT'S GOING TO BE IN-HOUSE FOR AWHILE AND I THINK THE  
11 PRESSURE WILL BE OFF. AND I DO BELIEVE THAT THESE  
12 ORGANIZATIONS, MOST OF THESE ORGANIZATIONS SERVE OUR  
13 COMMUNITIES WELL. THAT'S WHAT THEY'RE THERE TO DO. THEY'RE NOT  
14 THERE TO MAKE MONEY, THEY'RE THERE TO SERVE COMMUNITIES AND  
15 THAT GOES ACROSS THE BOARD FOR MOST OF THEM. THOSE THAT HAVE  
16 ENGAGED IN FRAUDULENT ACTIVITY ARE OUT OF THERE AND SHOULD  
17 NEVER BE DOING BUSINESS WITH US AGAIN. BUT THOSE THAT, IN GOOD  
18 FAITH ARE PARTNERS WITH US, THERE'S NO QUESTION IN MY MIND. I  
19 MEAN, YOU WANT TO TALK ABOUT FRAUD, WE'VE HAD FRAUD IN-HOUSE.  
20 I DON'T HAVE TO TELL YOU WHAT WE HAD TO DO WITH THE DEPARTMENT  
21 OF AGRICULTURE AND D.P.S.S. AND-- NOT \$2 MILLION, NOT \$3  
22 MILLION BUT TENS OF MILLIONS OF DOLLARS IN OVERCHARGES AND IN  
23 PAYBACK THAT WE HAD TO DO AND THE PROBLEMS THAT WE'VE HAD IN-  
24 HOUSE WITH THE STATE. IN-HOUSE IS NOT THIS PANACEA. WE'VE GOT  
25 OUR OWN SET OF PROBLEMS IN-HOUSE. I'D RATHER NOT WASH OUR



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1 DIRTY LINEN IN PUBLIC, IT GETS WASHED PRETTY WELL BY OTHER  
2 LAUNDERERS. SO-- BUT THERE'S NO PERFECT SYSTEM. BUT I KNOW THE  
3 ONES THAT SERVE MY COMMUNITY AND IN THE SAN FERNANDO VALLEY  
4 AND IN THE-- AND ON THIS SIDE OF THE HILL AND I KNOW THAT  
5 EVERYBODY HERE HAS THE SAME EXPERIENCE WITH MOST OF THEIR  
6 ORGANIZATIONS. SO IF WE'RE GOING TO TRY TO KEEP THAT VALUE  
7 INTACT, THEN, BEFORE WE BLOW IT UP AND BRING IT IN-HOUSE, IF  
8 WE CAN GET IT DONE IN A TIME FRAME THAT AVOIDS THAT  
9 DISRUPTION, THAT'S FINE. IF YOU CAN'T, IF THIS IS SOMETHING,  
10 AND I CAN'T IMAGINE WHY YOU COULDN'T DO IT, BUT IF IT'S  
11 SOMETHING THAT'S GOING TO TAKE UNTIL THE LATTER PART OF NEXT  
12 YEAR, THEN IT'S A DIFFERENT STORY. BUT, MIKE, MY  
13 RECOMMENDATION, I DON'T WANT TO AMEND IT, IS-- IF YOU ACCEPT  
14 IT AS A FRIENDLY KIND OF THING OR MAKE IT YOURSELF THAT THEY  
15 COME BACK WITH A-- MAYBE BEFORE THE END OF TODAY'S MEETING, IF  
16 THEY CAN, OR IF NOT, YOU KNOW, A TIME FRAME BY WHICH THEY  
17 COULD GET THE R.F.P. OUT, THE RESPONSES AND THE PROP "A"  
18 ANALYSIS DONE AND IF IT'S IN THE THREE TO FIVE-MONTH RANGE  
19 FROM NOW, THAT WE NOT GO BRING IT BACK IN-HOUSE. IF IT'S  
20 LONGER THAN THAT, THEN IT'S A DIFFERENT STORY.

21

22 **SUP. MOLINA:** ALL RIGHT.

23

24 **SUP. YAROSLAVSKY:** MIKE?

25





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1    **SUP. MOLINA:** NO. WAIT JUST A SECOND. I WANT TO SPEAK, TOO.

2

3    **SUP. YAROSLAVSKY:** I KNOW. I JUST WANTED TO GET HIS REACTION,  
4    IF THAT'S ALL RIGHT.

5

6    **SUP. MOLINA:** OKAY. THANK YOU. JUST A MINUTE. I DISAGREE. I  
7    DON'T WANT YOU TO BELIEVE THAT WHAT MR. YAROSLAVSKY IS SAYING  
8    IS MY POINT OF VIEW BECAUSE I-- THAT'S NOT...

9

10   **SUP. YAROSLAVSKY:** I DON'T THINK HE MADE THAT MISTAKE.

11

12   **SUP. MOLINA:** I WOULD HOPE NOT AND I WANT TO CLARIFY IT FOR  
13   SURE, BECAUSE MY CONCERN IS THE ISSUE OF THE INTEGRITY OF THE  
14   PROGRAM. I AM NOT THAT COMMITTED TO THESE PROVIDERS. I REALLY  
15   AM NOT. THEY ARE TO SERVE THE MISSION AND THEY ARE TO SERVE  
16   THE PEOPLE THAT WE SERVE. THE PROVIDERS, I APPRECIATE THE WORK  
17   THAT THEY DO AND SO ON, BUT-- AND, AGAIN, I'M NOT BLAMING THEM  
18   FOR ALL THAT WENT WRONG BECAUSE WE ARE EQUALLY AS RESPONSIBLE.  
19   BUT I'M NOT GOING TO SIT HERE AT THE MERCY OF THESE PROVIDERS.  
20   I WOULD RATHER THAT WE HAVE A PROGRAM THAT'S GOING TO SERVE  
21   THE PEOPLE THAT WE'RE SUPPOSED TO SERVE AND I WOULD RATHER  
22   THAT WE FIRST-- I MEAN, THIS AUDIT IS SERIOUS. WE NEED TO LOOK  
23   AT DEVELOPING THOSE GUIDELINES AND-- TO MAKE SURE THAT THESE,  
24   WHEN THEY GET THESE DOLLARS AND THIS PROGRAM ON THEIR TABLE,  
25   THAT THEY'RE GOING TO CARRY IT OUT WELL. I DON'T KNOW HOW LONG



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1 IT'S GOING TO TAKE US TO DEVELOP THAT BUT LET'S BE HONEST. I'M  
2 NOT TRYING TO RUSH YOU. I DON'T SEE IT THE SAME WAY AS MR.  
3 YAROSLAVSKY SEES IT. I'M NOT THAT INTIMIDATED WITH HAVING THIS  
4 PROGRAM COME IN-HOUSE. IT MIGHT HAVE TO, BY VIRTUE OF OUR PROP  
5 "A" ANYWAY, SO I'M NOT THAT INTIMIDATED BY THAT ISSUE. SO IF  
6 WE DO IT IN JUNE OF NEXT YEAR, YOU'RE DOING R.F.P.S NOW FOR  
7 VARIOUS PROGRAMS THAT ARE GOING TO BENEFIT THESE SAME  
8 CONSTITUENTS, THE SAME CLIENT, FOR THE MOST PART. THIS IS NOT  
9 THE ONLY PROGRAM WE HAVE FOR REFUGEES. WE HAVE MANY OTHERS  
10 THAT ARE ALSO OUTSOURCED AS WELL AND. SO I AM NOT GOING TO SIT  
11 HERE AND BE AT THE MERCY OF A COUPLE OF PROVIDERS. AND SO I  
12 THINK THE BEST THING IS TO LOOK AT THIS COMPLETELY AND WHOLE.  
13 THIS IS A MULTI-MILLION DOLLAR PROGRAM. MULTI-MILLION DOLLAR  
14 PROGRAM. AND, YES, WE MADE A HUGE MISTAKE BY NOT MONITORING  
15 CSS BEFORE, NOT MANAGING THEM BUT-- IT WAS TOTAL CHAOS. SO  
16 LET'S NOT SIT HERE AT THE MERCY OF A COUPLE OF PROVIDERS WHEN,  
17 INSTEAD, WE SHOULD BE WATCHING THE MILLIONS OF DOLLARS THAT WE  
18 ARE PROVIDING, MAKING SURE THAT THEY'RE GOING OUT THERE TO  
19 BENEFIT THE PEOPLE THEY SHOULD BE BENEFITING. AND SO,  
20 CONSEQUENTLY, I AM NOT THAT INTIMIDATED BY HAVING TO WAIT  
21 UNTIL POTENTIALLY JANUARY TO ISSUE AN R.F.P. AND, WHEN YOU'RE  
22 READY TO ISSUE IT, I'M GOING TO ASK ALL THE QUESTIONS. WHO IS  
23 IT GOING TO SERVE? HOW IS IT GOING TO SERVE IT? WHO IS GOING  
24 TO BE APPLYING? HOW ARE THEY GOING TO BE HELD ACCOUNTABLE? AND  
25 HOW ARE WE GOING TO MAKE SURE THAT WE'RE MONITORING THIS



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1 EFFECTIVELY? AND, IF THAT R.F.P. ISN'T DONE WELL, THEN IT'S  
2 GOING TO BE SENT BACK TO BE REDONE AGAIN. IT DOESN'T  
3 INTIMIDATE ME AT ALL. I THINK THERE ARE COUNTY WORKERS NOW  
4 THAT COULD COME IN AND DO THIS KIND OF WORK, GRANTED PROBABLY  
5 NOT WITH ALL THE SENSITIVITY AND NEEDS OUT THERE, BUT I'LL  
6 TELL YOU ONE THING, THAT IF THERE IS ANY VIOLATION OR ANY  
7 FRAUD OR WE ARE VICTIMIZING ANY IMMIGRANT OR REFUGEE, THEN WE  
8 HAVE THE ABILITY TO CUT THEM OFF IN TWO MINUTES AND WE DON'T  
9 HAVE A CONTRACT WITH ANYONE AND WE NEED TO PURSUE THAT KIND OF  
10 FRAUD INTERNALLY. SO DON'T GET THE MESSAGE FROM HERE THAT I  
11 WOULD RATHER THAT YOU DO A THOROUGH JOB, AN EFFECTIVE JOB. AND  
12 I WOULD LIKE A TIME FRAME. I THINK THAT'S A FAIR THING. TO SAY  
13 WE DON'T KNOW WHEN IT'LL HAPPEN, YOU SHOULD KNOW WHEN IT'LL  
14 HAPPEN. I'M GOING TO WORK ON THE NEXT THREE MONTHS IN PUTTING  
15 THAT TOGETHER. WE'RE GOING TO ISSUE IT IN FEBRUARY, IT'S GOING  
16 TO COME TO THIS BOARD FOR AN EVALUATION, WE'RE GOING TO HAVE  
17 60 DAYS, IT'LL BE OUT THERE. IT'S GOING TO GET EVALUATED AND  
18 WE'RE PROBABLY GOING TO AWARD THIS CONTRACT IN JUNE. THAT'S A  
19 FAIR THING TO DO. BUT DON'T LET-- BE FOOLED, AT LEAST THIS  
20 SUPERVISOR IS INTERESTED IN A PROGRAM THAT IS GOING TO HAVE  
21 NOT ONLY THE INTEGRITY OF DOLLARS BUT THE INTEGRITY OF  
22 SERVICES TO THE PEOPLE WE WANT TO SERVE. AS FAR AS I'M  
23 CONCERNED, THE PROVIDERS ARE ONLY THE MIDDLEMEN IN THIS  
24 PROCESS. I COULD BE SENSITIVE, I COULD BE UNDERSTANDING BUT,  
25 WHEN YOU LOOK AT SOME OF THE ABUSES THAT WENT ON HERE, IT IS



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1 VERY, VERY HARD. IT TELLS ME A LOT. IT SAYS, "BRING IT BACK  
2 IN, LET'S SORT THIS THING OUT AND LET'S MAKE SURE THAT DOLLARS  
3 ARE GOING TO THE PEOPLE WHO IT WAS INTENDED TO GO TO." I MEAN,  
4 IF THE FEDERAL GOVERNMENT AUDITED THIS PROGRAM, THEY'D TAKE  
5 THIS MONEY AWAY AND STRIP US IN TWO SHAKES. SO WE HAVE TO BE  
6 VERY, VERY CAREFUL AS TO HOW WE PROCEED. MS. BURKE?

7

8 **SUP. BURKE:** ONE OF THE THINGS THAT CONCERNS ME IS THE  
9 PERCENTAGE OF OVERBILLING. AND THERE ARE-- ONE OF THE  
10 ADVANTAGES OF A FRESH START WOULD BE TO SEE HOW THE PROPOSERS  
11 PLAN TO ASSURE THAT THERE WILL NOT BE THIS OVERBILLING. AND I  
12 SUSPECT-- AND I-- I DON'T WANT TO MISLEAD ANYONE, I WOULD  
13 SUSPECT THAT THERE ARE LOTS OF PEOPLE WHO WILL PROPOSE, WHO  
14 HAVE THE CAPABILITY TO MAKE SURE THERE'S NO OVERBILLING AND  
15 WHO CAN SERVE THE SAME CONSTITUENCY. SO THAT, I MEAN, I DON'T  
16 WANT TO REPRESENT THAT, IF-- EVEN IF WE AGREE THAT WE EXTEND  
17 THIS TIME, AND I DON'T KNOW WHETHER THAT'S THE BEST WAY TO DO  
18 IT, FOR IN ANOTHER THREE OR FOUR MONTHS, THAT I'M SAYING THAT  
19 WE ARE GOING TO KEEP THE SAME PEOPLE, BECAUSE I REALLY BELIEVE  
20 WE HAVE TO HAVE PEOPLE THAT CAN DO THE JOB AND THE PERCENTAGES  
21 THAT ARE SHOWN HERE IN OVERBILLING DO NOT REFLECT THAT THERE'S  
22 A CAPABILITY WITH THE PRESENT PROVIDERS. SO NOW MAYBE THEY'VE  
23 DEVELOPED THIS RECENTLY BUT, IN A PROPOSAL, WE WILL HAVE TO  
24 SEE THAT THEY HAVE THE CAPABILITY TO BE ABLE TO  
25 ADMINISTRATIVELY CARRY OUT THE RESPONSIBILITIES. SO THAT, YOU



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1 KNOW, I THINK THAT'S ONE OF THE THINGS THAT WE HAVE TO LOOK  
2 AT. AND TO JUST SAY, "WELL, WE'RE GOING TO KEEP EVERYTHING  
3 GOING AS IS," I'M JUST NOT PREPARED TO DO THAT.

4

5 **SUP. MOLINA:** ALL RIGHT. WHAT IS BEFORE US IS MR. ANTONOVICH'S  
6 AMENDMENT.

7

8 **BRYCE YOKOMIZO:** MADAM CHAIR, IF I MAY...

9

10 **SUP. MOLINA:** YES, PLEASE.

11

12 **BRYCE YOKOMIZO:** I DO HAVE SOME INFORMATION THAT'S BEEN  
13 PROVIDED BY OUR CONTRACT MANAGEMENT STAFF. THEY INDICATE THAT,  
14 IF WE WOULD-- WE WERE-- OUR OLD TIME LINE WAS BASED ON THE  
15 FACT THAT WE WOULD BEGIN CONSIDERATION OF A FUTURE R.F.P. IN  
16 JANUARY. BUT WE COULD MOVE THAT UP. IF WE MADE THE DECISION  
17 TODAY, WE COULD EXPEDITE IT AND HAVE AN R.F.P. READY BY MAY,  
18 SO-- BY MAY.

19

20 **SUP. BURKE:** TO GO OUT IN MAY?

21

22 **BRYCE YOKOMIZO:** WE COULD HAVE THE R.F.P., AN AWARD AND A  
23 RECOMMENDATION TO THIS BOARD PREPARED BY MAY.

24

25 **SUP. BURKE:** YOU COULD GET AN AWARD BY MAY?



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1

2 **BRYCE YOKOMIZO:** THAT'S CORRECT.

3

4 **SUP. YAROSLAVSKY:** SO, IF THAT'S THE CASE, WOULD YOU RECOMMEND?

5 WOULD YOU RECOMMEND THAT WE BRING IT IN-HOUSE FOR FIVE MONTHS?

6

7 **SUP. MOLINA:** WE HAVE NO CHOICE.

8

9 **BRYCE YOKOMIZO:** UNDER THOSE CIRCUMSTANCES, SUPERVISOR...

10

11 **SUP. YAROSLAVSKY:** SURE, WE DO. WE HAVE A CHOICE. WE COULD

12 EXTEND THE EXISTING CONTRACT.

13

14 **BRYCE YOKOMIZO:** ...IT WOULD BE...

15

16 **SUP. BURKE:** IT CAN'T BE...

17

18 **BRYCE YOKOMIZO:** ...A FIVE-MONTH PERIOD OF TIME. WE COULD DO IT

19 EITHER WAY, FRANKLY. WE COULD, YOU KNOW, IT'S KIND OF A

20 WOBBLER AT THAT POINT.

21

22 **SUP. BURKE:** THEN LET'S HAVE THE COUNTY COUNSEL TELL US. CAN WE

23 EXTEND THE CONTRACTS? THAT'S THE ISSUE.

24





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1   **RAY FORTNER, COUNSEL:** MADAM CHAIR, MEMBERS OF THE BOARD, YES,  
2   YOU COULD EXTEND THESE CONTRACTS FOR ANOTHER PERIOD OF TIME IN  
3   WHICH TO ACCOMPLISH THE RE-R.F.P. PROCESS. I SHOULD ADVISE YOU  
4   THAT, THE LONGER-- THESE CONTRACTS HAVE ALREADY BEEN EXTENDED  
5   AND EXTENDING THEM AGAIN INCREASES THE POSSIBILITY THAT  
6   SOMEONE WILL OBJECT AND CHALLENGE THE CONTRACTS. BUT THERE IS  
7   PRECEDENT TO EXTEND THEM AT THIS POINT FOR A REASONABLE PERIOD  
8   OF TIME AND WE WOULD APPROVE THAT.

9

10   **SUP. MOLINA:** CAN YOU DO THE R.F.P. IN BETWEEN? I MEAN THE PROP  
11   "A" ANALYSIS IN BETWEEN? BECAUSE THAT'S THE OTHER ISSUE AS  
12   WELL. IF THE PROP "A" ANALYSIS SAYS THAT IT ISN'T MORE COST  
13   EFFECTIVE, THEN IT HAS TO COME IN.

14

15   **J. TYLER MCCAULEY:** SUPERVISOR, I CAN'T DO THAT 'TIL THEY ALL  
16   BID AND THEN IT DOESN'T TAKE LONG AFTER THAT, BUT I NEED TO  
17   KNOW WHAT THEY BID COMPARED TO WHAT IT COST THE COUNTY TO DO  
18   THE SAME THING.

19

20   **SUP. MOLINA:** BUT IF WE USE IT BASED ON WHAT THE ORIGINAL BIDS  
21   WERE WHEN THE FIRST PROP "A," I GUESS, WAS DONE, WAS A VERY  
22   SMALL CONTRACT THAT HAS NOW BEEN EXPANDED TENFOLD, COULD WE  
23   NOT DO A PROP "A" ANALYSIS BASED ON-- NO, IT HAS TO BE ON THE  
24   NEW ONE.

25



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1   **J. TYLER MCCAULEY:** I WOULD NOT RECOMMEND THAT WE ASK THEM TO  
2   PERFORM CERTAIN OTHER PROCEDURES THAT CAUSE US TO INCUR HUGE  
3   MONITORING COSTS. I WOULD PREFER THAT...

4

5   **SUP. MOLINA:** SO LET ME ASK THE QUESTION THEN AGAIN. NUMBER  
6   ONE, SO IF, LET'S SAY, YOU COULD PUT TOGETHER THE R.F.P. BY  
7   DECEMBER AND GET IT ISSUED, YOU START THE PROP "A" ANALYSIS  
8   WHEN? WHEN THE CONTRACTS COME BACK IN?

9

10   **J. TYLER MCCAULEY:** AS SOON AS THEY'RE-- AND WHEN THEY'RE--  
11   YEAH, AND I CAN TELL, YES, WHAT THEIR BID IS AND WHAT IT WOULD  
12   COST THE COUNTY TO DO THE EXACT SAME THING.

13

14   **SUP. MOLINA:** ALL RIGHT. AND, AT THAT TIME, IT MAY BE  
15   DETERMINED THAT IT ISN'T APPROPRIATE TO OUTSOURCE THESE  
16   SERVICES?

17

18   **J. TYLER MCCAULEY:** THAT COULD BE. I CAN'T TELL, OF COURSE.

19

20   **SUP. MOLINA:** ALL RIGHT. THEN THE OTHER THING IS, AS THIS  
21   R.F.P. IS DONE, WILL THOSE POLICIES BE IN PLACE, WILL THAT  
22   MONITORING MECHANISM BE IN PLACE TO MAKE SURE THAT THESE  
23   AGENCIES, WHOEVER THEY ARE, WHETHER THE OLD ONES OR WHETHER  
24   THE NEW ONES THAT MIGHT BE APPLYING FOR THESE DOLLARS, WOULD  
25   NOW BE MONITORED MORE EFFECTIVELY THAN THEY HAVE BEEN IN THE



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1 PAST TO MAKE SURE THAT THE CLIENTS ARE RECEIVING THE SERVICES  
2 THAT THEY ARE TELLING US THAT THEY ARE RECEIVING? WOULD YOU  
3 HAVE THAT MECHANISM IN PLACE?

4

5 **J. TYLER MCCAULEY:** THAT COULD BE-- ABSOLUTELY NEEDS TO BE PUT  
6 INTO THE CONTRACT SO THAT EVERYBODY KNOWS WHO IS BEING HELD  
7 FOR WHAT.

8

9 **SUP. MOLINA:** SO THAT'S PART OF THE R.F.P.?

10

11 **J. TYLER MCCAULEY:** ABSOLUTELY.

12

13 **SUP. MOLINA:** OKAY. SO THEN WHAT WE HAVE POTENTIALLY BEFORE US  
14 IS WE COULD LEAVE THE CONTRACTS AS IS UNTIL DECEMBER. WE  
15 COULD, TODAY, ASK FOR AN ORDER TO ISSUE-- PREPARE THE R.F.P.  
16 AND THEN I THINK WHAT WE WOULD LIKE TO SEE IS THE POTENTIAL,  
17 IF YOU CAN GET US A DRAFT BEFORE DECEMBER, AND THEN IF NEED  
18 BE, WE COULD CONTINUE THOSE CONTRACTS AT THAT TIME IF, IN  
19 FACT, WE FIND THAT THE R.F.P. MEETS THE NEEDS. BECAUSE THE  
20 OTHER CONCERN I HAVE IS THAT I WANT TO MAKE SURE THAT THOSE  
21 GUIDELINES ARE GOING TO BE IN THERE AND THOSE HAVE NOT YET  
22 EVEN BEEN WRITTEN, LET ALONE EVALUATED BY THIS BOARD. AND SO  
23 THEN IF, IN FACT, WE'RE GOING TO ISSUE THAT R.F.P., IT COULD  
24 BE DONE AS EARLY AS DECEMBER OR JANUARY. AND THEN ALL OF THAT  
25 PROCESS COULD BE CARRIED OUT. SO YOU'RE SAYING THAT MAYBE BY



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1 MAY WE COULD BE LOOKING AT A REVIEW OF THOSE CONTRACTS-- OF AN  
2 AWARDING THOSE CONTRACTS. THE PROP "A" ANALYSIS WOULD BE DONE  
3 AND SO, IN DECEMBER, WE COULD DETERMINE WHERE YOU ARE ON THAT  
4 PROCESS AND THEN DECIDE WHETHER WE'RE GOING TO EXTEND THOSE  
5 CONTRACTS? BRYCE YOKOMIZO: MADAM CHAIR, THAT'S CORRECT

6

7 **SUP. MOLINA:** LET ME JUST...

8

9 **SUP. YAROSLAVSKY:** CAN I MAKE-- CAN I JUST FOLLOW UP ON THAT?

10

11 **SUP. MOLINA:** NO, LET ME JUST ASK THAT QUESTION.

12

13 **SUP. YAROSLAVSKY:** JUST TO CLARIFY, GLORIA? COULD I JUST  
14 CLARIFY WHAT YOU JUST SAID?

15

16 **SUP. MOLINA:** AS LONG AS YOU DON'T CHANGE WHAT I SAID.

17

18 **SUP. YAROSLAVSKY:** WELL, YOU KNOW, I WAS ELECTED, I CAN DO THAT  
19 BUT I JUST WANTED TO-- CAN WE SHOOT FOR DECEMBER 1ST TO GET  
20 THAT INFORMATION THAT YOU WERE JUST TALKING ABOUT? SO THAT WE  
21 HAVE A COUPLE OF MEETINGS IN DECEMBER TO DEAL WITH?

22

23 **SUP. MOLINA:** THAT'S AN OKAY CLARIFICATION, MR. YAROSLAVSKY.

24

25 **SUP. YAROSLAVSKY:** THANK YOU. GOD, I FEEL GOOD.



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1

2 **SUP. MOLINA:** DECEMBER 1ST?

3

4 **SUP. BURKE:** I WOULD WANT TO BE SURE THAT WE HAVE ALL OF THOSE  
5 LANGUAGES THAT WE ANTICIPATE ORIGINALLY.

6

7 **SUP. MOLINA:** THAT'S WHAT I WANT, TOO.

8

9 **SUP. BURKE:** I DON'T WANT TO TAKE THE SAME SCENARIO WE HAVE NOW  
10 OR THE CONFIGURE WE HAVE NOW. I WOULD ASSUME THAT THERE ARE  
11 GOING TO BE R.F.P.S FOR ALL OF THESE DIFFERENT LANGUAGES AND  
12 CULTURAL GROUPS THAT INITIALLY WERE SUPPOSED TO BE ADDRESSED.

13

14 **SUP. YAROSLAVSKY:** I AGREE WITH THAT.

15

16 **J. TYLER MCCAULEY:** YES, SUPERVISOR, WE CAN...

17

18 **SUP. BURKE:** NOT ASSUMING THAT ONE AGENCY IS GOING TO TAKE OVER  
19 ALL OF THOSE SERVICES FOR OTHER LANGUAGES.

20

21 **J. TYLER MCCAULEY:** NO, TO BE CLEAR, SUPERVISOR, THIS COULD BE  
22 A NEW R.F.P. THAT WOULD BE GOING OUT WITH NO SPECIFIC  
23 DESIGNATION.

24



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1    **SUP. MOLINA:** AND YOU COULD GET IT POTENTIALLY TO US BY  
2    DECEMBER THE 1ST?

3

4    **BRYCE YOKOMIZO:** WE WOULD BE ABLE TO GET YOU THE R.F.P.  
5    PROBABLY OUT ON THE STREET NEXT MONTH SOMETIME, SUPERVISOR,  
6    FROM WHAT I'VE BEEN TOLD.

7

8    **SUP. MOLINA:** NEXT MONTH?

9

10   **BRYCE YOKOMIZO:** YES, IN DEC-- IN NOVEMBER.

11

12   **SUP. YAROSLAVSKY:** THAT'S NOVEMBER.

13

14   **BRYCE YOKOMIZO:** YES.

15

16   **SUP. MOLINA:** I KNOW BUT BRING US BACK AGAIN. MY ISSUE IS, I  
17   DON'T MIND AN R.F.P. BUT YOU BETTER HAVE ALL OF THAT IN THERE  
18   AND THOSE ISSUES HAVE NOT BEEN REVIEWED BY THIS BOARD. I'M NOT  
19   GOING TO ALLOW AN R.F.P. TO BE ISSUED THAT WAS AS HAPHAZARD AS  
20   THE WAY IT WAS ADMINISTERED BEFORE. SO YOU MIGHT HAVE  
21   SOMETHING IN NOVEMBER BUT-- SO THEN YOU'RE SAYING YOU'RE GOING  
22   TO HAVE SOMETHING IN NOVEMBER THAT YOU'RE GOING TO BRING TO  
23   OUR BOARD BECAUSE WE HAVE TO AUTHORIZE THAT R.F.P. TO BE  
24   ISSUED.

25





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1    **BRYCE YOKOMIZO:** THAT'S CORRECT, MADAM CHAIR.

2

3    **SUP. MOLINA:** SO WHAT DATE ARE YOU LOOKING AT NOW?

4

5    **BRYCE YOKOMIZO:** IT WOULD BE SOMETIME IN NOVEMBER THAT...

6

7    **SUP. MOLINA:** OKAY. EVEN BETTER, MR. YAROSLAVSKY.

8

9    **BRYCE YOKOMIZO:** ...WE COULD BRING AN R.F.P. FORWARD TO THIS  
10 BOARD.

11

12    **SUP. YAROSLAVSKY:** THE REASON THAT IT'S IMPORTANT IS THE  
13 EARLIER WE HAVE IT AND THAT WE'RE COMFORTABLE, ONE WAY OR THE  
14 OTHER WITH IT, THE SOONER WE CAN MAKE A DECISION ON WHETHER TO  
15 BRING IT IN-HOUSE OR WHETHER TO EXTEND THE CONTRACTS, WHICH IS  
16 ALSO IMPORTANT FOR OUR CLIENTS, FIRST AND FOREMOST, AND FOR  
17 THEM SO THAT THEY CAN PLAN, BECAUSE THIS IS KIND OF-- SO I  
18 LIKE THE IDEA THAT IT'S COMING SOONER RATHER THAN LATER AND I  
19 THINK THAT WOULD BE-- I MEAN, IF WE CAN SHOOT TO MAKE THAT  
20 KIND OF DECISION A MONTH BEFORE THE DECEMBER 31ST EXPIRATION,  
21 THAT WOULD BE VERY USEFUL.

22

23    **SUP. MOLINA:** EVEN BETTER. MS. BURKE?

24



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1   **SUP. BURKE:** ONE OF THE ISSUES I WANT TO REALLY UNDERSTAND IS  
2   WHETHER OR NOT THE R.F.P. IS GOING TO BE FOR DIRECT SERVICES  
3   OR WHETHER THERE'S GOING TO BE, LIKE, AN ADMINISTRATOR WHO  
4   THEN ADMINISTERS OTHERS WHO PROVIDE DIRECT SERVICES. SO SO I  
5   THINK THIS IS AN ISSUE I'D LIKE TO KNOW BEFORE DECEMBER.

6

7   **J. TYLER MCCAULEY:** ONE OF THE RECOMMENDATIONS THAT THE AUDITOR  
8   AND OUR DEPARTMENT HAVE DETERMINED, SUPERVISOR, IS THAT WE  
9   FEEL THAT PORTIONS OF THIS NEW R.F.P. WOULD HAVE TO BE DONE  
10  DIFFERENTLY. WE FEEL THAT IT SHOULD BE SOME OF THE PROVIDERS--  
11  SERVICES THAT WERE PREVIOUSLY PROVIDED FROM THEM SHOULD BE  
12  ELIMINATED FROM A FUTURE R.F.P. AND THAT, FOR EXAMPLE, THAT WE  
13  GIVE LAKEO THE RESPONSIBILITY TO DO OUR JOB CLUB AND  
14  ORIENTATION. SO WE WOULD, AGAIN, WE WOULD...

15

16  **SUP. BURKE:** WE WANT TO JUST SEE IT.

17

18  **BRYCE YOKOMIZO:** YEAH. WE'D WANT TO PUT TOGETHER A PROPOSAL. WE  
19  CERTAINLY WOULD BE IN TOUCH WITH YOUR BOARD OFFICES  
20  RESPECTIVELY AS WELL.

21

22  **SUP. MOLINA:** ALL RIGHT. I THINK WE HAVE, POTENTIALLY, A  
23  COMPROMISE HERE THAT WORKS FOR EVERYBODY, SINCE YOU CAN COMMIT  
24  TO US THAT YOU CAN COMPLETE AN R.F.P. PROCESS AND BACK TO OUR  
25  BOARD IN MID-NOVEMBER SOMETIME, AND THAT IT WOULD NOT GET



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1 ISSUED UNTIL IT'S APPROVED BY THIS BOARD. IS THAT ACCEPTABLE  
2 TO YOU, MR. ANTONOVICH?

3

4 **SUP. ANTONOVICH:** FINE, THAT'S WHAT WE WANTED.

5

6 **SUP. MOLINA:** ALL RIGHT.

7

8 **SUP. BURKE:** I DEFINITELY WANT TO SEE IT.

9

10 **SUP. MOLINA:** YES, WE ALL WANT TO SEE IT BEFORE IT WOULD BE  
11 ISSUED AND WE WANT TO BE ABLE TO HAVE AN OPPORTUNITY TO ASK  
12 QUESTIONS ON IT. SO, WITH THAT AMENDMENT, I THINK THAT WE ARE  
13 OKAY. SO WHAT WE'RE NOT DOING IS WE'RE NOT, AT THIS POINT IN  
14 TIME, WE ARE NOT MAKING A DECISION TO...

15

16 **SUP. BURKE:** BRING IN-HOUSE TODAY.

17

18 **SUP. MOLINA:** ...BRING IT IN-HOUSE OR TO OUTSOURCE IT AT THIS  
19 TIME.

20

21 **SUP. BURKE:** DECEMBER 31ST.

22

23 **SUP. MOLINA:** ALL WE ARE DOING IS BEGIN THE PROCESS OF AN  
24 R.F.P. THAT, HOPEFULLY, WILL BE BACK TO US BEFORE NOVEMBER  
25 15TH. OKAY?



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1

2 **SUP. BURKE:** WITH THE ROLE OF THE DEPARTMENT CLEARLY SHOWN.  
3 THEIR ROLE AND RESPONSIBILITY. AND I THINK SOME OF THE  
4 RESPONSIBILITIES THAT HAVE BEEN OUTSOURCED MAY NEED TO BE IN-  
5 HOUSE.

6

7 **SUP. MOLINA:** OKAY. IF THERE'S NO OBJECTION TO THAT  
8 COLLABORATIVE AMENDMENT, THEN WE WILL RECEIVE-- I MEAN, WE  
9 WILL...

10

11 **SUP. ANTONOVICH:** SO ORDERED.

12

13 **SUP. MOLINA:** ...ORDER ON THAT ITEM, IS THAT CORRECT? YOU'VE  
14 GOT ALL OF THAT?

15

16 **CLERK VARONA-LUKENS:** YES. WHO WAS THE SECOND?

17

18 **SUP. MOLINA:** OKAY.

19

20 **SUP. BURKE:** ALL RIGHT.

21

22 **SUP. MOLINA:** SECONDED BY MR. YAROSLAVSKY. ALL RIGHT. NEXT  
23 ITEM.

24

25 **SUP. BURKE:** ITEM 33. 33.



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1

2 **SUP. MOLINA:** ALL RIGHT. MR. ROBINSON, YOU HELD ITEM NUMBER 33.  
3 WOULD YOU JOIN US, PLEASE?

4

5 **RICHARD ROBINSON:** MADAM CHAIRWOMAN, MEMBERS, RICHARD ROBINSON,  
6 NEIGHBORHOOD ORGANIZER.

7

8 **SUP. MOLINA:** FOR THOSE OF YOU THAT ARE LEAVING, IF YOU WOULD  
9 DO SO QUIETLY SO THAT WE CAN LISTEN TO OUR NEXT SPEAKER. MR.  
10 ROBINSON.

11

12 **RICHARD ROBINSON:** BECAUSE THE VETERANS ADMINISTRATION PLACED  
13 ME ON DISABILITY WHEN TWO-THIRDS OF MY DUODENUM AND ONE THIRD  
14 OF MY STOMACH WERE CUT OUT, AFFORDING CLOTHES BECAME  
15 DIFFICULT. I LOST MY INCOME ABOUT 33 YEARS AGO. [ PAUSE ]

16

17 **RICHARD ROBINSON:** MA'AM. I WORK WITH THE SALVATION ARMY, THE  
18 GOODWILL, AND SAINT VINCENT DEPAUL. I HELPED HOMELESS PEOPLE  
19 SELECT CLOTHES. SOME FOR JOB INTERVIEWS. THE MAKEOVER IN THEIR  
20 SOULS WAS INSPIRING. A SUIT OR A DRESS. ENSURING A GOOD  
21 APPEARANCE HELPED TO TURN AROUND MANY OF THEIR LIVES. AND  
22 MINE. I SUPPORT YOU IN THIS, YOUR DECISION TO PROVIDE A  
23 CLOTHING CLOSET BECAUSE WELFARE-TO-WORK IS WORKING AS  
24 SECRETARY TOMMY THOMPSON'S EDUCATIONAL PLAN UNRAVELS ITSELF.  
25 THIS \$9,650,000 ITEM COSTS YOU NOTHING. THANK YOU.



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1

2 **SUP. BURKE:** I'LL MOVE THAT ITEM.

3

4 **SUP. ANTONOVICH:** THANK YOU, SECOND.

5

6 **SUP. MOLINA:** MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR  
7 ANTONOVICH. HEARING NO OBJECTIONS, SO ORDERED.

8

9 **SUP. BURKE:** ITEM 51.

10

11 **SUP. MOLINA:** ITEM 51. MR. BAXTER, WOULD YOU JOIN US?

12

13 **PETER BAXTER:** MADAM CHAIR, MEMBERS OF YOUR HONORABLE BOARD,  
14 MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND  
15 I LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT THIS  
16 AGENDA ITEM CONCERNS A GRANT TO COMBAT THE THREAT OF ANOTHER  
17 9/11. CURIOUSLY ENOUGH, THERE IS NO KNOWN, APPARENTLY, METHOD  
18 OF PUTTING OUT A FIRE WHICH IS RAGING IN A HIGH-RISE BUILDING  
19 LIKE THAT FIRE IN THE WORLD TRADE CENTER ON 9/11. WE ARE ALL  
20 FAMILIAR WITH THE PROCESS OF STEAM CLEANING AUTOMOBILE  
21 ENGINES. WE HAVE ALL SEEN A SIDEWALK AND MASONRY BEING STEAM  
22 CLEANED BY APPLYING STEAM UNDER PRESSURE TO A TARGET. THE  
23 COUNTY HAS PROBABLY ONE OR MORE STEAM CLEANING MACHINES WHICH  
24 ARE FREQUENTLY USED BY COUNTY EMPLOYEES. STEAM IS WATER WHICH  
25 HAS BEEN RAISED TO THE BOILING POINT OF 100 DEGREES





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1 CENTIGRADE. WHEN WATER CHANGES PAST LATENT HEAT FROM A LIQUID  
2 TO A GAS. STEAM MAY BE PRESENTED BY A HEAVY-DUTY HELICOPTER TO  
3 A BURNING HIGH-RISE THROUGH THE BREECHES IN THE WINDOWS FROM  
4 WHICH WINDOWS SMOKE IS BILLOWING FROM THE FIRE. BY INTRODUCING  
5 STEAM TO A BURNING HIGH-RISE, FIRE GOES OUT FORTHWITH. AT  
6 GROUND LEVEL, A HOME WHICH IS ON FIRE AND WHICH HAS SECURITY  
7 BARS PREVENTING FIRE VICTIMS FROM LEAVING AND FIREFIGHTERS  
8 FROM ENTERING THAT HOME, STEAM MAY BE INTRODUCED IMMEDIATELY  
9 IN VOLUME, REGARDLESS OF SECURITY BARS, ALL OF WHICH IS  
10 RESPECTFULLY SUBMITTED AND THANK YOU, MADAM CHAIR. I READ JUST  
11 YESTERDAY A STATEMENT BY SOMEBODY WHO WAS A SEAFARER WRITING  
12 IN 1855 AND HE SAID, IN THAT PARTICULAR STATEMENT, THAT BY  
13 USING WET STEAM, THE FIRE IN STEAMSHIPS-- NOW, I'M TALKING  
14 ABOUT A HUNDRED YEARS AGO, MORE THAN A HUNDRED YEARS AGO,  
15 COULD BE PUT OUT AND THAT'S WHAT WE HAVE AVAILABLE HERE. IT  
16 JUST DOESN'T MAKE SENSE TO SAY, "WE CANNOT CONTROL A FIRE IN A  
17 HIGH-RISE." IT JUST DOESN'T MAKE ANY SENSE AT ALL. THANK YOU,  
18 MADAM CHAIR.

19  
20 **SUP. MOLINA:** THANK YOU, MR. BAXTER. ON THAT ITEM, MOVED BY MS.  
21 BURKE, SECONDED BY SUPERVISOR ANTONOVICH. IF THERE'S NO  
22 OBJECTION, SO ORDERED.

23  
24 **SUP. BURKE:** ITEM 59. DEPARTMENT.



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1    **SUP. MOLINA:** OKAY, ON THIS ONE, WE HAVE TO REPORT, RIGHT?

2

3    **SUP. BURKE:** YES. FROM DR. GARTHWAITE.

4

5    **SUP. MOLINA:** IS DR. GARTHWAITE HERE? AND SO LET'S HAVE THE  
6    REPORT, THEN DR. CLAVREUL IS GOING TO SPEAK TO US. DR.  
7    GARTHWAITE?

8

9    **SUP. BURKE:** I'M GOING TO WANT TO ASK DR. FIELDING SOME  
10    QUESTIONS ON THE IMMUNIZATION AFTER WE FINISH THIS, IF I  
11    COULD.

12

13    **DR. THOMAS GARTHWAITE:** DO YOU WANT ME TO SUMMARIZE...

14

15    **SUP. BURKE:** I CAN START ASKING QUESTIONS, I GUESS. WE HAVE THE  
16    REPORT. BASICALLY, DR. GARTHWAITE, ONE OF THE THINGS THAT I  
17    WANT TO GET SOME UNDERSTANDING ABOUT IS I SEE ALL OF THE  
18    THINGS THAT INDICATES THAT SOME OF THESE THINGS WILL BE JOINED  
19    TOGETHER AND VARIOUS OTHER THINGS ARE GOING TO BE  
20    CONSOLIDATED. THE ISSUE THAT IS REALLY BOTHERING ME THAT IS  
21    ONE THAT, AND I'LL HAVE TO TELL YOU FRANKLY, IN TERMS OF KING,  
22    HAS BECOME AN EMOTIONAL ISSUE. AND PART OF THE REASON IS, WE  
23    TALK ABOUT WHAT'S GOING TO LEAVE BUT NO ONE TALKS ABOUT WHAT'S  
24    COMING OR WHAT'S GOING TO REMAIN. AND I WAS THINKING IN THIS  
25    REPORT, YOU WERE GOING TO TELL US WHAT THE CONFIGURATION WAS



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1 GOING TO BE, BECAUSE I THINK THAT-- FIRST OF ALL, I SUPPORT  
2 THE IDEA OF REGIONAL APPROACH. I SUPPORT THE IDEA OF NOT  
3 HAVING EVERYTHING AT EVERY HOSPITAL. BUT IT BECOMES VERY  
4 FRUSTRATING AND IT OPENS THE DOORS TO PEOPLE MAKING MANY  
5 ALLEGATIONS, PARTICULARLY THAT THEY'RE TRYING TO CLOSE THE  
6 HOSPITAL, BECAUSE THERE'S ALWAYS A DISCUSSION OF WHAT'S GOING  
7 TO BE LEAVING KING. THERE'S NEVER A DISCUSSION OF WHAT'S GOING  
8 TO REMAIN OR WHAT'S GOING TO COME. AND I WAS HOPING THAT THAT  
9 WOULD BE PART OF THIS SO THAT SOME OF THE FRUSTRATIONS THAT  
10 ARE BEING FELT IN THAT HOSPITAL. ALSO, THE NURSING PROBLEM IS  
11 EVEN FED BY THAT BECAUSE YOU DON'T KNOW WHAT'S GOING TO BE  
12 THERE. AND, AT SOME POINT, IF YOU SAY, "OKAY, THESE THINGS ARE  
13 GOING TO BE THERE," THE OTHER THING THAT-- AND I GUESS WHEN DO  
14 WE EXPECT THAT WE WILL HAVE SOME SPECIFICS IN TERMS OF WHAT  
15 WILL BE AT EACH HOSPITAL?

16

17 **DR. THOMAS GARTHWAITE:** AS I'M SURE YOU'RE AWARE THAT THE  
18 DESIGN OF A HEALTHCARE SYSTEM AS UNSTABLE AS THE L.A. COUNTY  
19 HEALTHCARE SYSTEM IS-- IS ESPECIALLY CHALLENGING. UNTIL  
20 JANUARY OF, I THINK, 2003, WE WEREN'T SURE HOW MANY HOSPITALS  
21 WE WERE GOING TO RUN. I WAS IN THE PROCESS OF SETTING UP A  
22 PANEL TO REALLY GUIDE THE EVOLUTION OF CARE SERVICES AND  
23 TRAINING PROGRAMS IN MAY OF 2003, WHEN I GOT A CALL THAT THE  
24 SUMMARY WITHDRAWAL OF SURGERY AT KING DREW AND THERE REALLY  
25 HAS BEEN VERY LITTLE STABILITY IN TERMS OF UNDERSTANDING THAT



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1 RELATIONSHIP SINCE AND YOU'RE-- OBVIOUSLY, THIS BOARD IS  
2 EXTREMELY WELL AWARE OF ALL THE UPS AND DOWNS AND INSTABILITY  
3 ASSOCIATED WITH THAT. WE HAVE DONE SEVERAL THINGS TO TRY TO  
4 ENGAGE THE DISCUSSION ABOUT THE FUTURE OF KING DREW MEDICAL  
5 CENTER AND, SPECIFICALLY, REALLY AIMING AT WHAT IS DR.  
6 SATCHER'S VISION OF A CENTER FOR MULTICULTURAL, URBAN HEALTH  
7 AND REALLY WHAT DOES THAT ENTAIL? AND WE'VE HAD SOME OF THOSE  
8 DISCUSSIONS WITH THE STEERING COMMITTEE ON THE FUTURE OF KING  
9 DREW. I'VE HAD TWO OR THREE MEETINGS NOW WITH THE CHAIRS OF  
10 THE VARIOUS CLINICAL SERVICES AT KING DREW, AND WE'VE PULLED--  
11 I INCLUDED, AT THE END OF THIS REPORT, JUST AN EXAMPLE OF SOME  
12 OF THE DATA WE'VE PULLED TO LOOK AT THE HEALTH NEED OF THE  
13 POPULATION THAT SURROUNDS KING DREW AND THAT USES KING DREW.  
14 WHAT I WOULD SUGGEST IS THAT, SORT OF BASED ON SOME OF THE  
15 PRINCIPLES PUT FORWARD HERE, BUT ALSO BASED ON THE OTHER WORK  
16 WE'VE DONE, THAT WE DO THIS MORE AS A PUBLIC PLANNING PROCESS  
17 WHERE WE BRING TOGETHER BOTH LEADERSHIP AT DREW, AT KING  
18 MEDICAL CENTER, SOME COMMUNITY MEMBERS AND DO THAT QUICKLY  
19 OVER THE NEXT SEVERAL MONTHS TO REALLY DEFINE THAT VISION. AND  
20 I THINK THAT THE STEERING COMMITTEE SEES THAT AS PARTLY ITS  
21 JOB AS WELL AND IT'S HARD FOR ME-- OR THE DEPARTMENT TO DO  
22 THIS SIMPLY ON OUR OWN. AND I THINK IT WOULD BE IMPORTANT FOR  
23 US TO DO THAT OVER THE NEXT SEVERAL MONTHS.  
24



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1   **SUP. BURKE:** THE ONLY-- THE THING-- THE REASON WHY THIS IS  
2   PARTICULARLY HAS GONE, I THINK, TO THE LEVEL OR RISEN TO THE  
3   LEVEL THAT IT HAS IS THAT THERE HAD TO BE SOME OF THAT THOUGHT  
4   WHEN YOU DETERMINED THAT TRAUMA WOULD LEAVE. WHEN YOU MAKE  
5   THAT DECISION, YOU OBVIOUSLY HAD SOME IDEA OF WHAT WOULD BE  
6   REMAINING. AND ONE OF THE OTHER THINGS THAT I ALSO WONDER IS,  
7   AT WHAT POINT FACILITY WILL BE TAKEN INTO CONSIDERATION IN  
8   TERMS OF HOW THE HOSPITALS WILL BE CONFIGURED? I MEAN, WE  
9   SPEND MILLIONS AND MILLIONS AND MILLIONS OF DOLLARS ON SOME OF  
10  THESE FACILITIES AND THEN, YOU KNOW, TWO YEARS-- AND THIS IS  
11  NOT YOU-- YOU WERE NOT PART OF THAT PLANNING OF THAT TRAUMA  
12  CENTER...

13

14  **DR. THOMAS GARTHWAITE:** RIGHT.

15

16  **SUP. BURKE:** ...WHICH I DON'T KNOW HOW MANY MILLIONS IT COST.  
17  MAYBE THE C.A.O. CAN TELL US. HOW MUCH DID THE TRAUMA CENTER  
18  COST? I DON'T KNOW BUT I HAD TO BELIEVE IT WAS OVER 60  
19  MILLION-- A HUNDRED MILLION, I WOULD SUPPOSE, BECAUSE IT'S A  
20  HUGE BUILDING AND WE JUST PAID-- WAS JUST COMPLETED. AND-- NO,  
21  WE HAVEN'T PAID THE DEBT. AND I DON'T KNOW HOW WE PAY THE  
22  DEBT. BUT, AT ANY RATE, IN TERMS OF FACILITY AND MATCHING  
23  FACILITY WITH WHAT IS GOING TO BE PRESENT IN THOSE FACILITIES  
24  AND AN UNDERSTANDING OF WHAT WILL BE IN THE FACILITIES AND  
25  WHEN YOU SAY A PUBLIC PARTICIPATION, IS IT YOUR FEELING, THEN,



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1 THAT YOUR EXPECTATION IS THAT STEERING COMMITTEE WILL  
2 DETERMINE THE CONFIGURATION OF THE HOSPITALS?

3

4 **DR. THOMAS GARTHWAITE:** NO, BUT I JUST SEE INVOLVEMENT-- JUST  
5 IN TERMS OF THE TRAUMA CENTER, I REALLY, IN MY MIND, JUST SEE  
6 THAT AS WHAT WE'VE PROJECTED-- WHAT WE'VE SAID EACH TIME, AND  
7 THAT IS THAT THAT'S REALLY TO DECOMPRESS THE HOSPITAL AND SO  
8 THE LONG-TERM EFFECT OF THAT, I THINK WE WON'T KNOW UNTIL WE  
9 SEE WHERE WE'RE AT IN A YEAR'S TIME, WHAT LEVEL OF STABILITY  
10 WE'VE ACHIEVED, HOW MUCH WE'VE BEEN ABLE TO-- HAVE WE BEEN  
11 ABLE TO MAINTAIN OR REAPPLY FOR ACCREDITATION FROM THE JOINT  
12 COMMISSION? WHERE ARE WE WITH CMS AT THAT TIME? WHERE ARE WITH  
13 THE ACGME AND OUR RESIDENCY PROGRAMS AT THAT TIME? SO THERE  
14 ARE SO MANY VARIABLES, I THINK THE LONG-TERM PROJECTION OF  
15 TRAUMA AND SOME OTHER SERVICES IS JUST TOO UNSTABLE AND TOO  
16 MANY CONTINGENCIES TO REALLY MAKE THAT PREDICTION. BUT WHAT I  
17 COULD SAY IS THAT I SEE A REAL NEED TO REACH OUT INTO THE  
18 COMMUNITY, TO IMPROVE THE PRENATAL CARE. WE DON'T SEEM TO BE  
19 DOING MUCH OBSTETRICS BUT, GETTING TO PREGNANT MOTHERS EARLY,  
20 AS EARLY AS POSSIBLE IN THE PREGNANCY AND IMPROVING THAT WOULD  
21 BE IMPORTANT. ALL CHILDREN IN LOS ANGELES COUNTY NOW HAVE THE  
22 OPTION TO HAVE HEALTH INSURANCE BUT THAT DOESN'T MEAN THEY'RE  
23 USING THAT HEALTH INSURANCE AND GETTING GOOD CARE. WE NEED TO  
24 REACH OUT AND ENSURE THAT ALL FAMILIES AND CHILDREN GET  
25 IMMUNIZED, GET SCREENED FOR DEVELOPMENTAL ABNORMALITIES, GET





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1 TREATED EARLY. THERE IS CERTAINLY A PLAGUE OF VIOLENCE IN THE  
2 COMMUNITY. THERE IS MANY THINGS WE CAN DO, I THINK, IN PUBLIC  
3 HEALTH AND IN MENTAL HEALTH TO TRY TO RELIEVE THAT. SO THERE  
4 ARE MANY-- THERE ARE SIGNIFICANT NEEDS THAT I THINK WE CAN  
5 HELP TO EVOLVE THIS MEDICAL CENTER TO ATTACKING SOME OF THOSE  
6 NEEDS AS OPPOSED TO MAINTAINING EVERY SUBSPECIALTY PROGRAM  
7 THAT THIS BOARD MEMO REALLY LAYS OUT.

8

9 **SUP. BURKE:** THE WOMEN'S CENTER, WHICH WAS TO OCCUPY THE TOP--  
10 ONE OF THE FLOORS OF THE TRAUMA BUILDING...

11

12 **DR. THOMAS GARTHWAITE:** MM HM.

13

14 **SUP. BURKE:** ...IS IT YOUR ANTICIPATION THAT THAT WOMEN'S  
15 CENTER WOULD CONTINUE TO GO FORWARD AND WOULD BE REACHING OUT  
16 TO THE POPULATION TO BRING IN MORE OBSTETRICS?

17

18 **DR. THOMAS GARTHWAITE:** I ABSOLUTELY THINK THAT'S KIND OF THE--  
19 WELL, YEAH, IF IT'S PARTLY OBSTETRICS. BUT A BIG NEED IN THE  
20 COMMUNITY FROM OUR DEMOGRAPHIC ANALYSIS IS IN-- IS IN CANCER,  
21 EARLY SCREENING AND PREVENTION, EARLY SCREENING DETECTION,  
22 TREATMENT OF CANCERS IN WOMEN THAT WOULD BE IDEALLY SUITED FOR  
23 THIS WOMEN'S CENTER. WHETHER OR NOT WE CAN GET BACK  
24 OBSTETRICS, I DON'T KNOW.

25



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1   **SUP. BURKE:** SO YOU SEE THAT THE WOMEN'S CENTER SHOULD GO  
2   FORWARD? BUT YOU SEE THAT THE WOMEN'S CENTER SHOULD GO FORWARD  
3   AND AGGRESSIVELY TRY TO ADDRESS THE POPULATION FROM THE  
4   WOMEN'S CENTER?

5

6   **DR. THOMAS GARTHWAITE:** YEAH. I WOULD THINK THAT WE WANT TO  
7   TARGET WOMEN AND-- ESPECIALLY WOMEN IN THE AGE WHERE CANCERS  
8   MIGHT DEVELOP BUT ALSO WOMEN OF CHILDBEARING AGES WHERE WE CAN  
9   BRING IN THE FAMILY AS WELL AND GET THE KIDS IMMUNIZED AND  
10   TREATED APPROPRIATELY.

11

12   **SUP. BURKE:** NOW, TELEMETRY, YOU-- TELEMEDICINE IS ONE OF THE  
13   AREAS THAT YOU INDICATE THAT YOU WANT TO HAVE A GREATER USE  
14   OF. WHERE DO YOU SEE THE TELEMEDICINE BEING CENTERED, AND WHAT  
15   AREAS? RADIOLOGY? DERMATOLOGY? I THINK IN OPHTHALMOLOGY WAS  
16   ALSO BEING UTILIZED IN SOME FACILITIES.

17

18   **DR. THOMAS GARTHWAITE:** WELL, KING HAS A GOOD RECORD BOTH IN  
19   OPHTHALMOLOGY AND TELE-OPHTHALMOLOGY ALREADY. THEY HAVE HAD  
20   SOME PROTOTYPIC PROGRAMS AND THERE'S A REAL OPPORTUNITY TO  
21   CENTER THOSE THERE. I THINK ALSO DERMATOLOGY, THERE'S A  
22   TRAINING PROGRAM AT KING AND THE RESIDENTS FROM KING ACTUALLY  
23   GO TO HARBOR AND ROTATE THERE, SO THEY'RE BRINGING THEIR  
24   TRAINING PROGRAM AND SUPPLYING OTHER PARTS OF THE COUNTY



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1 HEALTHCARE SYSTEM. SO THE OPPORTUNITY ALSO WOULD EXIST THERE  
2 FOR TELE-DERMATOLOGY.

3

4 **SUP. BURKE:** STROKE AND CARDIOLOGY, WHAT ARE YOU LOOKING AT?

5

6 **DR. THOMAS GARTHWAITE:** WELL, IN CARDIOVASCULAR OVERALL, I  
7 THINK THERE ARE-- I THINK THE GLARING NEED IS-- FIRST, I THINK  
8 YOU NEED TO DECIDE WHERE YOU'RE GOING TO DO THE INVASIVE  
9 STUDIES FOR CARDIOVASCULAR DISEASE AND DO THAT IN A SMALLER  
10 NUMBER OF PLACES THAN-- WE PRIMARILY DO THEM NOW, I THINK, AT  
11 L.A. COUNTY AND HARBOR. BUT WE-- BUT, IN ADDITION TO THAT, WE  
12 NEED TO DO MAJOR EFFORTS AT DELAYING AND PREVENTING STROKES  
13 AND HEART ATTACKS AND THAT MEANS SCREENING OF PEOPLE FOR  
14 HYPERTENSION AND DIABETES, EARLY TREATMENT AND ESPECIALLY MORE  
15 AGGRESSIVE TREATMENT, SCREENING AND TREATMENT FOR HYPER  
16 CHOLESTEROLEMIA AND OTHER LIPID ABNORMALITIES. WHICH IS,  
17 REALLY, I THINK, A REAL OPPORTUNITY IN SPA 6.

18

19 **SUP. BURKE:** WOULD THAT BE AT ALL OF THE FACILITIES? WOULD THAT  
20 BE AT ALL OF THE HOSPITALS?

21

22 **DR. THOMAS GARTHWAITE:** YES, IT IS AT ALL OF THEM BUT I THINK  
23 IT'S A SPECIAL OPPORTUNITY AROUND KING DREW BECAUSE OF OUR  
24 EARLY DATA SUGGESTS THAT WE DON'T HAVE THE-- NOT AS MANY  
25 PATIENTS THERE HAVE BEEN SCREENED OR ARE ON APPROPRIATE



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1 MEDICATIONS FOR THE LIPIDS AND THE RISK FACTORS ARE VERY HIGH  
2 THERE.

3

4 **SUP. BURKE:** IS THERE A POSSIBILITY THAT WE COULD GET THIS IDEA  
5 OF WHAT WOULD BE AT EACH HOSPITAL BY DECEMBER 7TH? DO YOU  
6 THINK, IF WE COULD PUT THIS OVER TO DECEMBER 7TH, THAT WE  
7 MIGHT GET SOME INFORMATION AND SOME REAL UNDERSTANDING OF WHAT  
8 WILL BE AT EACH HOSPITAL BY THAT TIME?

9

10 **DR. THOMAS GARTHWAITE:** WELL, I THINK IF-- IF-- IF YOU WOULD  
11 LIKE AND PERMIT ME TO, WE COULD ENGAGE A PROCESS THAT WOULD BE  
12 MORE SPECIFIC, ESPECIALLY AROUND, FOR INSTANCE, KING DREW. I  
13 THINK THIS WILL CONTINUE TO EVOLVE. I MEAN, I'VE PUT SOME  
14 ROUGH TIME FRAMES ON SOME OF THESE BIGGER PROJECTS IN TERMS OF  
15 CONSOLIDATION AND SYSTEMIZATION BUT I THINK SOME OF THESE WILL  
16 TAKE A SIGNIFICANT AMOUNT OF TIME. THEY HAVE BIG IMPLICATIONS,  
17 YOU HAVE TO COORDINATE THE SERVICES AMONGST EACH OTHER, YOU  
18 HAVE TO WORK THROUGH THE EDUCATIONAL ISSUES AND...

19

20 **SUP. BURKE:** I KNOW TO IMPLEMENT TAKES A LONG TIME BUT I GUESS  
21 WHAT I'M WONDERING IS THE PLAN.

22

23 **DR. THOMAS GARTHWAITE:** MM HM.

24



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1   **SUP. BURKE:** WHAT ARE WE MOVING TOWARD IMPLEMENTING IN THIS  
2   SYSTEM, WHAT WILL BE WHERE?

3

4   **DR. THOMAS GARTHWAITE:** WELL, IF I REMEMBER THE STEERING  
5   COMMITTEE IS ALSO WORKING TOWARDS A MORE DEFINITIVE VIEW OF  
6   THIS-- THE SATCHER VISION, IF YOU WILL. I WOULD THINK THAT,  
7   BETWEEN US, WE COULD COORDINATE A VIEW OF THE MEDICAL CENTER  
8   THAT WOULD BE SIGNIFICANTLY MORE DETAILED THAN WE CAN GIVE YOU  
9   TODAY.

10

11   **SUP. BURKE:** NOW, MY UNDERSTANDING WITH CMS WAS SAYING THAT  
12   CERTAIN ISSUES WERE SYSTEM-WIDE THAT THEY WANTED ADDRESSED.

13

14   **DR. THOMAS GARTHWAITE:** OF COURSE, YEAH.

15

16   **SUP. BURKE:** WHAT WERE THOSE ISSUES?

17

18   **DR. THOMAS GARTHWAITE:** WELL, THE CROWDING OF OUR PSYCH  
19   EMERGENCY ROOMS, THE USE OF RESTRAINT TEAMS AND THE USE OF  
20   TASERS AND-- BY THE POLICE IN THE PSYCHIATRIC SETTING WERE  
21   CONCERNS THAT THEY HAD.

22

23   **SUP. BURKE:** AND THOSE WERE THE THINGS THAT SYSTEM-WIDE THEY  
24   WANTED US TO ADDRESS?

25



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1 **DR. THOMAS GARTHWAITE:** WELL, THOSE ARE AT LEAST TWO OF THE  
2 THINGS THAT I CAN THINK OF OFF THE TOP OF MY HEAD, YEAH.

3

4 **SUP. BURKE:** SO THAT SOME OF THESE ISSUES ARE GOING TO-- WE'RE  
5 GOING TO HAVE TO ADDRESS WITH THOSE CONSULTANTS? OR ARE THOSE  
6 GOING TO BE ADDRESSED SEPARATELY FROM THOSE CONSULTANTS THAT  
7 ARE BROUGHT ON?

8

9 **DR. THOMAS GARTHWAITE:** RIGHT. WELL, THE CONSULTANTS WILL, I  
10 THINK, LOOK AT ALL AREAS AND THEY WILL OBVIOUSLY LOOK AT THOSE  
11 PARTICULAR ISSUES BECAUSE THOSE WERE SPECIFIC CONCERNS OF  
12 C.M.S. AND JOINT COMMISSION. SO, VERY CLEARLY, THEY WILL LOOK  
13 AT THEM. WE HAVE ALREADY, IN OUR CORRECTIVE ACTIONS THAT WE'VE  
14 ALREADY TAKEN AS THE DEPARTMENT, WHERE APPROPRIATE, TAKEN  
15 THOSE IN ALL OF OUR FACILITIES. FOR INSTANCE, OUR POLICIES ON  
16 TASER USE HAVE CHANGED THROUGHOUT THE DEPARTMENT. OUR  
17 APPROACHES TO TRY TO DECOMPRESS OUR PSYCH E.R.S HAVE BEEN  
18 THROUGH THE DEPARTMENT AND ANY OTHER LESSONS WE LEARNED ABOUT,  
19 YOU KNOW, MEDICATION USE OR ANY OTHER POLICIES WE DEVELOP THAT  
20 WE THINK MAKES SENSE, WE IMPLEMENT THEM DEPARTMENT-WIDE RATHER  
21 THAN JUST IN A PARTICULAR FACILITY.

22

23 **SUP. BURKE:** THOSE ARE-- I THINK THOSE ARE ALL THE QUESTIONS  
24 THAT I HAD BUT I WOULD LIKE TO PUT THIS OVER TO DECEMBER 7TH.  
25 AND PARTICULARLY THIS CHART, YOU KNOW, CONDENSED VIEW OF OUR





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1 CURRENT PROGRAM BY FACILITY AND THEN I WOULD ASSUME THERE'S  
2 GOING TO BE A CHART THAT WE GET AS TO PROPOSED, NOT  
3 IMPLEMENTED BUT PROPOSED SERVICES, CONFIGURATION AT EACH  
4 FACILITY. THIS IS THE CHART THAT'S ON PAGE 7.

5

6 **DR. THOMAS GARTHWAITE:** RIGHT. YEAH. AND I WOULDN'T ANTICIPATE  
7 DRAMATIC CHANGES IN THAT BECAUSE, IF YOU LOOK AT IT CAREFULLY,  
8 YOU'LL SEE THAT THERE'S ALREADY FAIRLY SIGNIFICANT  
9 REGIONALIZATION, BUT THERE ARE OTHER AREAS TO LOOK AT THAT  
10 I'VE TRIED TO OUTLINE IN THE REPORT.

11

12 **SUP. BURKE:** ALL RIGHT. I'M GOING TO ASK THAT THIS BE PUT OVER  
13 TO DECEMBER 7TH.

14

15 **SUP. MOLINA:** THE REPORT?

16

17 **SUP. BURKE:** YES.

18

19 **SUP. MOLINA:** ALL RIGHT. THE REPORT WILL BE...

20

21 **SUP. BURKE:** PARTICULARLY FOR THE REPORT AS IT RELATES TO THIS  
22 CHART AS TO WHAT IS THE PROPOSED CONFIGURATION.

23

24 **SUP. MOLINA:** ALL RIGHT. I DON'T THINK IT'S ANY PROBLEM. IT'S A  
25 REPORT, RIGHT? ALL RIGHT, GOOD.



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1

2 **SUP. ANTONOVICH:** I HAVE A QUESTION I WANTED TO ASK.

3

4 **SUP. MOLINA:** SUPERVISOR ANTONOVICH?

5

6 **SUP. ANTONOVICH:** THE STATUS OF CREATING THE BENEFIT PACKAGE  
7 FOR THE ASSISTANT ACCESS TO SERVICES ACROSS THE HEALTHCARE  
8 SYSTEM.

9

10 **DR. THOMAS GARTHWAITE:** THE-- AS YOU'RE AWARE, WE'VE  
11 IMPLEMENTED THE ISSUE IN TERMS OF WHO GETS WHICH BENEFITS. WE  
12 HAVE NOT COME BACK WITH THE LAYOUT OF THE SPECIFIC BENEFITS  
13 THAT EACH INDIVIDUAL GETS. IN GENERAL, OUR DISCUSSIONS  
14 INTERNALLY HAVE NOT CHANGED THE GENERAL FEELING THAT OUR  
15 BENEFITS TO THE INDIGENT, WHO ARE UNABLE TO PAY, VERSUS THE  
16 BENEFITS AVAILABLE UNDER MEDI-CAL ARE BASICALLY THE SAME AND  
17 WE FELT THAT IT WAS GOING TO BE EXTREMELY DIFFICULT,  
18 ADMINISTRATIVELY, TO SET UP TWO DISTINCT BENEFIT PACKAGES  
19 BECAUSE OF THE DIFFICULTY IN DISTINGUISHING THOSE PATIENTS IN  
20 THE CARE SETTING. BUT I WILL-- I'LL REVISIT WHERE WE ARE WITH  
21 THAT DISCUSSION AND GET BACK TO YOU.

22

23 **SUP. ANTONOVICH:** YOU'VE HAD IT FOR ABOUT TWO YEARS NOW? HOW  
24 LONG DO YOU THINK IT TAKES TO COME UP TO A RECOMMENDATION?

25



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1 **DR. THOMAS GARTHWAITE:** WELL, WE WILL BE HAPPY TO TAKE ANOTHER  
2 LOOK AT THAT AND BRING IT BACK.

3

4 **SUP. ANTONOVICH:** WHEN ARE YOU CONTINUING IT TO, YVONNE?

5

6 **SUP. BURKE:** DECEMBER 7TH.

7

8 **SUP. ANTONOVICH:** COULD WE HAVE IT BY DECEMBER 7TH, THEN?

9

10 **DR. THOMAS GARTHWAITE:** YEAH.

11

12 **SUP. BURKE:** THE REASON I SELECTED DECEMBER 7TH, BY THAT TIME,  
13 THE BEILENSON HEARINGS WILL BE OVER, THAT CONSULTANT WILL BE  
14 ON, WILL BE ON BOARD?

15

16 **DR. THOMAS GARTHWAITE:** CORRECT.

17

18 **SUP. BURKE:** WE'LL HAVE HAD TO MAKE-- HAVE OPPORTUNITY TO MAKE  
19 SITE VISITS AND COME UP WITH SOMETHING.

20

21 **DR. THOMAS GARTHWAITE:** RIGHT.

22

23 **SUP. BURKE:** AND I HEARD SOMEONE MAKE A COMMENT THAT ACTUALLY  
24 THE CONSULTANTS' WORK IS NOT GOING TO BE A YEAR'S JOB, IT'S  
25 PROBABLY GOING TO BE MORE THREE OR FOUR YEARS TO COME UP WITH



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1 SOMETHING, REALISTICALLY. BUT, BY DECEMBER, WE SHOULD HAVE  
2 SOME IDEA OF WHAT THEY'RE PROPOSING AND HOW THEY'RE-- WHAT  
3 THEY'RE LOOKING AT.

4

5 **DR. THOMAS GARTHWAITE:** I WOULD THINK SO. WE'VE BEEN ENCOURAGED  
6 BY THE INTERVIEWS SO FAR.

7

8 **SUP. BURKE:** THERE HAS BEEN AN INTEREST IN A NUMBER OF-- BY A  
9 NUMBER OF COMPANIES, RIGHT?

10

11 **DR. THOMAS GARTHWAITE:** I THINK WE HAVE SIX CANDIDATES AND  
12 WE'VE INTERVIEWED FOUR.

13

14 **SUP. ANTONOVICH:** ASK A QUESTION RELATIVE TO KING DREW. THE  
15 ORTHOPEDICS RESIDENCY PROGRAM'S ON PROBATION. IS THE  
16 DEPARTMENT GOING TO BE MAKING A RECOMMENDATION THAT  
17 ORTHOPEDICS BE INCLUDED AT THE OLIVE VIEW MEDICAL CENTER?

18

19 **DR. THOMAS GARTHWAITE:** WE'VE BEEN EXAMINING THE OPPORTUNITY--  
20 WELL, IT IS TRUE THAT KING DREW ORTHOPEDICS PROGRAM IS ON  
21 PROBATION AND THEY'RE CURRENTLY WORKING TO FIX THE INDIVIDUAL  
22 DEFICIENCIES. WE'VE HAD DISCUSSIONS ABOUT THE LONG-TERM EFFECT  
23 OF THAT WITH DREW UNIVERSITY AND THE GENERAL-- MY BELIEF IS  
24 THAT WE NEED TO PHASE OUT ORTHOPEDICS AS A DREW-RUN PROGRAM  
25 BUT WE'RE LOOKING FOR OTHER RESIDENTS WHO MIGHT ROTATE THROUGH



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1 KING DREW FROM OTHER UNIVERSITY, OTHER PROGRAMS IN THE AREA.  
2 THAT'S AN ONGOING EFFORT. AT OLIVE VIEW, WE DON'T HAVE  
3 ORTHOPEDICS TRAINING PROGRAM OR, IN GENERAL, THAT SPECIALTY  
4 TYPE OF CARE. AND MOST OF THOSE PATIENTS-- OR THOSE PATIENTS  
5 ARE REFERRED PRIMARILY TO L.A. COUNTY U.S.C. THAT'S A LONG  
6 TRIP AND THOSE CLINICS ARE VERY BUSY AND WE'RE LOOKING FOR  
7 RESOURCES TO TRY TO ADD ORTHOPEDICS AT OLIVE VIEW. I WOULD  
8 LIKE TO GET WHERE WE CAN DO THAT AND SOME OF THE  
9 CONSOLIDATIONS MAY FREE UP THE RESOURCES TO MAKE THAT HAPPEN.

10

11 **SUP. ANTONOVICH:** WHEN WILL THE DEPARTMENT HIRE THE NURSING  
12 DIRECTOR FOR CLINICAL AFFAIRS AND THE STAFFING THAT'S NEEDED  
13 FOR THAT OFFICE?

14

15 **DR. THOMAS GARTHWAITE:** AS SOON AS WE CAN GET THE CANDIDATES.  
16 WE ARE WORKING THROUGH THAT PROCESS WITH OUR H.R. DEPARTMENT  
17 AND I'D HAVE TO GET AN UPDATE ON TO WHERE THE PROCESS IS BUT  
18 WE'RE MOVING FORWARD TO DO THAT AS QUICKLY AS WE CAN.

19

20 **SUP. ANTONOVICH:** WILL THE STANDARDIZATION AND PROTOCOLS FOR  
21 DISEASE MANAGEMENT INCLUDE PUBLIC/PRIVATE PARTNERSHIP CLINICS?

22

23 **DR. THOMAS GARTHWAITE:** YES.

24



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1   **SUP. ANTONOVICH:** YOU MENTIONED THE DEPARTMENT WILL BE  
2   CONTRACTING PEDIATRIC CARDIOVASCULAR SURGERY. COULD YOU BE  
3   SPECIFIC RELATIVE TO THE CONTRACTOR FOR PEDIATRIC...

4

5   **DR. THOMAS GARTHWAITE:** I THINK WE'RE ALREADY DOING THAT AND,  
6   PRIMARILY, I THINK MOST OF THEM GO TO U.C.L.A.

7

8   **SUP. ANTONOVICH:** U.C.L.A. WHAT'S THE STATUS OF REPORTING BACK  
9   ON THE CRITERIA ESTABLISHED TO MEASURE THE QUALITY OF CARE FOR  
10   THE KING DREW RESIDENCY PROGRAM?

11

12   **DR. THOMAS GARTHWAITE:** WE JUST GOT-- WE ASKED FOR A REVISION  
13   AND MORE SPECIFICS FROM DREW AS WE'VE SORT OF GONE BACK AND  
14   FORTH IN OUR DISCUSSIONS ABOUT WHAT'S APPROPRIATE. I THINK  
15   WE'LL BE DONE WITH THAT THIS WEEK.

16

17   **SUP. ANTONOVICH:** AND THE SPECIFICS ON THE PROCESS TO ROUTE  
18   MEDICAL HEALTH PATIENTS TO USE THE MEDICAL ALERT CENTER?

19

20   **DR. THOMAS GARTHWAITE:** I THINK THAT'S GOING PRETTY WELL. MY  
21   FEEDBACK HAS BEEN THAT USING THE MEDIC ALERT CENTER TO HELP  
22   TRIAGE AND SEND MENTAL HEALTH PATIENTS TO THE EMERGENCY ROOMS  
23   THAT HAVE ROOM FOR THEM AT THAT MOMENT HAS BEEN VERY POSITIVE  
24   OVERALL, BOTH FROM THE MENTAL HEALTH TEAMS IN THE FIELD AND  
25   FROM OUR FACILITIES. SO IT SEEMS TO BE GOING WELL.





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1

2 **SUP. ANTONOVICH:** THANK YOU.

3

4 **DR. THOMAS GARTHWAITE:** THANK YOU.

5

6 **SUP. MOLINA:** THANK YOU. DR. CLAVREUL?

7

8 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.

9

10 **SUP. ANTONOVICH:** GOOD AFTERNOON.

11

12 **DR. GENEVIEVE CLAVREUL:** MY NAME IS GENEVIEVE CLAVREUL. I DON'T  
13 KNOW ABOUT YOU BUT I DID NOT HEAR THAT DETAIL OF STATUS OF  
14 EACH CLINICAL AREA IN TRAINING PROGRAM BEING PROPOSED FOR  
15 CONSOLIDATION AND INTEGRATION. I WOULD HIGHLY RECOMMEND THAT,  
16 WHEN DR. GARTHWAITE COMES TO PRESENT ANYTHING TO YOU, YOU  
17 REALLY LOOK AT THE ANSWER HE GIVES YOU. MOST OF THE TIME, IS  
18 NON-RESPONSE AND I WAS SITTING DOWN LISTENING TO THE RESPONSE  
19 TO A LOT OF THE QUESTIONS. IT'S LIKE USUAL. "IT'S IN PROGRESS,  
20 NEXT WEEK, NEXT MONTH, WHENEVER BUT WE DON'T HAVE NOTHING  
21 SPECIFIC AT THIS TIME." I THINK IT WOULD BE EXTREMELY  
22 IMPORTANT THAT WE KNOW EXACTLY WHAT'S GOING ON AT KING DREW.  
23 WE NEED TO KNOW HOW MANY UNITS ARE ALREADY CLOSED. THE REASON  
24 WE DON'T HAVE ANY CHILDREN OR OBSTETRICS IS BECAUSE ANTE  
25 PARTUM AND POST PARTUM IT IS CLOSED. THAT'S THE REASON. I ALSO



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1 WOULD LIKE VERY MUCH TO HAVE A COPY OF THE DOCUMENT HE GAVE  
2 YOU BECAUSE THE REPORTING IS AVAILABLE TO THE PUBLIC AS WELL.  
3 I AM REALLY CONCERNED OF EVERYTHING WHAT'S GOING ON. I AM  
4 CONCERNED ABOUT THE MISREPRESENTATION. I MEAN, THIS ITEM,  
5 SUPERVISOR BURKE, YOU REQUESTED THIS ITEM ON JULY 13TH. ALMOST  
6 THREE MONTHS AGO. I THINK YOU KNOW WE SHOULD HAVE SOME PRECISE  
7 ANSWER AND I DON'T THINK WE GOT THEM A FEW MINUTES AGO. I  
8 DON'T KNOW IF YOU DID BUT I KNOW I DID NOT GET IT. AND I'M NOT  
9 CONCERNED ABOUT, YOU KNOW, DR. SATCHER VISION. I CARE VERY  
10 MUCH FOR DR. SATCHER AND I LIKE HIM BUT I THINK HIS VISION IS  
11 NOT WHAT THE ISSUE HERE. IT'S WHAT'S GOOD FOR THE COMMUNITY  
12 AND HOW WAS THE HEALTH IS GOING TO BE TAKEN CARE OF IN LOS  
13 ANGELES. YOU KNOW, I STILL DON'T HAVE ANY ANSWERS OF A LOT OF  
14 MY REQUESTS FOR INFORMATION, INCLUDING THE REPORT FROM THE  
15 CAMDEN GROUP. AND RECENTLY WHEN I ASK, DR. GARTHWAITE SAID,  
16 OH-- AND MR. FRED LEAF, "WE WILL HAVE A FINAL REPORT BY JULY."  
17 JULY IS GONE, AUGUST IS GONE, SEPTEMBER, YOU KNOW, AND WE ARE  
18 GOING INTO OCTOBER PRETTY MUCH ALREADY. YOU KNOW, THAT'S A  
19 JOKE. I MEAN, THOSE PEOPLE ARE PAID WITH TAXPAYER MONEY. WE  
20 HAVE THE RIGHT TO OBTAIN DOCUMENTS. WE SPEND OVER \$600,000  
21 WITH THE CAMDEN GROUP. THEY TORE THE HOSPITAL APART AND WE  
22 HAVE ABSOLUTELY NO KNOWLEDGE OF WHAT THEY HAVE DONE AND I  
23 THINK, YOU KNOW, I'M NOT GOING TO GO AWAY UNTIL I GET-- SO,  
24 FOR THE RECORD, I WANT TO PUT DOWN ALL THE STUFF I HAVE NOT  
25 RECEIVED AN ANSWER TO AND I'M VERY AMAZED THAT, YOU KNOW, FIVE



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1 OF YOU AUTHORIZE MR. COOLEY TO LOOK AT YOUR VIOLATION OF THE  
2 BROWN ACT UNDER ONE CONDITION THAT ALL DOCUMENTS ARE KEPT  
3 CONFIDENTIAL. THAT'S A VIOLATION OF THE BROWN ACT. WE HAVE THE  
4 RIGHT TO SEE EVERY DOCUMENT YOU UTILIZED TO MAKE THE DECISION  
5 TO CLOSE THE TRAUMA CENTER. THANK YOU.

6

7 **SUP. MOLINA:** THANK YOU, DOCTOR. ALL RIGHT. WE HAVE ADDITIONAL  
8 ITEMS?

9

10 **SUP. BURKE:** I JUST WANTED TO ASK DR. FIELDING, IF HE CAN BRING  
11 US UP TO DATE ON THE FLU VACCINES, IF HE'S HERE. I'VE HEARD IT  
12 ON RADIO AND T.V. THAT THERE IS NOT GOING TO BE A SHORTAGE,  
13 THEN WE HEAR DIFFERENT THINGS.

14

15 **DR. JONATHON FIELDING:** THANK YOU, MADAM CHAIR. THIS MORNING,  
16 IT WAS ANNOUNCED THAT THE BRITISH GOVERNMENT HAD PULLED THE  
17 EXPORT LICENSE FOR VACCINE MANUFACTURED BY CHIRON, A  
18 CALIFORNIA-BASED COMPANY MANUFACTURING FLU VACCINE IN GREAT  
19 BRITAIN. CHIRON WAS ESTIMATED TO HAVE 46 TO 48 MILLION DOSES  
20 OF VACCINE, ABOUT HALF OF WHAT WE WERE EXPECTING IN THE UNITED  
21 STATES OF CLOSE TO A HUNDRED MILLION DOSES. SO MY  
22 UNDERSTANDING AT THIS POINT IS THAT NONE OF THAT WILL BE  
23 AVAILABLE THIS FLU SEASON. I'VE NOT RECEIVED CONFIRMATION OF  
24 THAT. THAT WAS THE PRELIMINARY INDICATION. IF THAT IS, IN  
25 FACT, IS TRUE, THAT MEANS THAT, NATIONWIDE, WE'LL HAVE ONLY



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1 HALF THE FLU VACCINE THAT WE EXPECTED TO HAVE. AND THAT'S  
2 GOING TO HAVE TO LEAD TO SOME CHANGES AND RECOMMENDATIONS. THE  
3 C.D.C. TODAY IS RECONVENING ITS ADVISORY COMMITTEE TO MAKE  
4 RECOMMENDATIONS ABOUT PRIORITIES FOR THAT BUT I WOULD FEEL  
5 STRONGLY WE NEED TO MAKE SURE WE GIVE PRIORITIES TO THOSE AT  
6 HIGHEST RISK AND WE KNOW WHO THOSE CATEGORIES ARE. SO WE WANT  
7 TO WORK CERTAINLY WITH ORGANIZED MEDICINE, WITH MEDICAL  
8 PROVIDERS, WITH HOSPITALS AND WITH OTHERS. WE ALSO NEED TO  
9 LOOK AT THE-- HOW MUCH ANTI-FLU VACCINE-- I'M SORRY, MEDICINES  
10 ARE AVAILABLE, BECAUSE THERE ARE FOUR DIFFERENT MEDICATIONS  
11 AND WE NEED TO SEE HOW MUCH OF THOSE ARE AVAILABLE. I'M SURE  
12 THE FEDERAL GOVERNMENT WILL BE LOOKING AT HOW MUCH OF THAT CAN  
13 BE INCREASED, THOSE STOCKPILES. THEY'RE NOT IMMUNIZATIONS BUT  
14 THEY CAN EITHER PREVENT OR REDUCE THE SERIOUSNESS OF A FLU  
15 EPISODE IF THEY'RE TAKEN AT THE RIGHT TIME AFTER EXPOSURE. IN  
16 TERMS OF THE COUNTY ITSELF, LAST YEAR, WE HAD ROUGHLY, I  
17 THINK, 130,000 DOSES THAT WE GAVE OUT IN CLINICS FOR THOSE AT  
18 HIGH RISK WHO DON'T HAVE OTHER SOURCES OF CARE. UNFORTUNATELY,  
19 A HUNDRED THOUSAND OF THOSE DOSES SLATED FOR THIS YEAR THAT WE  
20 GET THROUGH THE STATE CAME FROM CHIRON OR WERE TO COME FROM  
21 CHIRON SO WE WILL NOT BE GETTING THOSE. WE HAD ALSO ORDERED  
22 30,000 DOSES FROM AVENTIS PASTEUR, THE OTHER MANUFACTURER, AND  
23 WE'VE RECEIVED ROUGHLY HALF OF THOSE TO DATE. SO WE HAVE  
24 ROUGHLY 15,000 ONLY ON HAND. WE EXPECT TO GET THE REST OF THAT  
25 BUT WE DON'T HAVE A SPECIFIC DATE. WE ORDERED ANOTHER 30,000



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1   DOSES WHEN WE HEARD A FEW WEEKS AGO ABOUT THIS POSSIBLE  
2   PROBLEM WITH CHIRON AND WE ARE ON A WAITING LIST AT AVENTIS  
3   PASTEUR. WE ARE NOT ASSURED AT THIS POINT THAT WE WILL GET  
4   THAT. WE ARE HOPING THAT WE WILL, SO WE'RE GOING TO HAVE TO  
5   SIGNIFICANTLY REVISE THE SCHEDULE THAT WE HAD FOR ROUGHLY 180  
6   CLINICS AROUND THE COUNTY THAT WE HAD PREVIOUSLY ANNOUNCED,  
7   BECAUSE WE CERTAINLY DON'T HAVE ENOUGH VACCINE FOR THAT. THIS  
8   WILL ALSO LEAD TO SOME DISCUSSION ABOUT PUBLIC EDUCATION,  
9   BECAUSE ONE OF THE MOST IMPORTANT THINGS WE CAN DO IS TO  
10  REMIND PEOPLE HOW IMPORTANT GOOD HAND-WASHING TECHNIQUE IS AND  
11  ALSO, FOR PEOPLE WHO GET SICK, IF WE HAVE A SERIOUS FLU  
12  SEASON, TO STAY HOME, NOT TO SPREAD IT. WE HAVE NO WAY TO  
13  PREDICT WHETHER WE'RE GOING TO HAVE A DIFFICULT FLU SEASON, AN  
14  EASY FLU SEASON, OR ANYTHING IN BETWEEN. WE'RE JUST-- NOBODY'S  
15  ABLE TO PREDICT THAT. IF IT IS SEVERE, WE'RE GOING TO HAVE TO  
16  LOOK AT MORE TRADITIONAL PUBLIC HEALTH APPROACHES, SUCH AS  
17  SUGGESTING PEOPLE DON'T GO OUT WHEN THEY'RE SICK BUT ALSO THE  
18  POSSIBILITY, IF WE WIND UP WITH A LOT OF IT IN THE SCHOOLS, OF  
19  CLOSING SOME SCHOOLS OR POSSIBLY EVEN CLOSING WORK SITES IF  
20  THERE'S A LOT OF TRANSMISSION. AGAIN, I DON'T MEAN TO ALARM  
21  ANYBODY AND THESE ARE THINGS WE'RE GOING TO HAVE TO CONSIDER  
22  BUT I WOULDN'T SAY THEY'RE DEFINITES AT THIS POINT.

23

24  **SUP. BURKE:** HOW LONG DOES THE IMMUNIZATION LAST FROM A FLU  
25  SHOT?



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1

2 **DR. JONATHON FIELDING:** IT LASTS FOR A SEASON, BASICALLY. YOU  
3 MAY HAVE SOME RESIDUAL BUT YOU ALSO MAY HAVE A CHANGING IN THE  
4 ANTIGENS THAT ARE IN THE VACCINE, THE ANTIBODIES IN THE  
5 VACCINE, BECAUSE IT'S A KILLED VACCINE. THIS YEAR THERE ARE  
6 TWO "A" STRAINS AND ONE "B" STRAIN AND WE HOPE THAT WE'RE  
7 GOOD, THE C.D.C. DOES, IN GUESSING AND ESTIMATING WHAT THOSE  
8 ARE LIKELY TO BE FOR THE FOLLOWING YEAR, BECAUSE IT TAKES--  
9 YOU HAVE TO MAKE A DECISION IN THE FALL, BASICALLY-- IN THE  
10 SPRING OF 2003 FOR WHAT'S GOING TO BE THE FLU SEASON OF  
11 2004/'05 BECAUSE THE PRODUCTION TAKES SO LONG. SO THERE ARE  
12 TWO "A" STRAINS, INCLUDING THE AFUGIAN THAT WAS THE MOST  
13 COMMON PROBLEM LAST YEAR AND HADN'T BEEN ANTICIPATED AND  
14 ANOTHER ONE "A", NEW CALEDONIA.

15

16 **SUP. MOLINA:** THANK YOU SO MUCH, DR. FIELDING. APPRECIATE THE  
17 UPDATE. THOSE ARE ALL YOUR ITEMS, MS. BURKE?

18

19 **SUP. BURKE:** I HAVE NOTHING FURTHER.

20

21 **SUP. MOLINA:** ALL RIGHT. MR. ANTONOVICH, YOUR SPECIALS, PLEASE?

22

23 **SUP. YAROSLAVSKY:** DID YOU FORGET ABOUT ME?

24

25 **SUP. MOLINA:** I'M SO SORRY. I APOLOGIZE.





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1

2     **SUP. YAROSLAVSKY:** I HAVE AN ADJOURNING MOTION, MADAM CHAIR.  
3     TWO, ACTUALLY. ONE IS JANET LEIGH, THE ACTRESS WHO PASSED AWAY  
4     YESTERDAY, STAR OF OVER 60 FILMS. AND SHE IS SURVIVED BY HER  
5     HUSBAND, ROBERT BRANDT AND HER DAUGHTER, JAMIE LEE CURTIS AND  
6     KELLY CURTIS. ALSO I READ IN THE PAPER THIS MORNING THAT NORM  
7     SHACTER, WHO IS A FORMER NATIONAL FOOTBALL LEAGUE REFEREE,  
8     PASSED AWAY AT THE AGE OF 90. SHE WAS A RETIRED MEMBER OF THE  
9     L.A. UNIFIED SCHOOL DISTRICT FAMILY, HE WAS A TEACHER, I  
10    BELIEVE HE WAS A FOOTBALL COACH AT WESTCHESTER HIGH SCHOOL  
11    WHEN I WAS AT FAIRFAX AND THEY WERE A TERRIBLY GOOD TEAM. THEN  
12    BECAME PRINCIPAL OF LOS ANGELES HIGH SCHOOL AND BECAME A  
13    SUPERINTENDENT IN THE SCHOOL DISTRICT AND HE WAS A GREAT  
14    REFEREE. HE WAS A FIRST-- REFEREE IN THE FIRST SUPER BOWL HERE  
15    AT THE COLISEUM AND REFEREED TWO OTHER SUPER BOWLS AND A  
16    NUMBER OF OTHER IMPORTANT GAMES AND I ASK THAT WE ADJOURN IN  
17    HIS MEMORY AND I'LL GET YOU THE INFORMATION BECAUSE I JUST  
18    LEARNED ABOUT IT. THAT'S ALL.

19

20    **SUP. MOLINA:** MR. ANTONOVICH WANTS TO BE ADDED ON THAT ONE, AND  
21    I'D LIKE TO JOIN WITH YOU ON THE JANET LEIGH.

22

23    **SUP. BURKE:** ALL MEMBERS ON THAT.

24



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1    **SUP. MOLINA:** ALL RIGHT. SO ORDERED ON THOSE ADJOURNMENTS.

2    ANYTHING ELSE?

3

4    **SUP. YAROSLAVSKY:** I DON'T THINK SO.

5

6    **SUP. MOLINA:** I NOTICED YOU DIDN'T HOLD ANY ITEMS. MR.

7    ANTONOVICH, YOU DID HOLD AN ITEM.

8

9    **SUP. ANTONOVICH:** RIGHT. IS PASTOR HERE? PASTOR IS COMING UP.

10   LET ME MOVE THAT WE ADJOURN TODAY IN MEMORY OF LEROY GORDON

11   COOPER, ONE OF THE COLORFUL MERCURY 7 ASTRONAUTS AND THE

12   FIRST-- WHICH WAS THE FIRST MANNED SPACE VENTURE AND THE FIRST

13   STEP IN THE COUNTRY'S JOURNEY TO THE MOON. ALSO ALAN ROBERT

14   WOODWARD...

15

16   **SUP. MOLINA:** I'D LIKE ALL MEMBERS ON THAT.

17

18   **SUP. ANTONOVICH:** ...WHO WAS-- PRACTICED LAW, ATTENDED

19   CATHEDRAL HIGH SCHOOL AND LOYOLA LAW SCHOOL AND WAS PAST

20   PRESIDENT AND MEMBER OF THE BOARD OF THE VERDUGO HILLS

21   HOSPITAL, PAST PRESIDENT AND BOARD MEMBER OF THE ST. ANNE'S

22   HOME FOR UNWED MOTHERS, THE GLENDALE LITTLE LEAGUE AND LA

23   CANADA GLADIATORS, JUNIOR ALL AMERICAN FOOTBALL AND

24   CRESCENTA/CANADA YMCA. DOROTHY JEAN ABRAM, MEMBER OF THE FIRST

25   CONGREGATIONAL CHURCH OF GLENDALE AND ACTIVE IN THE REPUBLICAN



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1 WOMEN'S CLUB AND LAS CANDELAS P.E.O. LINTON EDWARD JACKSON,  
2 WHO WAS APPOINTED BY GOVERNOR DUKEMAJIAN AS THE DIRECTOR OF  
3 THE CENTURY FREEWAY HOUSING PROJECT AND SERVED ALSO AS AN  
4 URBAN PLANNER FOR PASADENA. BEN LOHRIE, WHO WAS A FORERUNNER  
5 IN AVIATION AEROSPACE AND NATIONAL DEFENSE FOR THREE DECADES,  
6 BEGAN WITH DOUGLAS AIRCRAFT IN THE '40S, WHICH LED TO THE  
7 FOUNDING OF HIS COMPANY, INDUSTRIAL DESIGN LABORATORY IN  
8 CULVER CITY AND LATER PLASMA COTE. AND MARION WALMISLEY. SHE  
9 WAS 91-YEAR-OLD MOTHER OF PATRICIA WALMISLEY, WHO WAS A FORMER  
10 STAFF ASSISTANT TO CONGRESSMAN CORLISS MOORHEAD. AND ALSO  
11 JOSEPH CLIFFORD, WHO WORKED FOR I.T.T. AND WAS A CONSULTANT  
12 FROM THE ANTELOPE VALLEY. AND SYLVIA SIMONDS, MEMBER OF THE  
13 CONGREGATION BETH KNESSET BAMIDBAR, OF ANTELOPE VALLEY B'NAI  
14 BRITH AND ORT, SURVIVED BY HER HUSBAND, LEO AND SON, IRA AND  
15 FOUR GRANDCHILDREN.

16

17 **SUP. MOLINA:** SO ORDERED ON THOSE ADJOURNMENTS.

18

19 **SUP. ANTONOVICH:** PASTOR, I UNDERSTAND THAT A LETTER'S BEEN  
20 SENT BY LACOAT FOR CABLE DROPS IN UNINCORPORATED AREA SCHOOLS.  
21 HAVE BEEN REVIEWED BY CONSUMER AFFAIRS?

22

23 **PASTOR HERRERA:** YES, SUPERVISOR. THANK YOU FOR THIS  
24 OPPORTUNITY TO GIVE YOU AN UPDATE ON THIS PROJECT. THAT'S BEEN  
25 ONE OF THE LARGEST CABLE TELEVISION WIRING OF SCHOOLS IN THE



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1 UNINCORPORATED AREAS OF THE COUNTY AND THE LETTER WAS SENT OUT  
2 TO OVER A HUNDRED SCHOOLS IN THE UNINCORPORATED AREAS.

3

4 **SUP. ANTONOVICH:** AND, AFTER SCHOOLS HAVE BEEN NOTIFIED, WHAT'S  
5 THE TIME LINE FOR THE SCHOOL ASSESSMENTS AND INSTALLATIONS?

6

7 **PASTOR HERRERA:** ASSESSMENT INSTALLATION WILL BE 90 DAYS  
8 THEREAFTER, SUPERVISOR.

9

10 **SUP. ANTONOVICH:** 90 DAYS? OKAY. THOSE ARE MY QUESTIONS. I MOVE  
11 THE ITEM.

12

13 **SUP. MOLINA:** ALL RIGHT. MS. BURKE, I UNDERSTAND THAT PASTOR  
14 AND YOU SHARE SOMETHING IN COMMON, A BIRTHDAY. CONGRATULATIONS  
15 AS WELL.

16

17 **PASTOR HERRERA:** THANK YOU VERY MUCH. THANK YOU.

18

19 **SUP. MOLINA:** HAPPY BIRTHDAY.

20

21 **SUP. BURKE:** THAT MEANS ALL US NICE PEOPLE HAVE OCTOBER  
22 BIRTHDAYS.

23

24 **PASTOR HERRERA:** BALANCED, RIGHT?

25



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1    **SUP. BURKE:** IT'S THE MOST COMMON BIRTHDAY THAT THERE IS, I  
2    UNDERSTAND.

3

4    **SUP. YAROSLAVSKY:** IS THAT RIGHT? WHY IS THAT? NEW YEAR'S EVE  
5    OR SOMETHING?

6

7    **SUP. BURKE:** RIGHT.

8

9    **SUP. MOLINA:** VERY GOOD.

10

11   **PASTOR HERRERA:** THANK YOU VERY MUCH. [ LAUGHTER ]

12

13   **CLERK VARONA-LUKENS:** DOES THIS ALSO INCLUDE ITEM 57 FOR THE  
14   RECORD.

15

16   **SUP. MOLINA:** ALL RIGHT. IT IS MOVED BY SUPERVISOR ANTONOVICH,  
17   SECONDED BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO  
18   ORDERED ON THAT ITEM. AND THOSE ARE THE LAST ITEMS, 23 AND 27?

19

20   **CLERK VARONA-LUKENS:** 23 AND 57. 57 IS THE ORDINANCE.

21

22   **SUP. MOLINA:** WERE RELATED. RIGHT? SO IT COMBINES BOTH OF THEM.  
23   ALL RIGHT. SO ARE THOSE ALL OF OUR ITEMS? ALL RIGHT. WE HAVE  
24   PUBLIC COMMENT. BARNETT GARY-- OR THE OTHER WAY AROUND. I  
25   APOLOGIZE. IS IT MR. GARY, OR MISS GARY? THEY'RE NOT HERE? ALL



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1 RIGHT. IF WE HAVE NO OTHER ITEMS, I HAVE A SPECIAL MOTION THAT  
2 I NEED TO READ IN TODAY. OVER THE WEEKEND AND LAST NIGHT,  
3 NURSES AT L.A. COUNTY U.S.C. MEDICAL CENTER REFUSED TO TAKE  
4 PATIENT ASSIGNMENTS AS DIRECTED BY THEIR SUPERVISORS,  
5 DISRUPTING FACILITY OPERATIONS AND JEOPARDIZING PATIENT CARE.  
6 ADDITIONALLY, IT HAS BEEN REPORTED THAT UNION REPRESENTATIVES  
7 WERE IN PATIENT CARE AREAS AND ENCOURAGED THESE WORK ACTIONS  
8 TO THE POINT OF NECESSITATING THEIR REMOVAL BY THE COUNTY  
9 POLICE. ESCALATING EVENTS, INCLUDING A SERIOUS OCCURRENCE NEAR  
10 MIDNIGHT LAST NIGHT, ARE CONTINUING. THESE SITUATIONS CAME TO  
11 OUR ATTENTION AFTER THE POSTING OF THE AGENDA AND THERE'S A  
12 NEED TO TAKE IMMEDIATE ACTION TO ADDRESS THESE ACTIVITIES IN  
13 RELATION TO THE PRELIMINARY INJUNCTION RECENTLY ISSUED AGAINST  
14 THE UNION. I THEREFORE MOVE THAT THE BOARD MAKE A FINDING,  
15 PURSUANT TO GOVERNMENT CODE SECTION 54954.2(B) THAT THERE BE A  
16 NEED TO TAKE IMMEDIATE ACTION AND THAT THE NEED FOR ACTION  
17 CAME TO THE ATTENTION OF THE BOARD SUBSEQUENT TO THE AGENDA  
18 BEING POSTED AS SPECIFIED IN SUBDIVISION A AND A REQUEST-- AND  
19 REQUEST THE BOARD TO MEET IN CLOSED SESSION TO CONFER WITH  
20 LEGAL COUNSEL ON EXISTING LITIGATION PURSUANT TO SUBDIVISION  
21 "A" OF GOVERNMENT CODE SECTION 54956.9 REGARDING THE LAWSUIT  
22 WE BROUGHT AGAINST LOCAL 660. SO WE JUST NEED TO ADOPT THOSE  
23 FINDINGS, IS THAT CORRECT?

24

25 **RAY FORTNER, COUNSEL:** THAT'S CORRECT, MADAM CHAIR.





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1

2 **SUP. MOLINA:** ALL RIGHT. SO I MOVE THE MOTION.

3

4 **SUP. YAROSLAVSKY:** THIS IS JUST TO PERMIT US TO DISCUSS IT IN  
5 CLOSED SESSION?

6

7 **SUP. MOLINA:** THAT'S CORRECT. IS THERE A SECOND?

8

9 **SUP. ANTONOVICH:** SECOND.

10

11 **SUP. MOLINA:** MOVED AND SECONDED. IS THERE ANY OBJECTION? IF  
12 NOT, SO ORDERED. ALL RIGHT. THEN YOU WILL-- WE WILL ADJOURN  
13 INTO CLOSED SESSION.

14

15 **CLERK VARONA-LUKENS:** IN ACCORDANCE WITH BROWN ACT  
16 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF  
17 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-  
18 1, CONFERENCE WITH LEGAL COUNSEL REGARDING EXISTING  
19 LITIGATION; ITEM CS-3, CONFERENCE WITH LABOR NEGOTIATORS,  
20 DAVID E. JANSSEN, CHIEF ADMINISTRATIVE OFFICER AND DESIGNATED  
21 STAFF AS INDICATED ON THE POSTED AGENDA. ALSO, DUE TO A  
22 FINDING MADE IN OPEN SESSION, THE BOARD WILL ALSO MEET IN  
23 CLOSED SESSION WITH LEGAL COUNSEL PURSUANT TO SUBDIVISION "A"  
24 OF GOVERNMENT CODE SECTION 54956.9 REGARDING CASE ENTITLED  
25 COUNTY OF LOS ANGELES VERSUS LOCAL 660, SERVICE EMPLOYEES



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1 INTERNATIONAL UNION AFL-CIO, ANELLE GRAJEDA, GENERAL MANAGER,  
2 ALEJANDRO STEPHENS, PRESIDENT, LUPE FIGUEROA, PRESIDENT, DONNA  
3 MEREDITH, SECRETARY; NORM JOHNSON AND DOES-- DOES, ONE THROUGH  
4 6,000, LOS ANGELS SUPERIOR COURT, CASE NUMBER BC 318 051. THIS  
5 LAWSUIT INVOLVES INJUNCTIVE RELIEF TO HALT ILLEGAL WORK ACTION  
6 BY COUNTY EMPLOYEES. THANK YOU.

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**The Meeting Transcript of  
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1       **REPORT OF ACTION TAKEN IN CLOSED SESSION ON OCTOBER 5, 2004**

2

3

4       The Board of Supervisors made a finding in Open Session,  
5       pursuant to Government Code Section 54954.2(b)(2), that there  
6       was a need to take immediate action and that the need for  
7       action came to the attention of the Board subsequent to the  
8       agenda being posted as specified in subdivision (a), and met  
9       in Closed Session on the following:

10

11       **CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION**

12       (Subdivision (a) of Government Code Section 54956.9) County of  
13       Los Angeles v. Local 660, Service Employees International  
14       Union AFL-CIO; Annelle Grajeda, General Manager; Alejandro  
15       Stephens, President; Lupe Figueroa, Vice President; Donna  
16       Meredith, Secretary; Norm Johnson, and Does 1 through 6000,  
17       Los Angeles Superior Court Case No. BC 318 051.

18

19       This lawsuit involves injunctive relief to halt illegal work  
20       action by County employees.

21

22       **Action Taken:**

23

24       The Board instructed County Counsel to seek enforcement of the  
25       Preliminary injunction previously issued in this litigation.



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1 The vote of the Board of Supervisors was unanimous with  
2 Supervisor Knabe being absent.

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REPORTER'S CERTIFICATE

I, Jennifer A. Hines, Certified Shorthand Reporter Number 6029/RPR/CRR qualified in and for the State of California, do hereby certify:

That the foregoing transcript of recorded proceedings was taken on Tuesday, October 5th, 2004, at the time and place therein set forth and recorded by the Los Angeles County Board of Supervisors, thereafter transcribed into typewriting under my direction and supervision;

And I hereby certify that the foregoing transcript of recorded proceedings is a full, true, and correct transcript of the recorded proceedings before the Los Angeles County Board of Supervisors.

I further certify that I am neither counsel for nor related to any party to said action, nor in anywise interested in the outcome thereof.

IN WITNESS WHEREOF, I have hereunto set my hand this 5th day of October, 2004.

\_\_\_\_\_(Signature on file)\_\_\_\_\_

JENNIFER A. HINES

CSR No. 6029/RPR/CRR